

Town of Drumheller COUNCIL MEETING AGENDA

January 27, 2014 at 4:30 PM
Council Chamber, Town Hall
224 Centre Street, Drumheller, Alberta



Page

1.0 CALL TO ORDER

2.0 MAYOR'S OPENING REMARK

3.0 PUBLIC HEARING

4.0 ADOPTION OF AGENDA

5.0 MINUTES

5.1. ADOPTION OF REGULAR COUNCIL MEETING MINUTES

3-6 5.1.1 Regular Council Meeting Minutes of January 13, 2014

5.2. MINUTES OF MEETING PRESENTED FOR INFORMATION

5.3. BUSINESS ARISING FROM THE MINUTES

6.0 DELEGATIONS

6.1 Economic Development Task Force - Chair Diana Rowe

6.2 Early Childhood Asset Survey - Diana Rowe, Linde Turner and Michelle Volkart

7.0 COMMITTEE OF THE WHOLE RECOMMENDATIONS

8.0 REQUEST FOR DECISION REPORTS

8.1. CAO

7-8 8.1.1 RFD - Safety Policy

8.1. CAO

9-11 8.1.2 RFD - Policing Committee Appointment

8.2. DIRECTOR OF INFRASTRUCTURE SERVICES

8.2.1 Update on Sewer Odor Remediation

8.3. DIRECTOR OF CORPORATE SERVICES

8.4. DIRECTOR OF COMMUNITY SERVICES

9.0 PRESENTATION OF QUARTERLY REPORTS BY ADMINISTRATION

12-17 9.1 CAO Quarterly Report from October 1 to December 31, 2013

2013 Annual Report

18-25 9.2 Director of Infrastructure Services' Quarterly Report from October 1 to December 31, 2013

2013 Annual Report

26-32 9.3 Director of Corporate Services' Quarterly Report from October 1 to December 31, 2013

2013 Annual Report

33-62 9.4 Director of Community Services' Quarterly Report from October 1 to December 31, 2013
2013 Annual Report

10.0 PUBLIC HEARING DECISIONS

11.0 UNFINISHED BUSINESS

12.0 NOTICE OF MOTION

13.0 COUNCILLOR REPORTS

14.0 IN-CAMERA MATTERS

14.1 Legal Matter

14.2 Labour Matter

**Town of Drumheller
COUNCIL MEETING
MINUTES**

January 13, 2014 at 4:30 PM
Council Chamber, Town Hall
703-2nd Ave. West, Drumheller, Alberta



PRESENT:

MAYOR:

Terry Yemen

COUNCIL:

Jay Garbutt

Lisa Hansen-Zacharuk

Patrick Kolafa

Tara McMillan

Sharel Shoff

CHIEF ADMINISTRATIVE OFFICER/ENGINEER:

Ray Romanetz

DIRECTOR OF CORPORATE SERVICES:

Byron Nagazina

DIRECTOR OF COMMUNITY SERVICES:

Paul Salvatore

RECORDING SECRETARY:

Linda Handy

ABSENT: Councillor T. Zariski

Director of Infrastructure Services A. Kendrick

1.0 CALL TO ORDER

Mayor Yemen called the meeting to order at 4:30 PM.

2.0 MAYOR'S OPENING REMARK

Mayor Terry Yemen presented a letter from John Brayley, Manager - CN advising that *"CN has entered into discussing with a third party on new business opportunities that would require the use of the railway line. Given the uncertainty of and expected start-up date for the project, the parties concluded that the installation of new tracks would be more economical than upgrading the existing track infrastructure once the new business materialized. CN expects to commence lifting the track materials in the spring of 2014 and will retain possession of the railway lands on the main corridor, once the salvaging has been completed, for future railway use once the new business opportunity materializes"*.

Mayor Terry Yemen presented a letter from The Alberta Order of Excellence inviting nominations of deserving Albertans to become a member of the Alberta Order of Excellence. Deadline for submissions is February 15, 2014.

3.0 PUBLIC HEARING

4.0 ADOPTION OF AGENDA

MO2014.01 Shoff, Hansen-Zacharuk moved to adopt the agenda as presented. Carried unanimously.

5.0 MINUTES

5.1 ADOPTION OF REGULAR COUNCIL MEETING MINUTES

Regular Council Meeting Minutes of December 16, 2013
Special Council Meeting Minutes of December 23, 2013
Special Council Meeting Minutes of January 6, 2014

MO2014.02 Shoff, Hansen-Zacharuk moved to adopt the regular Council Meeting minutes of December 16, 2013 as presented. Carried unanimously.

MO2014.03 Hansen-Zacharuk, McMillan moved to adopt the Special Council Meeting minutes of December 23, 2013. Carried unanimously.

MO2014.04 Kolafa, Garbutt moved to adopt the Special Council Meeting minutes of January 6, 2014. Carried unanimously.

5.2 MINUTES OF MEETING PRESENTED FOR INFORMATION

5.3 BUSINESS ARISING FROM THE MINUTES

6.0 DELEGATIONS

7.0 COMMITTEE OF THE WHOLE RECOMMENDATIONS

8.0 REQUEST FOR DECISION REPORTS

8.1 CAO

8.1.1 RFD - Request for Reduction of Property Taxes

R. Romanetz advised that letters have been received from two property owners identified as Tax Roll #10002004 and Tax Roll #19041201 requesting a reduction to their 2013 taxes as allowed under Section 347(1) of the Municipal Government Act due to their residence experiencing significant flood damages. He further advised that comments from Rod Vikse – Wildrose Assessment Services is attached for Council's consideration. He further explained that the assessment is based on 2012 however it does provide an estimate for the year 2013.

MO2014.05 Shoff, Garbutt moved to reduce the municipal portion of taxes for Tax Roll #10002004 and Tax Roll #19041201 based on the reduction of assessment by Rod Vikse – Wildrose Assessment Services for the timeframe the properties were affected by the flood in 2013 with no reduction to the education portion of taxes for 2013.

Discussion on Motion:

In response to a question from Council, R. Romanetz advised that both properties experienced flood damages in 2005 however in 2013 if property owners applied for provincial funding, the owners will have to meet the provincial criteria or they will not be eligible in the future. He stated that both property owners have made applications to the Disaster Recovery Program however the Town is not privy to any further information. He further explained that if the property was vacated for more than 90 days, the Town can apply to the province for reimbursement of any tax reductions given by the Town to the property owners. The timeframe for the Town to apply to the Province for reimbursement of tax reductions for property owners is January 15, 2014. To date the Town is only aware of one property owner who vacated their premise for more than 90 days and the dwelling remains uninhabitable. Councillor J. Garbutt questioned whether similar requests will come forward from other property owners. B. Nagazina stated that he has contacted seven other property owners who experienced significant damage however they did not qualify under the provincial program. R. Romanetz advised that more requests for municipal tax reduction may come forward.

Vote on Motion:

4 in favour – Yemen, Shoff, Hansen-Zacharuk, Garbutt
2 opposed – McMillan Kolafa
Carried.

8.1.2 RFD - Appointment to the Drumheller Housing Administration

R. Romanetz advised that the Drumheller Housing Administration has a vacancy for one position and the Town has received two applications – Kandace Wylie-Toews and Rob Kloepper. Administration recommended that the one appointment be carried out by secret ballot.

MO2014.06 McMillan, Garbutt that Council approve the appointment of Kandace Wylie-Toews to the Drumheller Housing Administration for a three year term to expire on the date of Council's 2016 Organizational Meeting. Carried unanimously.

80.2 DIRECTOR OF INFRASTRUCTURE SERVICES

80.3 DIRECTOR OF CORPORATE SERVICES

80.4 DIRECTOR OF COMMUNITY SERVICES

90 PRESENTATION OF QUARTERLY REPORTS BY ADMINISTRATION

10.0 PUBLIC HEARING DECISIONS

11.0 UNFINISHED BUSINESS

12.0 NOTICE OF MOTION

13.0 COUNCILLOR REPORTS

13.1 Councillor Tom Zariski - Drumheller and District Seniors Foundation – moved to Council Committee meeting for January 20, 2014

13.2 Councillor Jay Garbutt - Sandstone Manor 2014 Budget

Councillor J. Garbutt presented the Sandstone Manor 2014 budget noting that for the past two years the Town has waived the municipal portion of the taxes which has allowed Sandstone Manor to build a reserve fund. They have set aside \$20,000 in each year however they are hoping this year to set aside \$30,000 towards the reserve. He further noted that they intend to increase rent by 5% in 2014 and again by 5% in 2015. Rental rates are set at 20% below market rates and subsidies are available, if the tenant qualifies.

MO2014.07 Garbutt, Hansen-Zacharuk moved to accept the Sandstone Manor 2014 Budget as presented. Carried unanimously.

14.0 IN-CAMERA MATTERS

14.1 Land Matter

14.2 Labour Matter

There being no further business, the Mayor declared the meeting adjourned at 6:20 PM.

Mayor

Chief Administrative Officer



DRUMHELLER

CHIEF ADMINISTRATIVE OFFICER

Agenda Item # 8.1.1



Request for Decision

Date: January 24, 2014

Topic:	SAFETY POLICY		
Proposal:	The Partners In Injury Reduction Program is a joint effort involving Alberta Occupational Health and Safety, the Workers Compensation Board and the Municipalities. The objective was to raise safety awareness and reduce the number of lost time accidents in the municipal sector. In order to be a member of this group the municipality must acquire a Certificate of Recognition. This certificate is awarded to municipalities who are able to pass a safety audit and maintain an overall mark of 80%. One of the reasons for a safety policy that is signed off by the highest municipal level is to ensure that the Mayor and Council are aware of the safety initiatives and endorse same. The policy is only a small part of the overall program but it is the cornerstone of our commitment to safety at all levels. Safety is everyone's responsibility.		
Proposed by:	Administration		
Correlation to Business (Strategic) Plan	Reduce claims costs; reduce premium costs.		
Benefits:	Endorsed by Council so they understand the importance of the program's moral obligation. Provides the use of due diligence within our organization. Policy can be of assistance in the event of litigation.		
Disadvantages:	N/A		
Alternatives:			
Finance/Budget Implications:	Contained within the Risk Management Existing Budget.		
Operating Costs:		Capital Cost:	\$0.00
Budget Available:	\$0.00	Source of Funds:	
Budget Cost:	\$0.00	Underbudgeted Cost:	
Communication Strategy:	Communicated to staff at the Annual General Safety Meeting.		
Recommendations:	That Council adopt the Safety Policy C-14-02 as presented.		
Report Writer:	R.M. Romanetz, P. Eng.	CAO:	
Position:	Chief Administrative Officer		

OFFICE OF THE CHIEF ADMINISTRATIVE OFFICER

Telephone: (403) 823-1339

Safety Policy		1
---------------	--	---



DRUMHELLER

COUNCIL POLICY

Agenda Item # 8.1.1



COUNCIL POLICY #C-14-02

SAFETY POLICY

THE PURPOSE OF THIS POLICY IS TO:

The Town of Drumheller is committed to the protection of all its employees, contractors, visitors, patrons, volunteers, and physical assets from accidental loss, damage, or injury.

In fulfilling this commitment to protect both people and property, management will provide and maintain a safe and healthful work environment in compliance with legislative requirements, and will strive to eliminate any foreseeable hazards which may result in property damage, accidents or personal injury / illness.

POLICY STATEMENT:

Employees and contractors will be responsible for minimizing accidents within our facilities and on municipal property. Employees, contractors and visitors will follow safe work practices and procedures.

Safety is the direct responsibility of all managers, supervisors, employees and contractors.

All work will comply with federal, provincial and municipal safety requirements. Employees and contractors will be familiar with the Occupational Health and Safety Act and Regulations.

This policy does not take precedence over the Alberta Occupational Health and Safety Act and Regulations.

Date: January 27, 2014

Chief Administrative Officer

Mayor of Drumheller



DRUMHELLER

CHIEF ADMINISTRATIVE OFFICER

Agenda Item # 8.1.2



Request for Decision

Date: January 24, 2014

Topic:	POLICE COMMITTEE BOARD APPOINTMENTS		
Proposal:	<p>The terms of membership for the Police Committee states as follows:</p> <p><i>"The Committee shall consist of nine (9) voting members who shall be appointed by resolution of Council as follows: (a) Five (5) members selected from the public at large as residents of the Town of Drumheller; (b) One (1) Mayor or designate by resolution of the Town of Drumheller, Municipal Council (c) Three (3) public members selected to a maximum of one (1) from any of the following communities, as defined within the boundaries of the Drumheller Detachment, RCMP – Starland County, Kneehill County, The Village of Delia, The Village of Morrin, the Village of Carbon and the Village of Munson. One (1) to three (3) year term, whichever Council deems appropriate, commencing October 31st." The term of any citizen member shall not exceed six (6) consecutive years, except by special resolution of Council."</i></p> <p>The Committee has three vacancies for one urban member and two rural member (from Starland and Kneehill County). The Town received one application from Larry Keddie (resident – Drumheller). Current member Jim Decore (resident – Drumheller) wishes to serve for a further one year term. Kneehill County has approved Brian Holsworth to serve as a rural member. The remaining one urban and two rural vacancies will continue to be advertised.</p>		
Proposed by:	Town of Drumheller		
Correlation to Business (Strategic) Plan			
Benefits:			
Disadvantages:			
Alternatives:			
Finance/Budget Implications:			
Operating Costs:		Capital Cost:	
Budget Available:	\$0.00	Source of Funds:	
Budget Cost:	\$0.00	Underbudgeted Cost:	
Communication Strategy:			

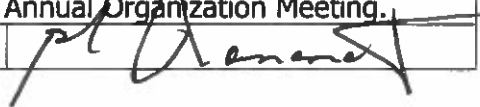
OFFICE OF THE CHIEF ADMINISTRATIVE OFFICER

Telephone: (403) 823-1339

	Created By: Linda Handy	1
--	-------------------------	---

...

Agenda Item # 8.1.2

Recommendations:	That Council approve the appointments of Jim Decore for a further one year term expiring on the date of Council's 2014 Annual Organizational meeting and Larry Keddie for a two year term expiring on the date of Council's 2015 Annual Organizational meeting; and further that Brian Holsworth from Kneehill County be approved for a three year term expiring on the date of Council's 2016 Annual Organization Meeting.		
Report Writer:	R.M. Romanetz, P. Eng.	CAO:	
Position:	Chief Administrative Officer		



DRUMHELLER

DINOSAUR CAPITAL OF THE WORLD



APPLICATION TO SERVE ON TOWN PUBLIC SERVICE BOARDS

Board applied for Police Commission Board

Date 2014 - 01 - 15

Name of Applicant Harry Keddie

Address _____ Phone # _____

Length of Residency in Town since Dec 2006

Past Service on Similar Boards served on Melville, SK
Police Commission Board

BRIEF PERSONAL HISTORY (include information which you feel would assist Council in making a decision as to your capabilities to serve on this Board)

I have many ridealongs with various police Depart
so that I could get a sense of what a police
officer goes through. I have time that I
can commit to the Board. Served as a
chaplain to a military Police Unit

Harry Keddie
Signature of Applicant

Fax back to (403)823-8006



DRUMHELLER

CHIEF ADMINISTRATIVE OFFICER

Agenda Item # 9.1



QUARTERLY REPORT

Name:	R.M. Romanetz, P. Eng.	Month:	October to December 2013
-------	------------------------	--------	--------------------------

2013 STRATEGIC BUSINESS PLAN

Corporate Priorities:

BADLANDS COMMUNITY FACILITY FUNDING REVISED STRATEGY

The Committee is now meeting regularly and Byron Nagazina has been appointed the Administration representative to the Committee. Two significant donations received for BCF funding in the amount of \$100K – Colberg family have chosen to name the fitness room HCM Lifestyle (Heart, Core, Movement) in the amount of \$75,000 and Ken Stephenson and Yvonne Kendrick in the amount of \$25,000 with signage recognizing their donation at the Children's Play Area.

BADLANDS COMMUNITY FACILITY – ESTABLISHMENT OF A COMMUNITY FOUNDATION On December 9th Ryan Seifried, Municipal Projects Co-ordinator provided information on the logistics of starting up a Friends of Society. The Society is democratically elected – the Town has to remain hands off. Discussion held on whether there is a role for both the BCF Fundraising Committee and the Friends of Society. Council agreed that the information be provided to the BCF Committee for their comments.

ORGANIZATIONAL SERVICE CAPACITY REVIEW

Council has adopted the Service Capacity Review (to be reviewed / updated annually prior to the budget process). A copy of the report has been distributed to all staff.

BADLANDS COMMUNITY FACILITY PHASE 2 CONCEPTUAL DESIGN

FCM communiqué dated October 4, 2013 announced *"The new Building Canada Fund will be in place by March 31, 2014. The government will consult with FCM on the design of the new BCF program. This is an aggressive timeline and we anticipate that calls for applications could come quickly and with short turnaround times. Therefore, we urge members to set local priorities and identify potential projects as quickly as possible."*

Unless otherwise directed by Council, Badlands Community Facility Phase 2 conceptual design includes the potential construction of a 2nd hockey ice surface located to the east of the existing arena and a new curling rink to be located to the north of the existing arena as designed as Option 1 in the schematic design options prepared by GEC. The old tennis court just east of the outdoor pool has been designed as an approved site for DASE (Skateboard Park). Order of magnitude costs for this project have been identified based on a Sprung building or a more conventional design. Once the Federal Building Canada program is approved an application can be submitted based on the established terms of reference.

VALLEY TRANSIT STUDY / STRATEGY (to be moved up following the completion of Top 4)
No action to date.

Advocacy (CAO / Council)

Office of the Chief Administrative Officer

Telephone: (403) 823-1339

CN Rail – Letter received from CN dated December 27, 2013 advising that CN has entered into discussions with a third party on a new business opportunity that would require the use of the rail line. Existing rail to be removed commencing Spring 2014.

Seniors Housing – The Town will need to do an assessment on housing needs.

Organizational Improvements

Relocation of Town Hall – Our grand opening was held on October 3rd. Meeting held with Group2 / Govin Brown to finalize deficiencies.

Outreach Commitment – Council has appointed a Task Force to gain public input on the East Coulee Water Fill Station location.

Operational Strategies (CAO / Staff)

AFFORDABLE HOUSING RFP - An RFP for Hillview and Elgin Hill Subdivision has been prepared by the CAO and Ryan Seifried and will be advertised shortly. The CAO has met with potential developers and a briefing is to be presented to Council 1st quarter 2014.

GIS and ASSET MANAGEMENT (Capital Inventory) – Administration has met to review a strategy to move this work priority forward. Ryan Seifried is working on an existing software organizational chart /inventory (what software is being used for what program / department); next step will be for Administration to meet with a consultant to review possible integration of software and identify if our existing software meets future needs and what ASSET software works best for integration purposes.

Lobbying (Mayor / CAO)

- Mayor Yemen and CAO has met with representatives from the Province re: Municipal Affairs / Flood Recovery re Drumheller's situation regarding the Provincial Flood mapping
- This quarter, Mayor Yemen has received responses from:
 - Hon. Heather Klimchuk, Minister – Alberta Culture advising that Alberta Film, a branch of her Ministry, continues to help facilitate production within the province and work with the regions to provide necessary support. Alberta Film, working with Bob Cromwell, wants to ensure mutual awareness of production interest helping support Drumheller in being a film-friendly location.
 - Martin Foy – Regional Director, Alberta Environment and Sustainable Resource Development advising that ESRD has undergone a number of refinements including the allocation of additional funding to the Flood Recovery Erosion Control Program.
 - Hon. Heather Klimchuk advising that the move of the Calgary Zoo dinosaurs to Drumheller may have potential interest to the film community. She asked Alberta Film Commissioner, Jeff Brinton, to take the lead on this project. Mr. Brinton will be in touch to further discuss the details and will also connect with her colleagues in other government ministries to coordinate their involvement.

Other Work Priorities:

FLOOD REPORT – Administration along with Palm Engineering and Hunter Survey Systems have prepared a draft report that identifies improvements required within the existing dyking system in Nacmine, Midland, Newcastle and Drumheller Central and identifies new dyking for unprotected developed areas. The report was forwarded to Flood Recovery Task Force on October 4th. Mayor Yemen and Byron Nagazina – Director of Corporate Services attended a flood mitigation workshop sponsored by the Alberta Government in Calgary on October 4th. The workshop only dealt with flood mitigation measures. Drumheller was identified as a best practice as a result of work that has been done over the years with dyking and the land use bylaw. The final version of the report has been approved by the Flood Recovery Task Force on October 15, 2013.

Agenda Item # 9.1

been forwarded to Andrew Wilson – Project Manager – Flood Mitigation Secretariat. A meeting was held on January 20th in Drumheller with Provincial representatives. The Province has announced that they have hired a consultant to compile a report on Red Deer River flood levels /erosion controls and community flood mitigation projects. The timeline for completion has been set at 90 days.

DRUMHELLER WATER SYSTEM EXPANSION (West and East)

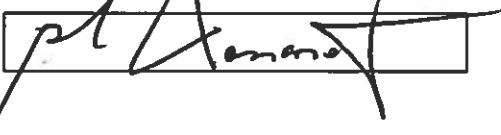
- **West Line** - still looking for a partnership.
- **East Line** –Administration to review the Task Force's report on concerns /questions regarding the water fill station.
- **Regional Water** – CAO met with CAO Al Hoggan from Aqua 7 and it was agreed that the Town would provide annual notification regarding water rates increases. A further meeting will be arranged in the new year to discuss long term strategies and water rate projections.

LANDFILL OPERATIONS – Finalizing application for landfill renewal approval to Alberta Environment. The Drumheller landfill is currently removing all the silt build up in the east pond to allow for more capacity to handle surface water runoff. The fibre optic line has been installed and currently awaiting Telus connection that will service the Water and Wastewater Treatment facilities and the Landfill.

Outstanding Issues for the Next Quarter:

2013 / 2014 Operating and Capital Budgets
Drumheller Water Plant Upgrades
East Coulee / Lehigh Water Transmission Line
Strategic Business Plan Workshop (Feb. 24 & 25)

CAO:

A handwritten signature in black ink, appearing to read 'A. Hoggan', is written over a rectangular box.



DRUMHELLER

CHIEF ADMINISTRATIVE OFFICER

Agenda Item # 9.1



ANNUAL REPORT

Name:	R.M. Romanetz, P. Eng.	Year:	2013
-------	------------------------	-------	------

Year's Accomplishments:

- **Mayor and Council:**

- In January, Council passed the 2013 Utility Rate Bylaw at a 5% water rate increase and zero increase to wastewater rate and that 2% go directly to reserves.
- In February, Council passed the Responsible Pet Ownership Bylaw 06.13 with introductory rates set for a period of two years.
- In March, Council approved the 2013 Operating Budget and 2013 Capital Plan.
- In April, Council approved the amended MUNIX Agreement. The Town has been part of the AMSC Insurance for many years, which is a division of the AUMA. Because of industry changes to premiums, deductibles and exclusions, AUMA developed a reciprocal insurance package. The Town would be locked into this Agreement for one year at a time. MUNIX is a member owned shared self insurance vehicle for municipalities, which covers up to \$1.75M per occurrence for property damage.
- In May, Council passed Bylaw 10.13 being a bylaw to authorize the 2013 rates of taxation to be levied against assessable property. Even though the Town budgeted a 3% increase some taxpayers saw a 5% to 7% increase due to changes in the Provincial Budget, school requisition increasing by 5% and the Drumheller and District Seniors Foundation by 19%. The increase included 3% for inflation and 1½% for assessment growth in the municipal portion of the budget. Business tax was eliminated.
- In June, BDO provided an overview of the 2012 Financial Statements.
- On July, Council authorized Administration to enter into an employee benefits agreement with Industrial Alliance as the new provider for a 40 month term.
- In August, the Province advised that the Ministerial Task Force responsible for flood recovery had agreed that the Government of Alberta should work with the Town of Drumheller to finalize an "approved development zone" that would allow development in certain areas currently defined by the province as floodway, providing that there are adequate measures in place to protect against a 1:100 flooding event. A public information meeting was held on August 28th.
- In September, Administration submitted costs for flooding as follows: \$310,000 for flood preparation, \$417,000 for flood recovery, \$10,000 for evacuation; AECOM (road repair) \$373,000; repair and replace pump and motors at the Fountain / Spray Park \$125,000 for a total of \$1.35M recovery cost dollars.
- The General Municipal Election was held October 21st with Terry Yemen being proclaimed Mayor by acclamation and incumbents Councillors Shoff, Hansen-Zacharuk, Garbutt and Zariski returning with two new Councillors Kolafa and McMillan.
- On November 4th, Council held their Organizational Meeting with presentations to the outgoing Councillors Stanford and Berdahl.

Office of the Chief Administrative Officer

Telephone: (403) 823-1339

- In December, Council adopted Bylaw 13.13 which established utility rates at an increase of 5% to both water and wastewater.

2013 STRATEGIC BUSINESS PLAN (held November 29th and 30th, 2012)

Adopted by Council on January 28th, 2013 with quarterly updates to Council on May 6th, August 26th, November 4th with a final review by Council on January 27th.

CORPORATE PRIORITIES (detailed review provided in the Strategic Business Plan):

- **Badlands Community Facility Funding Strategy** – completed.
- **BCF – Establishment of a Community Foundation** – ongoing.
- **Organizational Service Capacity Review** – completed.
- **BCF – Phase 2 Conceptual Design** – ongoing.
- **VBS Transit Study / Strategy** – (did not move forward).

ORGANIZATIONAL IMPROVEMENTS

- Relocation of Town Hall – completed.
- Report(s) Format – completed.
- Outreach Commitment - completed.

OPERATIONAL PROPRITIES

- Affordable Housing RFP – ongoing.
- GIS and Asset Management – ongoing.
- Internship Program – ongoing.

LOBBYING – ongoing.

- **Land Planning / Project Meetings / Financial Meetings**

- Town Hall Relocation / Deficiencies
- Town Entrances / Landscaping – Urban Systems
- Centennial Park (Skateboard Park)
- Flood Mitigation
- Land Use Amendment Bylaws
- East Coulee / Lehigh Transmission Line
- Drumheller Water Plant Upgrades
- East Coulee Wastewater Plant Upgrades
- DDSWMA is currently working with AECOM on the renewal application for the approval to operate.
- Cast Iron Watermain Replacement
- Energy Aggregation Program - Town has signed contracts with Enmax for power and Access Energy for gas for 5 and 4 years respectively. Annual savings are consistent with previous projections.
- Utility Rate Review
- Service Capacity Review
- 2014 Budget Meetings
- Various Legal / Land / Personnel Matters

- **Seminars / Conferences / Workshops attended:**

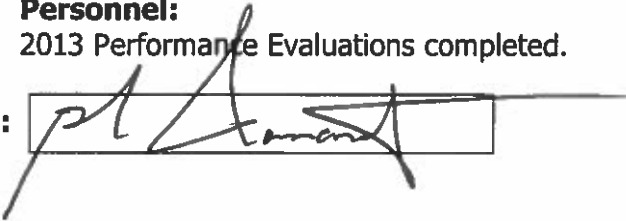
- Emerging Law Trends

Municipal Law Seminar

AUMA Regional Seminar

- APEGGA Permit to Practice
- Safety Codes
- Local Government Administrators Association
- Municipal Administration Leadership Workshop
- Canadian Association of Municipal Administrators Annual Conference
- Federation of Canadian Municipalities Annual Conference
- AUMA Convention
- **Committees**
 - AUMA representative to Alberta Water and Wastewater Certification Board
 - Citizen Advisory Committee for the Drumheller Institution
 - Red Deer River Municipal Users Group Task Force
- **Personnel:**
 - 2013 Performance Evaluations completed.

CAO:

A handwritten signature in black ink, appearing to read "P. J. L. L.", is written over a rectangular box. The signature is stylized and extends slightly beyond the right and bottom edges of the box.



2013 Infrastructure Report on Corporate Priorities

Director of Infrastructure Services – Allan Kendrick

Town Hall Relocation:

Project has been completed with some deficiencies and warranty work to be resolved by the Consultants , General Contractor and Equipment Suppliers.

Water System Expansion:

East Coulee water line construction is proceeding at a reasonable pace with approximately 65 to 75 percent of the water line buried. Some of the other appurtenances and services connections are being tie in as time permits and approvals are give to the contractor. The directional drilling subcontractor has just two location left then all directional drilling will be completed on the project. The completion date was to be 100 working days weather permitting, however it will be extended to allow service connections and a road crossing at the Hoodoo's. At year's end approximately 45 days of the 100 day schedule have been considered as working days on the project.

Town Entrances:

Urban Systems have completed the overall layout plan with design details and cost estimates which we received October 28th . We are waiting to confirm funding from our partners and the new capital budget for 2014. Staff have sourced out materials and are working to finalize plans for traffic accommodation required by Alberta Transportation to work in the Highway right away. Once funds are confirmed and the budget is set ,staff will secure all materials and supplies to have the project started as early as possible in the spring of 2014. Planters and banner poles, etc. required need to be selected so suppliers and delivery time can be determined well in advance of the project start.

Water & Wastewater Plant Upgrades:

The Water Treatment Plant has the preliminary design for the required upgrade to treat residuals completed and review by Operations Staff and AESRD. It has been suggested that we request an addendum to our Approval to Operate. We met with ASRD on November 26th to discuss the options for the addendum. Staff are working on an application to apply for the addendum covering off an number of issues. During discussion we were informed that we would be look after by the Red Deer offices and no long by the Calgary offices . However we will still have the same Compliance Officer until they have more trained.

Agenda Item # 9.2

The East Coulee Wastewater Treatment Plant Upgrade is complete. We have several concerns with equipment and chemicals that still need to be worked out. Staff are working to control the plant as efficiently and effectively as possible.

Operational at both Drumheller Water and Wastewater plants we are still working with our consultants in dealing with a number of issues regarding the upgraded equipment and control systems.

A SCADA review has been completed with Probable Costs in the range of \$ 284,000 which could be phased in over several years. Other considerations for annual support for software and engineering costs at \$ 20,000 per year. These items will be considered as part of the 2014 budget.

Some work had to be completed to upgrade alarm monitoring equipment to remain confident operationally.

Public Works Yard Relocation Strategy:

Town staff have started clean up and done some leveling for material storage on the site. We have started storing pit run material on site (approximately 2000 cubic yards).

2013 Flood Impact:

Town Staff have continue working on clean-up efforts in some areas, as well as providing information for Consultants and the Province. Reports have been sent to the Province. The Town will be paving roadways and other areas damaged by the flood and claiming all of these costs back to the Province once they are approved.



2013 Infrastructure Annual Report

Name :	Allan Kendrick-	Month	
	Director of Infrastructure Services	Jan 1/2013- Dec31/2013	

Last Quarter's Accomplishments:

Human Resources:

- Chief Facility Attendant resigned
- Facility Attendant gave short notice and left his position
- Hired two Facility Attendants in Training
- Position open for a Chief Facility Attendant
- Seasonal employees laid off
- Two WCB claimers
- Hired back one seasonal employee Dec. 2
- Layed off seasonal Dec. 20
- Hired Facility Att. In Training
- Facility Att. In Training quit
- Position open for a Facility Att. In Training
- Hired three summer students for seasonal work
- Utilities hired operator
- Utilities hired operator in training
- Two staff members have indicated they will be retiring in 2014 from utilities
- New Technical Service Manager Hired
- Operation Manager retired from his position
- Labour Management Meetings

Facilities:

- Installed new Chiller at Arena
- Aquaplex pre-construction tour
- Aquaplex broke into and front door had to be replaced
- Aquaplex HVAC upgraded started, Pool shut down for 12 weeks
- Pool Turnaround
- Changed sand in sand filters
- Sand filters damaged in turnaround
- Circulation pump rewound and new impeller installed
- Stabilized roof beams at Curling Rink
- Installed new supports for roof load in Aquaplex (Men's change room)
- Worked on Water slide design with contractor
- Circulation Pump for hot water repaired at Town Hall

- Upstairs banquet rooms had room dividers repaired by contractors
- Quarterly inspection of Facilities
- 5th St. Furnace repaired
- Arena start up and shut down for the seasons
- Headwork building MUA unit repaired (Fan bearing went)
- Condenser fan bearings had to be replaced by contractor at Arena
- Fire alarms inspected at all Facilities
- Locks changed at Arena
- Cameras installed over ice surface by minor hockey
- Ammonia alarms were re-configured to run on one alarm instead of the two
- Automation of arena plant is now up and running
- Fire Suppression system had to be re-charged by Simplex Grinnell at Arena
- Arena Elevator had to be repaired
- Arena sewer line plugged up causing damage to Dragons dressing room(cell phone)
- RCMP coffee room received new paint and carpet
- RCMP Fire panel going into fault, getting a quote on new panel
- WTP Chlorine room exhaust unit repaired
- WTP Chlorine room heater repaired
- Elevator smoke sensor in shaft changed out at RCMP building
- Moved into new town Hall and out of old Town Hall
- Dragons and user group dispute over ice times
- MS walk
- July 1st parade set up and Farmers Market
- Bike tour put up barricades and signs
- Roof inspection on Arena, WTP, RCMP and Arena
- Roof repair on Arena and Aquaplex
- Helped set up for BCF concert
- Fountain vault flooded in flood
- Installed new Chiller at Arena
- Dragons Hockey camp postponed for 2 weeks because of installation of new Chiller

Water:

- Rebuilt motor and #7 pump for the Low lift pumping station
- Added Win 911 program to call out SCADA alarms
- Cleaned #1 and #2 settling tanks at the WTP
- Box and rod service valves replaced at various locations (44 in total)
- Replaced several irrigation boxes, rods and valves
- Replaced stock, Hydrants, valves, box and rods, valve risers, steel manhole covers
- Brass ordered for curb stop and main line valves plus water break patches and couplers
- Repaired 5 water breaks and 6 leaking water services
- Daily lab testing
- Ordered bulk treatment chemicals
- Year end reports for the diverted and water treatment, wastewater treatment, water distribution and wastewater collection for AENV and Town of Drumheller were completed
- AWWOA annual conference
- Hydrants repairs, 2 replaced and 2 repaired
- Daily Monday to Friday Kirkpatrick and Munson Booster rounds
- Hydrant flushing and testing through out the summer
- Daily labs for raw water, potable water and distribution
- Weekly bacteriological sampling (7 per week) plus collecting samples for Cast Iron replacement program
- Staff handled 565 Alberta First Call locates
- 305 work orders for residential water turn offs and turn ons were completed

- There were 188 water meters installed by staff and 421 were completed by the contractor, we have 1140 Neptune water meters installed
- 17 Water complaints, 7 Chlorine smell, 8 poor pressure and 2 color related
- Cast Iron program completed downtown, paving will be completed in 2014 as Gas company had to finish work in that area
- MPE did study on our SCADA and communications issues at the WTP, WWTP, Lift Station and alarm system
- Cell # 4 at the raw water reservoir was drained and we harrowed bottom of the reservoir to remove the weed growth
- Installed new compressor at WTP. We went to a smaller compressor as we now have installed milltronics to monitor clear well levels in the WTP, instead of air bubblers that require a larger volume of air

Wastewater:

- Monthly sewer flushing
- Cleaned vaults
- Empty centrifuge hopper daily at Headwork's building
- Contractor started Cambria to East Coulee water line
- Repaired 5 sewer services
- installed water and sewer services at 102- 9th St. Nacmine and 52 Beech St.
- Pulled lift station pump at East Coulee three times in 7 days
- Twice weekly lift station and pen booster station rounds
- Trenching at North Drum lift station for power
- Paving complete in back alleys for the cast iron replacement line projects.
- Cleaned vaults for the sewer line crossing, these lines were flushed and changed over
- As of November 29/2013 we are still waiting for recommendations from the consultant that the Tyrell museum hired
- High pressure flushing flushed sewer mains in Drumheller, they also camered several areas of sewer line where we had concerns
- Had Dexon blowers for lift stations checked out for proper operation and serviced
- Installed six new water services and five new sewer services
- East Coulee upgrades to WWTP completed at end of March, there were operational issues that needed fine tuning until the end of August. One remaining issue is Phosphorous removal, that is still problematic
- Installed VFD's on blowers at East Coulee WWTP
- Top shot lined and repaired 7 sewer and storm sewer manholes
- Degreased nine lift stations, this is completed twice a year
- Helped with snow removal
- One load of sludge hauled from East Coulee WWTP every week
- WTP staff attended several courses throughout the year to keep their certificate current
- Cleaning of Hydrovac site for winter operation
- The make up air unit on top of the headworks building at the WWTP was replaced, the other unit had rusted out
- Up grading lift station PLC's to new protocol 13 for communication. Most stations are running protocol 5 and 6, we are having com. errors and this was the reason. This will take until the end of January 2014 to complete as we only started at Christmas. It requires one PLC to be programmed at a time, this is done by removing a PLC and sending it away for programming. A PLC that has already been programmed is installed until the upgraded PLC comes back. We have 5 lift stations left to do.

Operations:

- Safety meetings every Tuesday morning with all staff
- PISS meeting every second Wednesday
- Attended a supervisor/ management course in Red Deer
- Sent out letters to residents in Bank View Drive regarding garbage bin placement
- Continued clean up at old Town Hall
- Removed Air conditioning unit from old Town Hall
- Turned over old Town Hall to Alberta Infrastructure
- Energised power for Christmas lights
- Installed Christmas lights around town
- Set up Christmas lights and light display at Fountain Park
- Repaired Midland outdoor rink boards
- Rebuilt and replaced Wilton bench that Carillion ran over
- Signed new maintenance contract with LPJ Field Services for maintenance of sensors
- Boot and Jean building has been ordered to be demolished
- Completed paving the Midland walking trail
- Had another walk through at WTP for contractors to re-price upgrades to the HVAC system
- Had several burials
- Drilled test holes for Tennis court project, Engineer to do design
- Working through Deficiencies of the new Town Hall with contractor
- Milled and paved 5th St. East, South of tracks to 4th Ave
- Repaired runway lights with Electrical contractor
- On going concerns with Sand Stone Manor as the building is still showing signs of movement
- Atco power removed power pole at Sand Stone Manor we will have to remove stub and repour concrete
- Worked on Urban Systems design for the entrances to the Town by sourcing out where to find materials
- attended a Public Works Management Course
- Poured concrete at Sand Stone Manor and Provincial Building
- Priced out new 2 meter sander for 1-Ton
- Table top meeting about Transportation of Dangerous Goods through the Town
- East Coulee Museum would like help moving machinery for the Atlas Coal Mine
- Staff had a educational teleconference call to better understand how to use the FMW software
- Snow Blower went down Steering Gear box needs to be re-built
- Tender went out for Janitorial contract for BCF
- Started Upgrades and pool turn around at Aquaplex
- Joint Safety meeting with Town and Starland, we moved 150 chairs and 25 tables from Stampede Grounds
- Tested the new Generator at Town Hall, everything worked well
- DED Traps set up and taken down
- Tree Pruning
- Dug 80 Trees for transport at Tree Farm
- Repair/ Change all Air Port runway lights
- Mosquito program ran again, this will be our last year for using Dursban as it is a discontinued pesticide

Roads

- Ditch Digging Program
- Patched pot holes
- Snow Removal
- Sign Repair ongoing
- Ordered Salt and sand for winter operations
- Snow removal at the Stampede Grounds
- Worked on Snow Dump sites for winter storage
- Initiated Snow Dump for Private contractors and Town residents
- Culvert Installations
- Asphalt Patching
- Lane grading/ Graveling
- SIP Final Reports

Equipment

- Unit # 327 has been having Emission problems (Re-gen light keeps coming on)
- Unit # 411 down for a day because of Leaking hydraulic lines
- Snow Blower down, Steering Gear Box gave out
- Shop A Pressure Washer re-built
- Dent repaired in side of Unit #309
- CIVP on unit 773, 776, 777, 357, 328, and 307
- Regular service on all units
- New batteries installed in unit #603
- New serpentine belt and idlers
- Change blades on graders, plows and loader
- Changed rear springs in unit #308
- Generator set at Town Hall was load tested
- EnCana donated portable barbecue to Town, stored at Rosedale Fire Hall
- Zamboni had two minor repairs
- Purchased Two new Ford ½ tons

Land / Developments / Agreements / Projects:

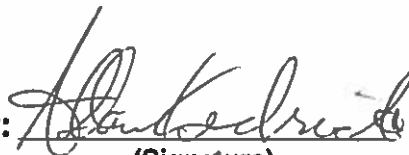
Budget Performance:

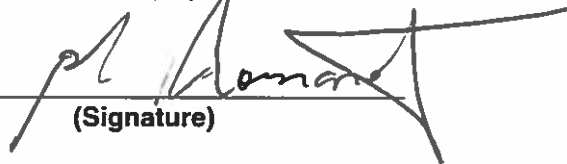
• **2013 Operating Budget as of December 31/2013**

Most area of the Operating budget tracked very close to the budgeted amounts, however several areas had major break downs which resulted in the budget being exceeded. Some examples would be the chiller at the Arena, pumps at the Low lift pump house. We also had other areas where we did not get the schedule work completed due to several reason ,Flood related work, staff workloads/Timing, Staff turnover/ training and the projects that required additional funds. Overall expectations for the final wrap up of the 2013 budget after inventory adjustments and final posting / account adjustments would before the budget to show a light surplus.

Special Events:

- -Bike Tour of Alberta
- - July 1st Celebrations
- - MS walk
- - Halloween
- - East Coulee Spring Fest
- - Centennial Project
- - Angels on the Corner
- - Miner's Memorial
- - Remembrance Day
- - Stampede Grounds
- - Nitty Gritty Dirty Band
- - Nacmine Playground
- - Dinosaur Installations
- - Family Reunions
- - Dino Days
- - Drumheller half Marathon
- - Farmers Market

Director: 
(Signature)

CAO: 
(Signature)

Contributions from:

Brian Bolduc
Fred Sharrun
Kevin Blanchett
Daryl McConkey
Reg Bennett



Quarterly Report - October to December 2013

STRATEGIC PRIORITIES – 2013

Budget Process

Template for budget scenarios has been developed. Training on budget software was completed by my staff and Line managers used software to input their first view of budget requirements for 2014. Budgeting was not done on a monthly basis as hoped, but is a priority for 2015 budgeting. Implementation of quarterly forecasting for 2014 will start by end of Q1. There is still extensive training required to leverage the software tool and develop standardized reporting. Budget software is integrated with the Towns ERP system, now is the time to leverage the Town's investment.

Additional Sources of Revenue

New Provider of health benefits was implemented with some savings to the Town of Drumheller and to staff. This implementation has been relatively pain free once we completed a major communication program so that the employees understood what was being delivered. Additional savings are possible by leveraging the Government of Alberta Standing Offer program for office supplies and centralizing purchasing on either an organizational or departmental basis through purchase order system.

Utility Rate Review

Work was completed on the current Utility rate model to set the 2014 rates for water and wastewater. Errors were identified and a complete reconciliation for years 2010 – 2012 still required. Implementation of our asset tracking software would make this procedure less difficult and would improve accuracy in both Utility and Non-Utility assets.

Grant Reporting

Grant reporting for a number of projects was completed and the Town has received grant funds of \$2.3 million.

Energy Request for Proposal

New contracts for natural gas and electricity were concluded and savings started as of January 1, 2014. I applaud council for selecting the consulting firm they did as this firm has delivered on their promises and continue to work with the Town to mitigate its risk exposure on an ongoing basis.

Town Hall Relocation

Town Hall relocation was completed and staff were moved in. Public works staff handled the majority off the move and deserve thanks. Some security issues remain and will be resolved in the first quarter of 2014.

2013 Election

Administration set up for the Election, the Election was held and new council was elected. Congratulations to you all. There were no major issues and the Town has met its obligations as set out in the Elections Act. I would like to thank Bill Wulff for all his support and hard work on this project.

Town of Drumheller
Town Hall
703 2 Avenue West
Drumheller, AB T0J 0Y3



Telephone: (403) 823-1311
Fax: (403) 823-7739
e-mail: bwulff@dinosaurvalley.com
www.dinosaurvalley.com

Quarterly Report – Corporate Services

Water Meter Replacement Program

We are completed deployment for 2013 for this program and will resume the program in 2014 as budget allows.

In Progress

2013 Financial Reporting

Town's Auditors have been in the office for a period of a week to complete preliminary audit testing. I have worked with the audit principal to set a deadline for completion of the Financial Statements of April 1, 2014 and built a calendar of deliverables backwards from that in order to provide council time to review before delivery to the Minister on May 1, 2014.

Attached is a Financial Report that is current to January 23, 2014 showing a \$490,000 deficit. Please note that this report does not include year-end adjustments for review by the auditors. These include items such as outstanding invoices, recognition of flood cost reimbursement, interest revenue and the adjustment of prepaid expenses. Though the report shows a deficit, the Town has requested reimbursement of flood costs in the amount of \$800,000 that is not included in the report. With year-end adjustments, it is expected that the Town of Drumheller will have a net zero financial result.

Utility Bylaw review and re draft

The department has redrafted the existing Utility bylaw. The draft has been distributed for review by effected managers and staff. Meetings are scheduled to discuss revisions and to further improve the Bylaw before submission to council.

Tax Recovery

Title has been received on the old Tax Recovery properties. Revenue Canada has requested details on one of the properties. Town must move to listing and selling the properties.

Flood

Office has responded to a number of questions from AEMA regarding our flood claim. To date, we have not received any reimbursement, but the province has indicated that we may be able to request 50% of claim shortly.

Information Systems

Little progress has been made on integrating and leveraging current Information systems.

- 1) Needs identified include automated Financial and Management reporting capabilities.
- 2) Improving timeliness of reporting – both financial and metrics, so that each manager will be able to see budget performance and KPI performance towards strategic goals.

This will be an Administration priority in 2014.

Quarterly Report – Corporate Services

Drug and Alcohol Policy

The Policy has been created and was reviewed by the union with feedback received. The Union does not support the policy. I have prepared a response to the union, to be reviewed by the CAO and solicitor before it is brought back to council for a decision.

Respectfully submitted,

Byron Nagazina, CMA



DRUMHELLER

CORPORATE SERVICES



Annual Report - 2013

Budget Process

Basic template has been developed and Departmental managers have been training on inputting information into the budget tool. Unfortunately, proper reporting has not been built or additional "what if" scenarios. Software is still not being leveraged to its full potential and is currently only being used to 10% of its capabilities.

Generation of additional Sources of Revenue

Identified as possible future sources of revenue were the acquisition of ATM machines to be placed in Town facilities and the suggestion to pursue of a Casino gaming license for the Town, with the Casino being located in the BCF. New Grant opportunities were limited in 2013. However, the flood provided revenues to offset the cost of the flood. Administration was more successful in cutting costs through new energy agreements, new mobile communication agreement, selection of a new benefit provider and registering to have buying privileges to Government of Alberta Standing Offers.

Community Foundation Setup

Research was conducted and completed on establishment of a Community Foundation for the BCF. Results were presented to Council, identifying restrictions etc. No decision has been made on pursuing such an organization, however Council did establish a BCF fundraising committee that continues to work at raising funds to the donation shortfall.

Asset Management (2012)

Software still has not been installed. The Town is incurring annual license and maintenance fees of \$12,000 on this product. The benefits of this software greatly outweigh the costs of the software, but only if it is installed, populated, integrated with other systems, training provided and it is maintained with current information. Development of a strategy to implement asset management and fully integrate same with existing financial and GIS systems is a key administrative priority for 2014.

Respectfully submitted,

Byron Nagazina, CMA

Town of Drumheller
Town Hall
224 Centre Street
Drumheller, AB T0J 0Y4



Telephone: (403) 823-1311
Fax: (403) 823-7739
bnagazina@dinosaurvalley.com
www.dinosaurvalley.com

Town of Drumheller
Financial Report
For The Month Ending December 2013 (un-audited) (100% through the year)

	Revenue				Expenditures				Net of Revenue and Expenses			
	Actual		Budget		Actual		Budget		Actual		Budget	
				%				%				%
General Operating Revenues												
0001 General Revenues	9,615,913	9,611,996	100.04	100.04	76,637	-	-	-	(9,539,276)	(9,611,996)	99.24	
	9,615,913	9,611,996	100.04	100.04	76,637	-	-	-	(9,539,276)	(9,611,996)		
General Government												
1101 Legislature	-	-	NA	NA	190,334	219,022	86.90	86.90	190,334	219,022	86.90	
1201 Administration	83,790	93,200	89.90	89.90	1,142,682	1,029,017	111.05	111.05	1,058,892	935,817	113.15	
1202 Town hall	-	-	NA	NA	83,762	102,422	81.78	81.78	83,762	102,422	81.78	
1203 Computer Services	45,446	83,400	54.49	54.49	202,177	277,846	72.77	72.77	156,731	194,446	80.60	
	129,236	176,600	73.18	73.18	1,618,955	1,628,307	99.43	99.43	1,489,719	1,451,707		
Protective Services												
2101 Policing	593,519	601,231	98.72	98.72	1,475,144	1,495,317	98.65	98.65	881,625	894,086	98.61	
2301 Fire Department	37,454	32,500	115.24	115.24	279,108	320,515	87.08	87.08	241,654	288,015	83.90	
2401 Disaster Services/Risk Mngmnt	-	-	NA	NA	735,780	40,016	1,838.71	1,838.71	735,780	40,016	1,838.71	
2501 Ambulance Services	-	-	NA	NA	5,000	5,000	100.00	100.00	5,000	5,000	100.00	
2601 Safety Codes - Drumheller	77,572	111,100	69.82	69.82	68,363	66,990	102.05	102.05	(9,209)	(44,110)	20.88	
2602 Safety Codes - Palliser	62,411	67,398	92.60	92.60	60,679	61,464	98.72	98.72	(1,732)	(5,934)	29.19	
2603 Development Permits	22,035	19,250	114.47	114.47	71,733	68,951	104.03	104.03	49,698	49,701	99.99	
2610 Animal and Pest Control	13,140	16,000	82.13	82.13	24,343	39,438	61.72	61.72	11,203	23,438	47.80	
2611 Weeds	9,620	6,000	160.33	160.33	63,686	52,819	120.57	120.57	54,066	46,819	115.48	
2612 Mosquito	-	-	NA	NA	35,428	77,568	45.67	45.67	35,428	77,568	45.67	
	815,751	853,479	95.58	95.58	2,819,264	2,228,078	126.53	126.53	2,003,513	1,374,599		
Transportation Services												
3101 Administration	-	18,090	-	-	324,707	369,631	87.85	87.85	324,707	351,541	92.37	
3102 Workshop and Yards	31,490	48,500	64.93	64.93	217,537	259,982	83.67	83.67	186,047	211,482	87.97	
3103 Parking Lots	-	-	NA	NA	-	-	NA	NA	-	-	NA	
3202 Roads and Streets	25,640	217,000	11.82	11.82	574,682	886,386	64.83	64.83	549,042	669,386	82.02	
3203 Street Lighting	4,557	50,000	9.11	9.11	349,313	377,482	92.54	92.54	344,756	327,482	105.27	
3204 Traffic Services	-	-	NA	NA	41,886	64,491	64.95	64.95	41,886	64,491	64.95	
3211 Secondary/Primary Hiways	171,053	-	NA	NA	171,053	-	NA	NA	-	-	NA	
3301 Airport	73,280	43,756	167.47	167.47	41,663	101,917	40.88	40.88	(31,617)	58,161	(54.36)	
	306,020	377,346	81.10	81.10	1,720,841	2,059,889	83.54	83.54	1,414,821	1,682,543		

Town of Drumheller
Financial Report
For The Month Ending December 2013 (un-audited) (100% through the year)

	Revenue			Expenditures			Net of Revenue and Expenses		
	Actual	Budget	%	Actual	Budget	%	Actual	Budget	%
Water Works									
4101 Water Revenue	3,108,865	3,033,089	102.50				(3,108,865)	(3,033,089)	102.50
4101 Administration				1,524,819	1,861,959	81.89	1,524,819	1,861,959	81.89
<i>transfer of surplus to reserve</i>									
4102 River Intake & Pump Station	-	-	NA	40,328	58,413	69.04	40,328	58,413	69.04
4103 Low Lift Pump Station	-	-	NA	36,857	17,779	207.31	36,857	17,779	207.31
4104 Raw Water Reservoir	-	-	NA	4,622	20,806	22.21	4,622	20,806	22.21
4105 Purification & Treatment	-	1,000	-	946,098	1,088,083	86.95	946,098	1,087,083	87.03
4106 Transmission	10,391	19,500	53.29	551,058	625,386	88.11	540,667	605,886	89.24
4107 Distribution	-	-	NA	-	-	NA	-	-	NA
	3,119,256	3,053,589	102.15	3,103,782	3,672,426	84.52	(15,474)	618,837	
Environmental Health - Sewer									
4201 Sewage Admin - Drumheller	1,819,264	1,679,804	108.30	920,953	849,999	108.35	(898,311)	(829,805)	108.26
<i>transfer of surplus to reserve</i>									
4202 Sewage Admin - Rosedale	-	-	NA	-	-	NA	-	-	NA
4203 Sewage Admin - East Coulee	52,198	36,000	144.99	16,885	16,635	101.50	(35,313)	(19,365)	182.35
4211 Sewage Collection - Drumheller	58,332	62,500	93.33	437,067	492,123	88.81	378,735	429,623	88.16
4212 Sewage Collection - Rosedale	-	-	NA	-	-	NA	-	-	NA
4213 Sewage Collection - East Coulee	-	-	NA	16,730	28,085	59.57	16,730	28,085	59.57
4221 Sewage Treatment - Drumheller	-	-	NA	693,677	705,404	98.34	693,677	705,404	98.34
4222 Sewage Treatment - Rosedale	-	-	NA	-	-	NA	-	-	NA
4223 Sewage Treatment - East Coulee	-	3,000	-	75,938	83,419	91.03	75,938	80,419	94.43
	1,929,794	1,781,304	108.34	2,161,250	2,175,665	99.34	231,456	394,361	
Environmental Health - Other									
4301 Garbage	88,809	86,000	103.27	369,650	367,991	100.45	280,841	281,991	99.59
	88,809	86,000	103.27	369,650	367,991	100.45	280,841	281,991	
Public Health and Welfare									
5101 FCSS Administration	195,042	195,042	100.00	103,036	117,365	87.79	(92,006)	(77,677)	118.45
5102 Handyman Services	2,944	9,018	32.65	30,780	37,269	82.59	27,836	28,251	98.53
5103 Seniors	465	-	NA	56,530	50,444	112.06	56,065	50,444	111.14
5105 Volunteer Program	10,529	25,600	41.13	26,309	56,720	46.38	15,780	31,120	50.71
5106 After School Care	19,066	13,054	146.05	54,607	62,394	87.52	35,541	49,340	72.03
5121 Indirect Programs	5,079	5,200	97.67	33,457	35,689	93.75	28,378	30,489	93.08
5151 Employment Services	-	-	NA	-	-	NA	-	-	NA
5301 Health Services	362,065	362,272	99.94	362,273	362,272	100.00	208	-	NA
5302 Non-FCSS Programs	145,319	88,948	163.38	100,340	95,012	105.61	(44,979)	6,064	(741.74)
5601 Cemetery	36,450	30,900	117.96	43,814	80,228	54.61	7,364	49,328	14.93
	776,959	730,034	106.43	811,146	897,393	90.39	34,187	167,359	

							24-Jan-14		
	Revenue			Expenditures		Net of Revenue and Expenses			
	Actual	Budget	%%	Actual	Budget	%%	Actual	Budget	%%
Environmental Development	-	-		86,263	86,263	100.00	86,263	86,263	100.00
6101 Municipal Planning	-	-		62,529	141,959	44.05	62,529	141,959	44.05
6201 Economic Development	9,299	24,000		74,899	91,891	81.51	65,600	67,891	96.63
6202 Valley Bus Society	-	-		-	-	NA	-	-	NA
6203 Community Lotteries Board	-	-		-	-	NA	-	-	NA
6204 Tourism Bureau	-	-		122,577	111,909	109.53	122,577	111,909	109.53
6601 Subdivision & Developments	24,567	-	NA	1,600	-	NA	(22,967)	-	NA
6602 Land Rentals	4,150	1,750	237.14	-	-	NA	(4,150)	(1,750)	237.14
6701 Public Housing Operations	22,346	22,346	100.00	22,369	69,660	32.11	23	47,314	0.05
6902 Community Centre	-	-		-	-	NA	-	-	NA
6903 Daycare	-	-		-	-	NA	-	-	NA
6904 Old City Cells	-	-		4,554	8,880	51.28	4,554	8,880	51.28
6905 Police Building	42,552	42,552	100.00	115,788	135,829	85.25	73,236	93,277	78.51
	102,914	90,648	113.53	490,579	646,391	75.90	387,665	555,743	
Recreation and Culture	100	-	NA	86,317	86,339	99.97	86,217	86,339	99.86
7201 Administration	209,878	269,765	77.80	924,121	854,357	108.17	714,243	584,592	122.18
7202 Aquaplex	232,341	158,000	147.05	693,221	656,226	105.64	460,880	498,226	92.50
7203 Arena	12,450	28,000	44.46	436,014	577,911	75.45	423,564	549,911	77.02
7204 Parks and Playgrounds	570	22,500	2.53	34,673	32,798	105.72	34,103	10,298	331.16
7205 Seasonal Recreation Programs	-	-	NA	2,077	5,000	41.54	2,077	5,000	41.54
7206 Curling Club	-	2,000	-	52,917	62,850	84.20	52,917	60,850	86.96
7401 Civic Centre	-	-		276,734	275,584	100.42	276,734	275,584	100.42
7402 Library	-	-		-	-	NA	-	-	NA
7403 Community Halls	678,435	685,215	99.01	1,583,839	1,453,010	109.00	905,404	767,795	117.92
7404 Badlands Community Facility	77,140	4,000	1,928.50	142,497	50,592	281.66	65,357	46,592	140.28
7411 Community Events	1,210,914	1,169,480	103.54	4,232,410	4,054,667	104.38	3,021,496	2,885,187	
Fiscal Services	-	-	NA	1,183,409	1,183,409	100.00	1,183,409	1,183,409	100.00
9701 Operating Contingencies	2,741,965	-	NA	2,740,903	-	NA	(1,062)	-	NA
9702 Education	2,741,965	-	NA	3,924,312	1,183,409	331.61	1,182,347	1,183,409	
Total Operating Accounts	20,837,531	17,930,476	116.21	21,328,826	18,914,216	112.77	491,295	983,740	
Amortization Expense	20,837,531	17,930,476		1,319	1,013,198		1,319	1,013,198	
(Surplus) Deficit without Amortization	Summary	after '11 surplus	YTD actual	21,327,507	17,901,018		489,976	(29,458)	
General	273,994	(15,474)	273,994	Expected Year to Date Percentage					100.00%
Waler	(15,474)		(15,474)	Total Revenue			20,837,531	17,930,476	116.21
Sewer	231,456		231,456	Total Expenses			21,327,507	17,901,018	119.14
Total	489,976		489,976	Net (Surplus) Deficit			489,976	(29,458)	
				transfer of 2011 surplus to reserve in 2012 of \$329,190					
				transfer of 2011 surplus to reserve in 2012 of \$385,812					

transfer of 2011 surplus to reserve in 2012 of \$329,190



DRUMHELLER

COMMUNITY SERVICES

Agenda Item # 9.4



Name:	Paul Salvatore, Director	Quarter:	Fourth- 2013
-------	--------------------------	----------	--------------

Community Services – Quarterly Report

Progress on Strategic Plan Priorities

BCF Fundraising

- As provided by the Fundraising Committee

Responsible Pet Owner Bylaw

- Was adopted and implemented in early 2013 (complete)

DMO

- Travel Drumheller met on January 21st to develop its strategic plan and has assembled a draft budget. These documents will be provided / presented to Council in February 2014.

Event Coordination

- The Centennial Celebrations, Canada Day and Tour of Alberta were supported by department staff. Additional events were undertaken by the BCF Fundraising Committee. (Pasta dinner, Oktoberfest, Diamond Dinner, Montreal Canadiens Alumni game, etc).

Derelict Buildings

- Action on specific properties continues. (legal and otherwise).
- Other policy options are being reviewed.

Affordable Housing Policy

- Staff continue to finalize the Request For Proposals for several housing developments following meetings with prospective investors/ developers throughout 2013.

DMO – Tourism Master Plan

- The Economic Development Task Force and Travel Drumheller continue to reference the Tourism Master Plan – in view of future priorities and activities. The Economic Development Task Force is scheduled to present to Council in early 2014.

Economic Development Taskforce Priorities

- The Task Force will continue to implement items referred to in the MSP and Tourism Master Plan while identifying and supporting Council's priorities (pending strategic planning in February 2014 as facilitated by Gordon MacIntosh)

Affordable Housing Proposal

- As noted above

Alberta First Responder Communications Upgrade

- No update at this time (awaiting provincial action)

Safety Audit / Risk Management Procedures

- Health and Safety Committee continues to refine the process / procedures

Telephone: (403) 823-1316

Annual Report – Community Services - 2013

Agenda Item # 9.4

Badlands Community Facility

Guy Latour, Business Manager

The BCF serviced over 111,000 people in 2013 using fitness centre, banquet halls and meeting rooms. (Aquaplex in comparison serviced 52,000 in 2013)

An Additional 69,000 used the library – totaling 170,000 community members at the BCF in 2013

- **Membership**

1,031 active members as of December 31st 2013 – Solid membership of between 1000 – 1100 members all year long

1,403 passes – caused by duplicates from 10 passes, upgraded passes, and charismas sale passes

2,414 Memberships sold in 2013

46,802 entries in to Fitness Center and Field House

Up 53 % over 2012 usage of 30,537

By 2017 different members (1728 in 2012)

65 Corporate Members on file (57 = 2012)

Time of day usage 2013:

6:00 – 8:00	7%
8:00 – 12:00	25%
12:00 – 1:00	6%
1:00 – 4:00	23%
4:00 – 7:00	31%
7:00 – 10:00	8%

Usage by membership package 2013:

54% (52.9 % 2012)	Adult memberships
26% (25.10% 2012)	Family memberships
15% (11.15%)	Senior memberships
5% (8.33%)	Youth memberships

- **Reservations**

- 64,451 users for 2013.

- Up 27% (50,754 users for 1012)

- 584 permits issues in 2013 for \$87,033.28 in revenue

- Up 36% (430 permits issued 2012)

- 281 billable permits

- 1. 91 banquet hall - \$52,310.19

- 2. 137 meeting room - \$12,323.61

- 3. 134 field house - \$22,399.28

- 134 non billable permits – full service provided

- 169 internal town permits – full service provided

- Banquet hall 26% of total capacity usage (15% is billable usage)

- Meeting rooms 57% of total capacity usage (7.5% billable usage)

- Field house 48% of total capacity usage (32% billable usage)

Telephone: (403) 823-1316

Agenda Item # 9.4

- 43 customer service reviews completed for year 2013 rentals
 - 1. Did our customer service meet your expectations? = 4.7/5 = 94%
customer satisfaction
 - 2. Did our facility meet your expectations? = 4.7/5 = 94%
customer satisfaction
 - 3. Did our equipment meet your expectations? = 4.4/5 = 88%
customer satisfaction
 - 4. Did our staff meet your expectations? = 4.6/5 = 92% customer
satisfaction
 - 5. Your overall experience at the BCF was? = 4.5/5 = 90%
customer satisfaction
- **Tracking of permit time by Marina**
 - **Every permit takes up to 22 steps and up to 2.5 hours of staff time**
- Regular use by Drumheller Soccer Association
- Regular use by Minor Hockey for dry land training
- **Organizations/Companies who booked this quarter:**
 - Cenovus
 - ATB Financial
 - Corrections Canada
 - DARTS
 - Valley Bus Society
 - Growing Opportunities
 - Seventh Day Adventist
 - Family Fun Committee
 - Drumheller Legion (Remembrance Day)
 - Helping Hands
 - Drumheller Minor Hockey
 - Ursa Major Gold and Silver
 - Odyssey Health Services
 - Alberta Insurance Adjusters Association
 - Drumheller RCMP
 - Bedrock Playschool
 - Millennium EMS Solutions
 - Red Cross Babysitting
 - Big Country Victim Services
 - Drumheller and District 4H
 - Alberta Rural Municipal Administrators Association
 - Meyer Norris Penny (MNP)
 - Drumheller Soccer Association
 - Fundraising Cabinet
 - Filipino Association
 - Piano Recital
 - RCCG Cornerstone Chapel
 - Youth Justice Committee
 - Wildrose Party/Rick Strankman
 - USGE Union Meeting (Corrections Canada)

Telephone: (403) 823-1316

- **Birthday Parties:**
 - 34 permits for quarter – 88 for 2013
- **Field house:**
 - 55 permits
- **Highlights of Large Bookings:**
 - Dinosaur Half Marathon
 - Tour of Alberta
 - Sports Expo
 - Drumheller Dragons Evening with the Stars
 - Oktoberfest
 - Diamond Dinner
 - Yuk Yuk Event – Minor Soccer
 - Dueling Piano Event – Hoodoo Hoppers
 - (3) Weddings
 - Memorial

- **Marketing**

- Add for Travel Drumheller Magazine
- Dragons Marketing
 - November and December adds in Program for Christmas bookings
 - Add in each game program, sponsor and logo on visiting media box, and team track suits
- Completed Add in wedding bells magazine
 - The magazine has a reach of over 15,000 people in Alberta
 - It is published twice per year
 - Have the magazine on-line as well and have an average of 3,500 views per page
 - They estimate that 24,000 brides will get married in 2014!!!
- Christmas membership push and weekday discount for Christmas parties
 - In November water bills
 - Dragons program
 - Digital signs
 - Radio adds
 - Send to members
 - Flyer has been forwarded to chamber of commerce and is being distributed to their members
 - We posted on our facebook page
- Attended two wedding shows
 - Total of 200 people talked to and given wedding package
 - 1200 follow up e-mails sent out to
- Looked into attending local bridal fair. Not allowed to participate
- Calgary businesses outreach
 - Business in Calgary magazine – adds in two additions(September and October) – “corporate fitness and health” & “Event planning” completed
 - Adds placed in Calgary elevators
- New youth programming marketing out
 - Marketing went to all schools,
 - our before and after program,
 - out to all members via e-mail,
 - posted on facebook,

Telephone: (403) 823-1316

- posters in town

• Staffing

- Posted Recreation Programmer position internally
- Completed restructuring of Marketing Position
- **9 staff took their Alberta Fitness Leadership Certification**

• Program

- Major work done on implementing three new youth programs Child Minding, Fit kids after school activities, and Flex day programming
 - Marketing went to all schools, our before and after program, out to all members via e-mail, posted on facebook, posters in town
 - Fit kids program revamped. New hours 3:00 – 6:00 – unsuccessful re-launch. No participation. Further research shows lots and lots of free options after school in community for youth. Program canceled as of December 31st.
 - Child minding program on Tuesday's and Thursday's from 10:00 – 12:00, potty trained kids only, \$10 fee for two hours based on cost recover. 4 participants after 3 months. Program canceled as of December 31st.
 - **Flex day programming for when school is out on Friday's and holiday breaks – finding success and program is growing . 8+ kids on full flex days and for Christmas break program**
- Sports Expo
- Training
 - Two Program staff working on their child attendant certifications
 - Three program staff took two day apple fitness equipment maintenance training
 - Program Specialists being trained and mentored on flex day programming
 - **staff took their Alberta Fitness Leadership Certification Theory course**
- New program equipment maintenance and tracking procedures implemented
- **Summer fun surveys done – 14 returned – initial response is 88% overall rating of satisfaction in programs**
- **51 fitness classes were scheduled in 2013 with 342 participants**
- **Birthday packages – huge success themes – Pirate, beach, princess, gamer, sports**
- **2 staff attended the annual AB Rec. & Parks Assoc. Conference at Lake Louise. The Conference was combined with the biennial International Federation of Parks and Rec. Administrators' symposium and general meetings;**

Over 20 new programs planed for 2014

Economic Development and Communication

Economic Development and Communication

Bob Cromwell

Communications

- Currently researching Towns Web site in connection with Corporate Services. Possible new hosting rebuild. TNC magazine how has a full board working on the project. Chamber DMO and EDTF have input. Material is now being uploaded to the designer.

Telephone: (403) 823-1316

Future Event Discussions

- Iron Man style mud race event
- Badlands Gran Fondo – 500+ bicycle race (June 2014)

Economic Development

- Meeting weekly with town development officer do discuss opportunities and red tags
- Working with Talisman Energy, Alberta Works and FCSS to match grant opportunities for funding of a Boys & Girls club in Drumheller.
- Painkiller – movie shooting in and around the valley.

Family and Community Support Services

Jeannie Lutz - Family and Community Support Services Coordinator

Rose Poulson -Seniors Program Coordinator

Jocelynn Peevey - Before and After school Care Program Coordinator

Before and After School Care (BASC)

Attendance:

Currently Registered 22

October AM 152 Children PM 195 Children

November AM 160 Children PM 188 Children

December AM 116 Children PM 252 Children

PROGRAM UPDATE:

Two full time children have signed up and 2 more drop ins. There are now 11 full time children and 9 part time children in program. 2 children are inactive though registered. Five kindergarten children are in program so we are at full capacity on that age group according to daycare regulation. We offered babysitting again for the school during the Christmas Concert for siblings of children performing in the play for a total of three performances, December 18 at 12 pm no children turned up. In the evening 8 children came and December 19 there were 7 children came. Jeanie Lutz and Eric Newman covered the first shift and Sarah Fischer and Jocelynn Peevey covered the evening shifts.

Senior Services

Clients served:

Information & Referral, Forms – 20 CPP, OAS, GIS – 92 CPP Disability/AISH - 8

Alberta Seniors Benefits, Special Needs – 101 (Including Eyeglass and Dental Programs)

Alberta Health Care/Blue Cross – 29 Newly Bereaved - 7

Immigration/Citizenship/Passport applications – 8 Income Tax Returns/Revenue Canada - 14

Active High-Needs Clients - 11 Grace House/Handiman Services - 4

Private Pension inquiries – 3 Education Property Tax Assistance - 2

Total clients served – 299

PROGRAM UPDATE:

Partnered with the Drumheller Valley Secondary School to assist with the 20th Annual Seniors' Christmas Dinner, on December 5, 2013. The Town of Drumheller Seniors Office contributed \$2,000 towards the cost of the meal,

Telephone: (403) 823-1316

... posted signup sheets at the Pioneer Trail Center, the Manors, as well as Sunshine Lodge for attendance, received and confirmed all calls for reservations for over 270 seniors. Promoted the event through the monthly calendar, paid for advertizing in the Drumheller Mail and listed the event in the Town Page as well. Seniors budget covered the cost of the Valley Bus service in order to provide free transportation for seniors to and from the event. Worked with Valley Bus Society to set up a pick up and drop off route. This highly anticipated and well attended event provided an excellent opportunity to connect with many of our local seniors.

- Hosted a Seniors Christmas Tea at Pioneer Trail Center on December 16, 2013 with entertainment provided by Becky Neuman and students.
- Bridging the Years Initiative –with funds from the New Horizons for Seniors program and in collaboration with Jeannie Lutz, FCSS coordinator, Taressa Waye from Alberta Health Services, Eric Neuman, CBI coordinator and Lisa de Laforest of Growing Opportunities - offered monthly Seniors Cooking Together program for isolated seniors to gather, prepare and enjoy a meal together. Intergenerational activities included a cooking session with students from St. Luke's Outreach School and local seniors as well as three events held to create Christmas "gifts in a jar" with the seniors, outreach students and families in the Growing Opportunities program.
- Continued to offer the monthly Seniors Art Class in the BCF Art Gallery, Seniors Computer Assistance in the Drumheller Public Library and the Seniors Walking program in the BCF Walking Track, all of which promote socialization and reduce isolation for seniors.
- Co-hosted the Drumheller Public Library Christmas Open House on December 21, 2013.

Community Services Coordinator

- A new Community Services Coordinator (Eric Neuman) was hired in Early December.
- Coordinator continues to sit on the Drumheller Early Childhood Development committee and help support the annual Early Childhood Development Fair held in Oct.
- Coordinator partnered with CFSA staff (foster care) to support Foster Parent appreciation supper and talked with the foster parents about how Coordinator could support them in the year to come.
- Coordinator is partnering with the Drumheller Youth Center in order to support the youth in our community.
- Coordinator continued to meet with Boys and Girls club steering committee to discuss future opportunities. Steering committee met with the Drumheller Youth Center to see how they could work together and how they could possibly share resources. Both groups have decided to work together and the Boys and Girls Club steering committee will have their future meetings at the Youth Center location.
- Coordinator continued to work on the (Inclusive) Welcoming communities project, met with Principal of Drumheller Valley Secondary High School about the collaborating with the International students and their multimedia program with hopes to engage youth through the creation of videos and presentations that emphasize respect and understanding of diversity, while helping to fulfill high school graduation requirements. The project also received \$1000.00 from Tailsman, thanks to support from the towns Economic Development officer and the Community Support Services Director.
- Coordinator partnered with Christ the Redeemer Outreach school youth and three seniors from the area to share cooking skills and build relationships. One of the youth and one of the seniors have developed a friendship and meet up with each other outside of the program.
- Coordinator supported the Before and After School program over the past quarter with covering off shifts when needed and helping with special events ie. Programs Christmas party.
- Coordinator partnered with several groups on the Red Rose Campaign (Anti Violence)
- Partnered with Growing Opportunities to provide an opportunity to young families to come together and make homemade nutritional Christmas gift jars for their friends and or families.

Additional FCSS Administration

Telephone: (403) 823-1316

Family Resource Worker programs

Reporting Period: Oct. 1, 2013 – Dec. 31, 2013

School: **St. Anthony's School**

- The following report reflects services delivered in this reporting period only. Please note that the Family School Liaison Program runs from September until the end of June.

New Files Open	11	Total Direct Contact (consented+walk-in+groups)	382
Files Closed	1	Total Number Served through Groups	56
		Total Indirect Contact	118
Total Active Files	30	Total Presentations	36

Greentree School

Reporting Period: October to December 2013

Caseload Status:

Total Active Files – **31**

Total Direct Contact – **198**

Referrals from other agencies to the FRW program – **18**

Referrals from the FRW to community services - **56**

Major / Common Issues Identified / Addressed:

Peer Relations/Social Skills - **14**

Self Esteem - **11**

Anger Management - **11**

Inappropriate Behavior - **13**

Committee Work

Big Country Anti-Violence Association (BCAVA)

- FCSS Coordinator has partnered with this committee in way of in kind contributions. For example Coordinator will book meeting space through the facility for no cost, advertise events as they come up on the Town FB site, newspaper, radio, Town website activity guide and printing.

Family Fun Committee

- FCSS Coordinator has also partnered with this committee in way of in kind contributions. Coordinator will book meeting space through the facility for no cost, advertise events as they come up on the Town FB site, newspaper, radio, Town website activity guide and printing.

Art Therapy Training

- FCSS Coordinator continued to work with community partners arranging for Art Therapy Training level 1 and 2 for April 10, 11, 14 and 15th. The Coordinator also has arranged for this same facilitator to provide a youth workshop on April 12th. The Coordinator partnered with Big Country Anti-Violence Association to provide a free lunch for this workshop and with the Badlands Community Facility for the use of a third of the field house in order to hold the event and the use of the small meeting room for a space for the youth to have their lunch.

Drumheller Early Childhood Development Coalition (DECD)

- FCSS Coordinator helped to run the Annual Childhood Development Fair on Oct 23rd.

Training

- FCSS Coordinator attended Annual FCSS Conference in Edmonton.

Telephone: (403) 823-1316

...

Protective Services

Fire Department

Bill Bachynski, Fire Chief

The Drumheller Fire Department continues service with a total compliment of 43 members in Drumheller, Rosedale and East Coulee Fire Halls. There were 146 calls for service in 2013.

Community Enforcement

Greg Peters, Supervisor

Members of municipal enforcement in the latter part of the year saw a workload shift from animals and unsightly properties to snow related matters. Given the copious amounts of snow that fell from mid October to the end of the year members found work time occupied with many daily and arising issues such as sidewalk accumulations, issuing snow removal notices and persons removing snow from private property to town roads and alleys and the subsequent problems this causes. Members have spent time informing the public about bylaw 02.07 that states no snow shall be placed in such locations after being removed from private property. Members have dealt with many unhappy citizens and have informed them of their obligations under the bylaw. This issue this winter given the weather we have had will endure until the nicer weather.

There are still animal related issues that members deal such as loose dogs and feral cats. Animals running at large is a year round concern. Limited and closely supervised cat trapping is conducted in the cold weather. The supply of feral cats in town at times appears without end.

The municipal enforcement supervisor has spent much time the past weeks drafting a new business license bylaw and this draft is incomplete as of the beginning of January. Working in concert with the community services director along with practical information from front office staff this work continues. He is also working on a new draft for the traffic bylaw and review of sidewalk maintenance policy to ensure that we are up to date with operations and policy.

Members continue to receive calls for service from abandoned vehicles to barking dogs regularly. The supervisor receives calls after hours requiring service continually and responds accordingly. Our workload and issues encountered in January 2014 reflects that of late 2013.

Aquaplex

Kim Masson, Assistant Manager

November to January Closure for HVAC upgrades

Facilitated service with Canadian Badlands Swim Club and the Ramada / Three Hills pools. Additional swim time for competitive swimmers in Airdrie.

Director's Office

Paul Salvatore, Director

Judy Quintin-Arvidson, Administrative Support

Staffing – Performance

- Performance Evaluations completed
- Updates to job descriptions for key positions at BCF

Telephone: (403) 823-1316

C:\Users\jlutz\AppData\Local\Microsoft\Windows\Temporary Internet Files\Content.Outlook\Y9P65IM8\Community Services 2013 Q4 0114.docx	Created by Paul Salvatore	Page 9 of 10
---	---------------------------	--------------

Agenda Item # 9.4

Arena

- Regular operations in support of hockey, figure skating, fun team hockey were underway throughout Sept-Dec.

Board Development Workshop

- A board development workshop was held on November 21, 2013. This was attended by various not for profit groups in Drumheller.

Heritage Management

- Work ongoing

Website ReDevelopment

- Work ongoing

Welcoming and Inclusive Communities Project

- Secured support for and development of the welcoming communities project – in collaboration with key local and provincial partners (Alberta Works, Tallisman Energy, etc.)

Chemical Storage – Land Use Bylaw updates and inspections early in 2014

Various CUPE matters

Flood – Follow-up reporting

Skateboard Park – Liaison with DASE

Review of "speed signs" options, quotes etc.

Boys and Girls Club – Project Committee discussion

Development and Safety Codes

Cindy Woods, Development Officer

Linda Taylor, Safety Codes Clerk

See Attached Reports

RCMP Report

A.A.HOPKINS S/SGT

NCO I/C DRUMHELLER DET.

See Attached Reports

Director:

M. Paul Salvatore

CAO:

Raymond M. Romanetz

Telephone: (403) 823-1316

Third Quarter Update –Oct – Dec 2013

- Staffing

- At present, two members have been transferred out of Drumheller with no persons named as replacements. These two members have not left as of yet. Another member was on sick leave from Oct to Jan 1st.
- During the last few months we have been required to send members to High River as part of the Flood relief. These redeployments have mostly been on the members days off. Any hours spent that were on regular shift will be credited back to the responsible collator.
- In the new year, one member will be going on Admin duties due to Maternity followed by 1 yr of Maternity leave. Another member will be going on Paternity leave from the end of January until Mid March.
- All in all we are juggling members to accommodate shifts.

- Crime Trends

Frauds continue to be on the rise however many attempts are failing due to persons questioning the offender. Many of the newer frauds are being attempted with the use of computers,

- The Statistics provided show that crime is reduced in many areas, but has increased drastically for possession of Drugs. This increase is associated to the Penitentiary. Many seizures of small quantities are being made as compared to larger amounts fewer times.
- APP's
- Our Annual Performance Plan is mostly on track but are not seeing any benefit to the increased enforcement associated to Distracted driving.
- Fraud offences are consistent with past years however there are way more unsuccessful attempts
- Other
- We had Two armed robberies during this period. Both of them have resulted in charges against the offenders.

A.A.HOPKINS S/SGT
NCO i/c Drumheller Det

Friday, January 10, 2014

Drumheller Municipal Detachment Crime Data - Year 2013

CATEGORY	Reported	Actual	ClrChg	ClrOth	Total Clr	% Clr
Homicide	0	0	0	0	0	0.0%
Offences Related to Death	1	1	1	0	1	100.0%
Robbery	5	5	6	0	6	120.0%
Sexual Assaults	8	6	2	3	5	83.3%
Other Sexual Offences	1	1	2	1	3	300.0%
Assault	146	105	44	25	69	65.7%
Kidnapping/Hostage/Abduction	4	3	3	0	3	100.0%
Extortion	0	0	0	0	0	0.0%
Criminal Harassment	62	33	6	17	23	69.7%
Uttering Threats	46	29	13	11	24	82.8%
Other Persons	4	2	0	0	0	0.0%
TOTAL PERSONS	277	185	77	57	134	72.4%
Break & Enter	64	45	4	2	6	13.3%
Theft of Motor Vehicle	31	18	3	4	7	38.9%
Theft Over	5	3	1	0	1	33.3%
Theft Under	146	118	11	16	27	22.9%
Possn Stn Goods	10	9	8	0	8	88.9%
Fraud	49	36	6	4	10	27.8%
Arson	4	0	0	0	0	0.0%
Mischief To Property	189	170	8	57	65	38.2%
TOTAL PROPERTY	498	399	41	83	124	31.1%
Offensive Weapons	92	87	10	44	54	62.1%
Disturbing the Peace	79	72	15	31	46	63.9%
OTHER CRIMINAL CODE	76	48	25	5	30	62.5%
TOTAL OTHER CRIMINAL CODE	247	207	50	80	130	62.8%
TOTAL CRIMINAL CODE	1022	791	168	220	388	49.1%
Drug Enforcement - Production	1	1	1	0	1	100.0%
Drug Enforcement - Possession	244	236	34	180	214	90.7%
Drug Enforcement - Trafficking	12	12	6	0	6	50.0%
Drug Enforcement - Other	1	0	0	0	0	0.0%
Total Drugs	258	249	41	180	221	88.8%
Federal - General	411	404	52	266	318	78.7%
TOTAL FEDERAL	669	653	93	446	539	82.5%
Liquor Act	52	52	15	24	39	75.0%
Other Provincial Stats	123	109	8	7	15	13.8%
Total Provincial Stats	175	161	23	31	54	33.5%
Municipal By-laws Traffic	9	9	0	0	0	0.0%
Municipal By-laws	97	90	3	33	36	40.0%
Total Municipal	106	99	3	33	36	36.4%
Fatals	1	1	0	0	0	0.0%
Injury MVAS	25	25	6	3	9	36.0%
Property Damage MVAS (Reportable)	182	182	27	22	49	26.9%
Property Damage MVAS (Non Reportable)	54	52	3	2	5	9.6%
TOTAL MVAS	262	260	36	27	63	24.2%
Provincial Traffic	1200	1189	870	205	1075	90.4%
Other Traffic	9	9	3	3	6	66.7%
Criminal Code Traffic	119	106	33	5	38	35.8%
Common Police Activities						
False Alarms	288	VSU Accepted		91		
False/Abandoned 911 Call	105	VSU Declined		214		
Prisoners Held	55	VSU Offered - Not Available		0		
Written Traffic Warnings	82	VSU Proactive Referral		42		
Index Checks	354					
Fingerprints taken for Public	0					
Persons Reported Missing	11					
Request to Locate	38					
Abandoned Vehicles	20					

This Report contains information extracted from PROS. Any data (i.e. ZONE or ATOM) not correctly entered in PROS will NOT show up on this Report.

Agenda Item # 9.4

Friday, January 10, 2014

Drumheller Municipal Detachment Crime Data - Year 2013

CATEGORY TOTALS	Reported	Actual	ClrChg	ClrOth	Total Clr	% Clr
CRIMINAL CODE PERSONS	277	185	77	57	134	72.4%
CRIMINAL CODE PROPERTY	498	399	41	83	124	31.1%
CRIMINAL CODE OTHER	247	207	50	80	130	62.8%
FEDERAL	669	653				
PROVINCIAL STATUTES	74	71				
MUNICIPAL	106	99				
MVAS	262	260				
PROVINCIAL TRAFFIC	1209	1198				
CRIMINAL CODE TRAFFIC	119	106				
OTHER DUTIES	1042	1023				
ASSISTANCE	141	134				
TOTAL CRIMINAL CODE	1022	791	168	220	388	49.1%

This Report contains information extracted from PROS. Any data (i.e. ZONE or ATOM) not correctly entered in PROS will NOT show up on this Report.

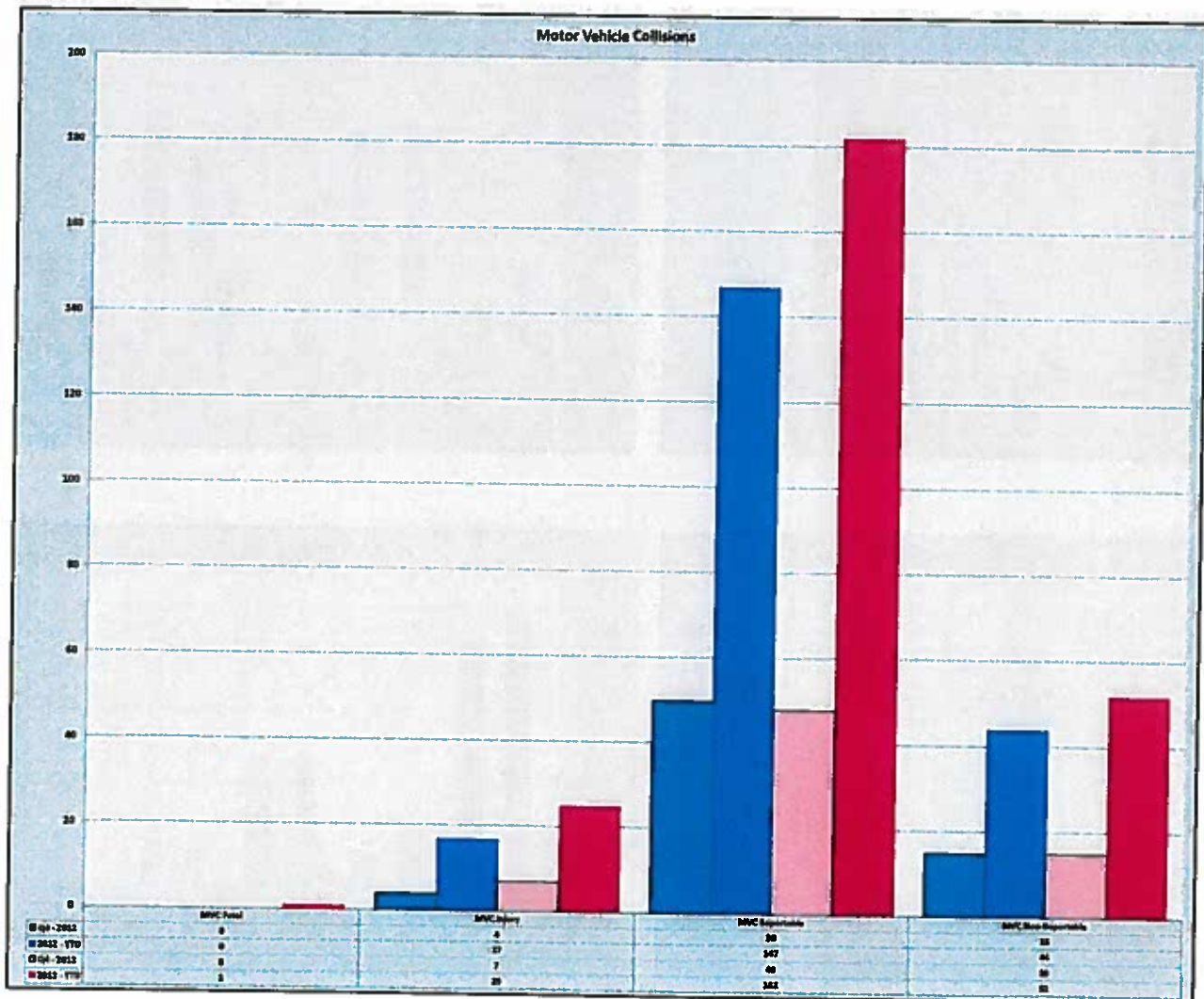
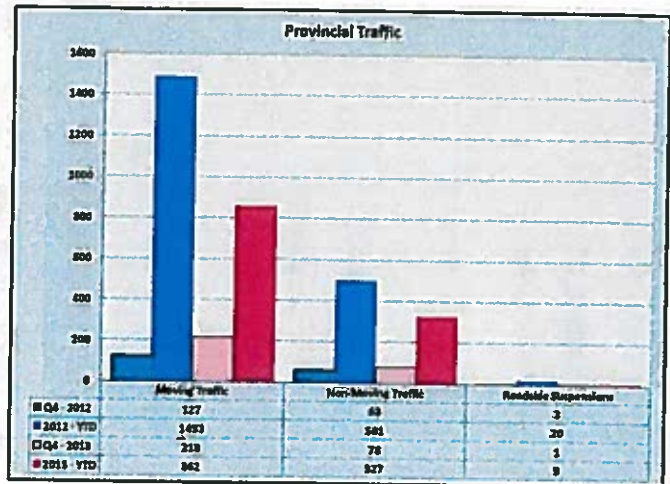
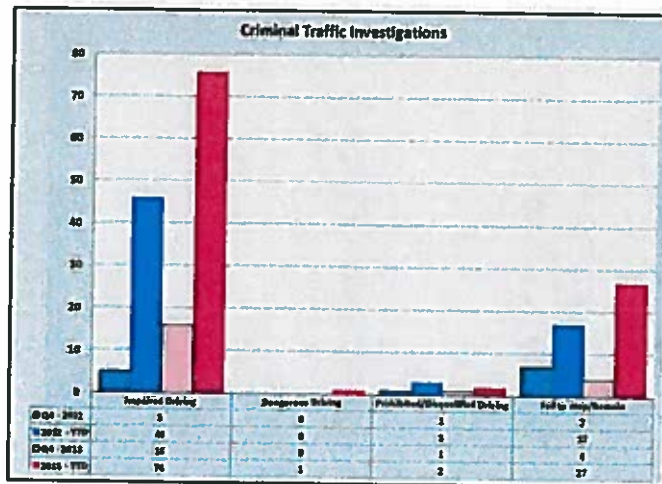
Drumheller Municipal Detachment
Statistical Comparison of Q4 and Year to Date
Year 2012 - 2013

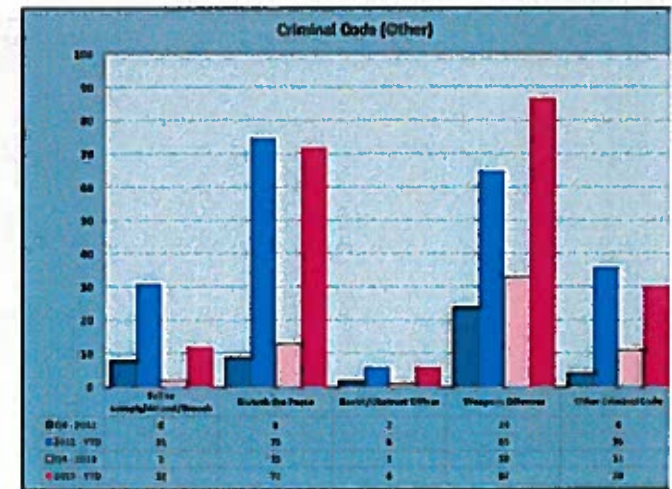
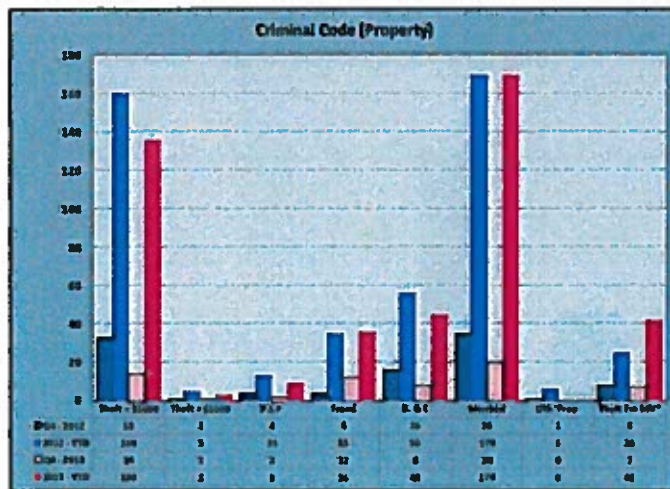
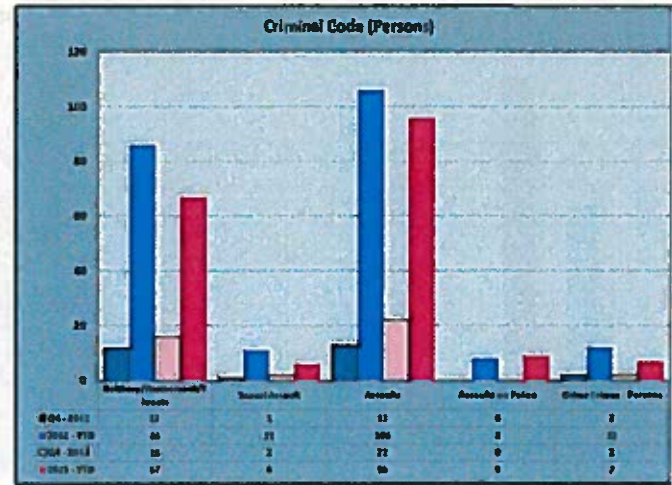
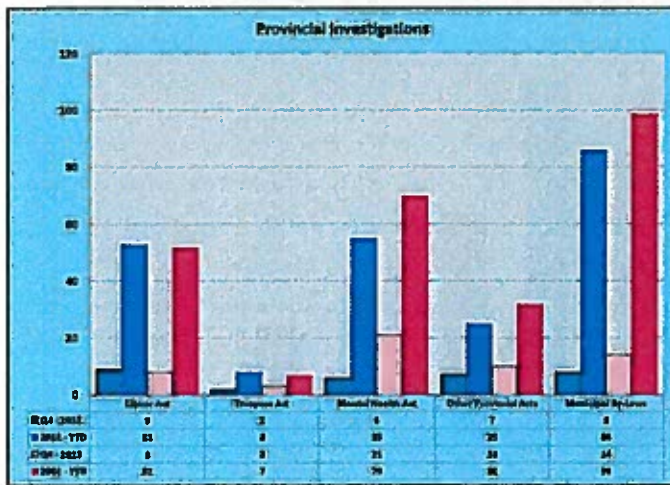
Agenda Item # 9.4

Friday, January 10, 2014

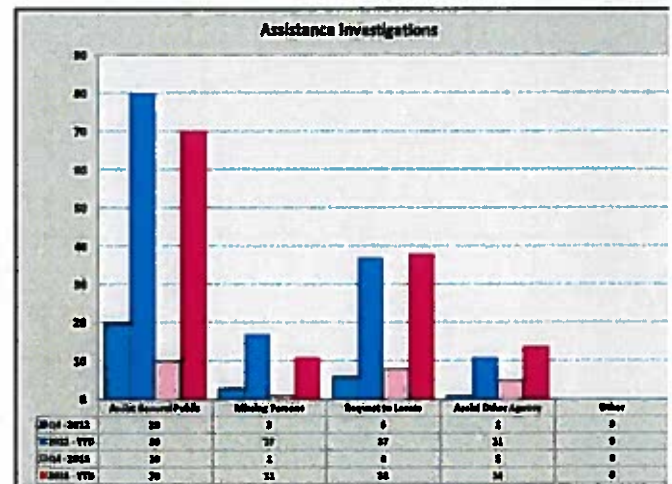
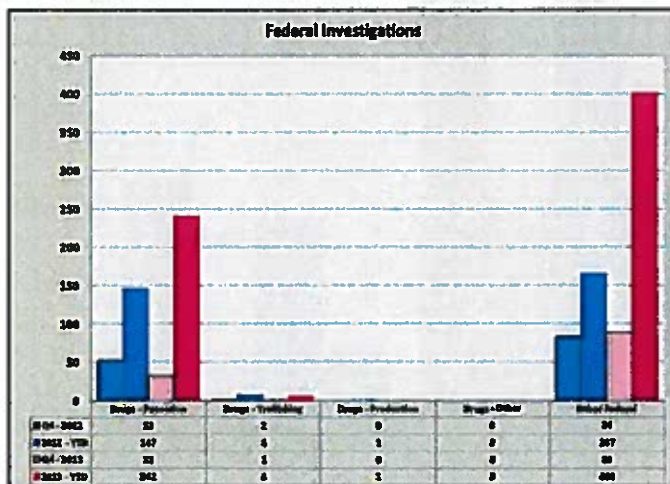
CATEGORY	2012		2013		% Change	
	Q4 - 2012	YTD	Q4 - 2013	YTD	Q4	YTD
1 Homicide	0	0	0	0	0.0%	0.0%
2 Offences Related to Death	0	0	1	1	100.0%	100.0%
3 Robbery	0	1	2	5	200.0%	400.0%
4 Sexual Assaults	1	11	2	6	100.0%	-45.5%
5 Other Sexual Offences	2	8	0	1	-100.0%	-87.5%
6 Assault	13	114	22	105	69.2%	-7.9%
7 Kidnapping/Hostage/Abduction	0	1	0	3	0.0%	200.0%
8 Extortion	0	0	0	0	0.0%	0.0%
9 Criminal Harassment	5	36	6	33	20.0%	-8.3%
10 Uttering Threats	7	49	8	29	14.3%	-40.8%
11 Other Persons	0	3	1	2	100.0%	-33.3%
TOTAL PERSONS	28	223	42	185	50.0%	-17.9%
12 Break & Enter	16	56	8	45	-50.0%	-19.6%
13 Theft of Motor Vehicle	4	28	2	18	-50.0%	-35.7%
14 Theft Over	1	5	1	3	0.0%	-40.0%
15 Theft Under	29	132	12	118	-58.6%	-10.6%
16 Possn Stn Goods	4	13	2	9	-50.0%	-30.8%
17 Fraud	4	35	12	36	200.0%	2.9%
18 Arson	1	6	0	0	-100.0%	-100.0%
19 Mischief To Property	35	170	20	170	-42.9%	0.0%
TOTAL PROPERTY	94	445	57	399	-39.4%	-10.8%
20 Offensive Weapons	24	65	33	87	37.5%	33.8%
21 Disturbing the peace	9	75	13	72	44.4%	-4.0%
22 OTHER CRIMINAL CODE	14	73	14	48	0.0%	-34.2%
TOTAL OTHER CRIMINAL CODE	47	213	60	207	27.7%	-2.8%
TOTAL CRIMINAL CODE	149	658	119	791	-5.9%	-10.2%
23 Drug Enforcement - Production	0	1	0	1	0.0%	0.0%
24 Drug Enforcement - Possession	49	133	31	236	-36.7%	77.4%
25 Drug Enforcement - Trafficking	6	22	3	12	-50.0%	-45.5%
26 Drug Enforcement - Other	0	0	0	0	0.0%	0.0%
Total Drugs	55	156	34	249	-38.2%	58.8%
27 Federal - General	84	168	90	404	7.1%	140.5%
TOTAL FEDERAL	189	324	124	853	-18.8%	161.5%
28 Liquor Act	9	53	8	52	-11.1%	-1.9%
29 Other Provincial Stats	15	86	34	109	126.7%	23.9%
Total Provincial Stats	24	141	42	161	75.0%	14.2%
30 Municipal By-laws Traffic	1	4	1	9	0.0%	125.0%
31 Municipal By-laws	7	82	13	90	85.7%	9.8%
Total Municipal	8	86	14	99	75.0%	14.1%
32 Fatal	0	0	0	1	0.0%	100.0%
33 Injury MVAS	4	17	7	23	75.0%	47.1%
34 Property Damage MVAS (Reportable)	50	147	48	182	-4.0%	23.8%
35 Property Damage MVAS (Non Reportable)	13	44	15	52	0.0%	18.2%
TOTAL MVAS	69	208	70	260	1.4%	25.0%
Provincial Traffic	190	1992	234	1189	55.8%	-40.8%
37 Other Traffic	3	22	1	9	-66.7%	-59.1%
38 Criminal Code Traffic	13	66	21	106	61.5%	60.6%
Common Police Activities	A	B	C	D	E	F
39 False Alarms	77	270	80	287	14.3%	8.1%
40 False/Abandoned 911 Call	27	89	26	104	-3.7%	16.9%
41 Prisoners Held	5	59	5	54	0.0%	-8.5%
42 Written Traffic Warnings	0	133	0	82	0.0%	-38.4%
43 Index Checks	125	526	9	354	-97.6%	-82.7%
44 Fingerprints taken for Public	0	0	0	0	0.0%	0.0%
45 Persons Reported Missing	8	17	1	11	-88.7%	-85.3%
46 Request to Locate	6	37	8	38	33.3%	2.7%
47 Abandoned Vehicles	3	22	3	16	0.0%	-27.3%
48 VSU Accepted	10	81	13	84	30.0%	3.7%
49 VSU Declined	27	88	29	186	-14.8%	122.7%
50 VSU Requested but not Avail.	0	0	0	0	0.0%	0.0%
51 VSU Proactive Referral	7	12	7	13	0.0%	175.0%

Agenda Item # 9.4





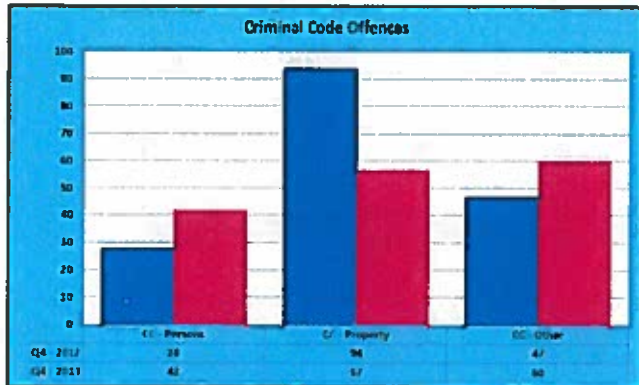
* This total also included in Theft Under \$5000.



Q4 Criminal Code Summary

CATEGORY TOTALS	Q4 - 2012	Q4 - 2013	% Change
CC - Persons	28	42	50.0%
CC - Property	94	57	-39.4%
CC - Other	47	60	27.7%
TOTAL CRIMINAL CODE	169	159	-5.9%

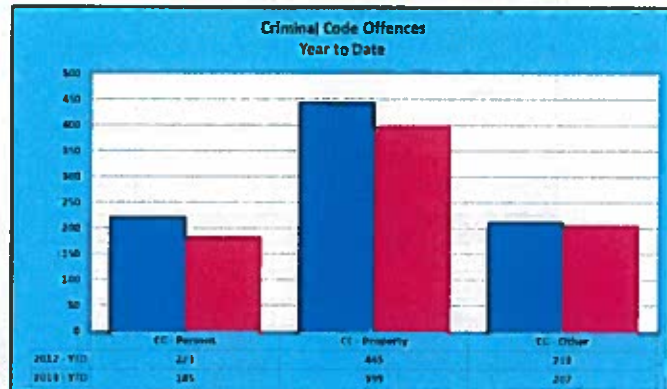
CLEARANCE RATES	Q4 - 2012	Q4 - 2013
CC - Persons	75%	71%
CC - Property	37%	23%
CC - Other	100%	67%
TOTAL CRIMINAL CODE	61%	60%



YTD Criminal Code Summary

CATEGORY TOTALS	2012 - YTD	2013 - YTD	% Change
CC - Persons	223	185	-17.0%
CC - Property	445	399	-10.3%
CC - Other	213	207	-2.8%
TOTAL CRIMINAL CODE	881	791	-10.2%

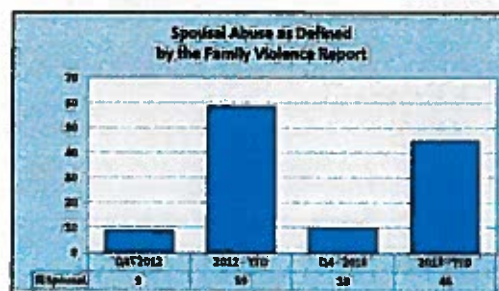
CLEARANCE RATES	2012 - YTD	2013 - YTD
CC - Persons	78%	72%
CC - Property	33%	31%
CC - Other	75%	63%
TOTAL CRIMINAL CODE	55%	49%



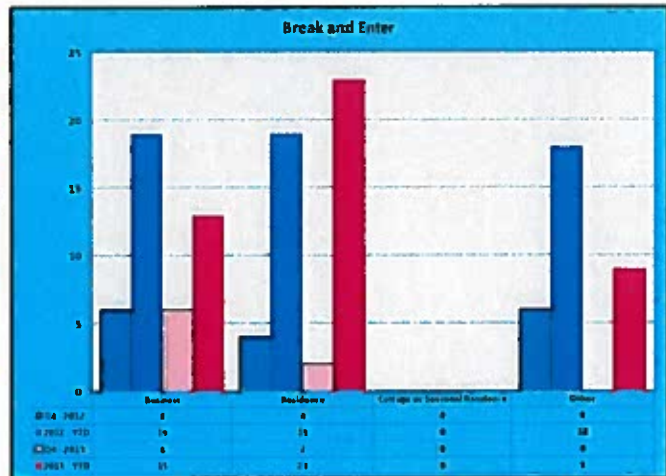
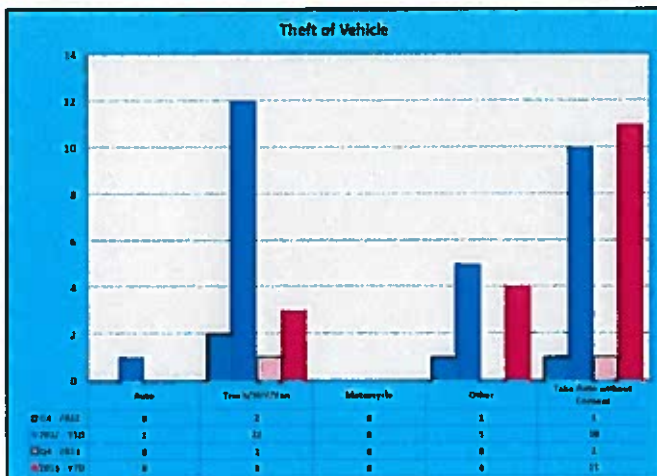
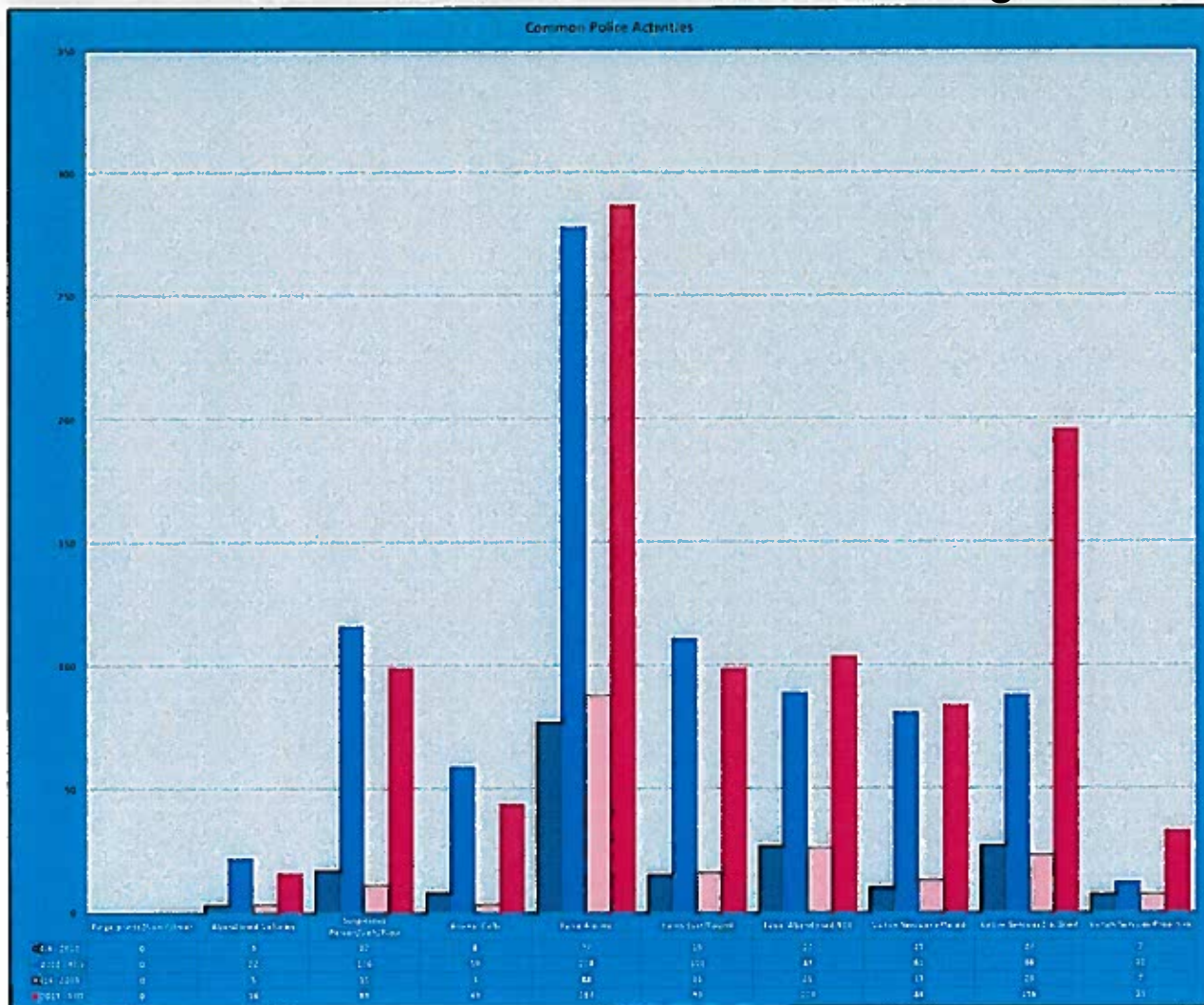
Domestic Violence Crime Data	Q4 - 2013					
PROS Category	Reported	Unfounded	Actual	Cleared by Charge	Cleared Otherwise	Clearance Rate
Spousal Abuse - Party Charged (M or F)	3	0	3	3	0	100%
Spousal Abuse - No Charges	12	7	5	0	0	0%
Spousal Abuse - as defined by FVR	17	7	10	3	1	40%
EPO - Requested			0			
EPO - Issued			0			
EPO - Denied			0			

Domestic Violence Crime Data	2013 - YTD					
PROS Category	Reported	Unfounded	Actual	Cleared by Charge	Cleared Otherwise	Clearance Rate
Spousal Abuse - Party Charged (M or F)	13	0	13	13	0	100%
Spousal Abuse - No Charges	67	38	29	0	11	38%
Spousal Abuse - as defined by FVR	83	38	45	14	12	58%
EPO - Requested			0			
EPO - Issued			0			
EPO - Denied			0			

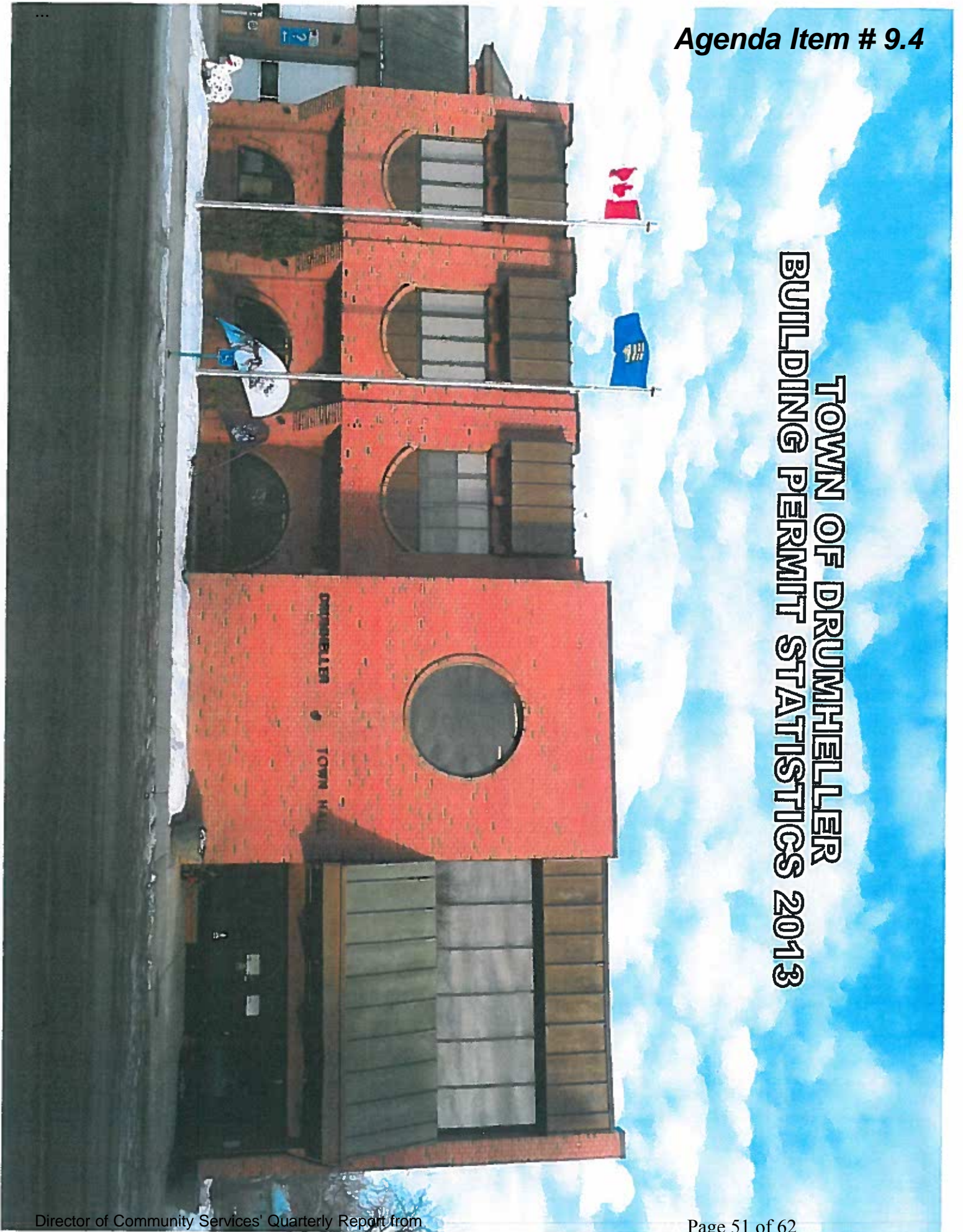
Spousal Abuse - as defined by The Family Violence Report	Q4 - 2012	2012 - YTD	Q4 - 2013	2013 - YTD
	9	59	10	45



Agenda Item # 9.4



TOWN OF DRUMHELLER BUILDING PERMIT STATISTICS 2013



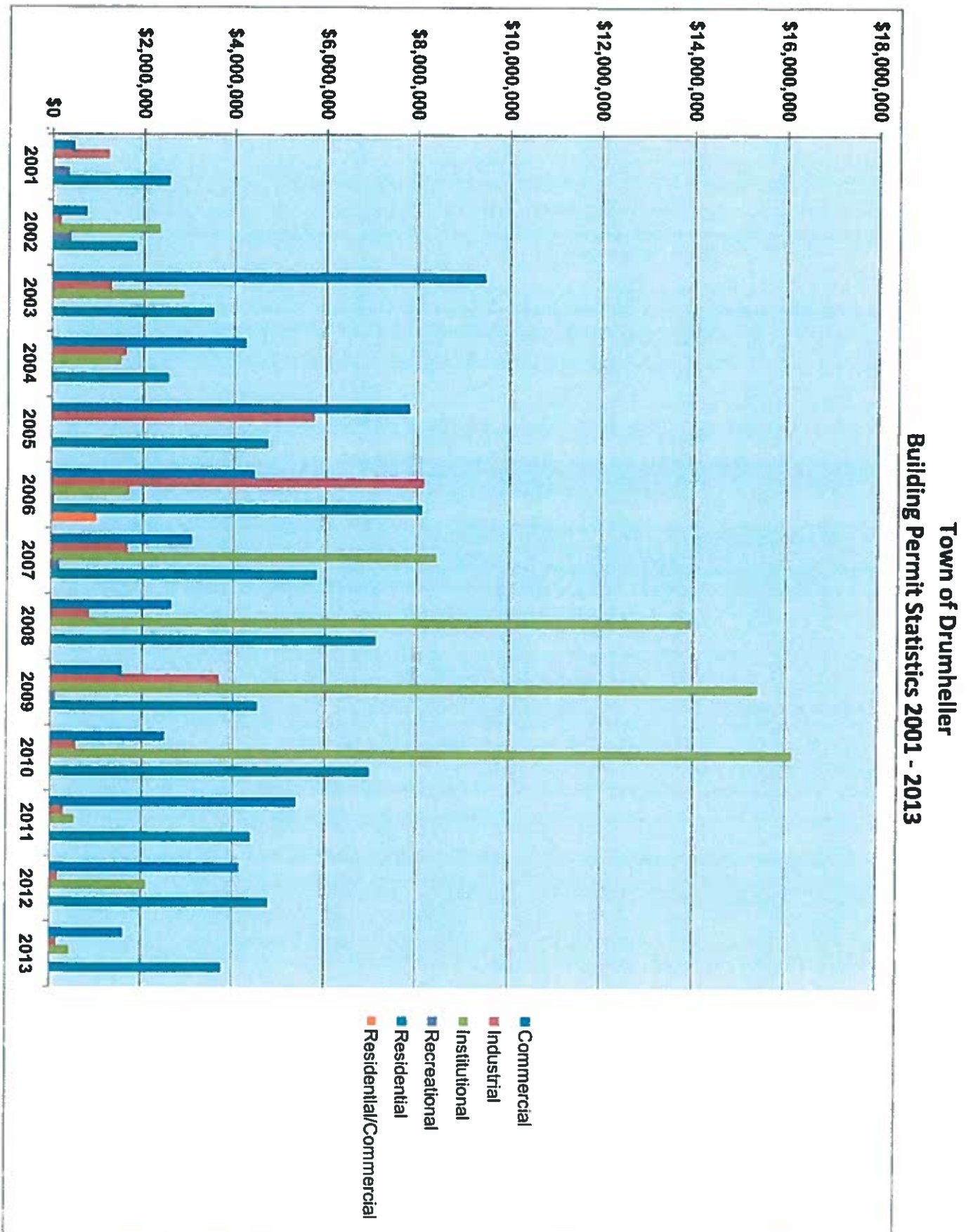
TOWN OF DRUMHELLER - BUILDING PERMITS STATISTICS CONSTRUCTION VALUES 2012 - 2013

Building Permit Statistics ending December 31, 2013

Category	Values	Date												Grand Total
		Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	
COMMERCIAL	Permits Issued	1	1	3	1	2	1	4	4	1	4	3	25	
	Construction Value	\$450,000	\$6,000	\$457,000	\$2,500	\$45,000	\$500	\$274,000	\$233,000	\$30,000	\$90,000	\$13,000	\$1,601,000	
INDUSTRIAL	Permits Issued											1	1	
	Construction Value											\$150,000	\$150,000	
INSTITUTIONAL	Permits Issued	1				1			1				3	
	Construction Value	\$50,000				\$60,000			\$330,000				\$440,000	
RESIDENTIAL	Permits Issued	5	2	5	9	11	7	13	3	10	5	2	72	
	Construction Value	\$344,500	\$55,000	\$446,500	\$169,500	\$1,023,700	\$102,000	\$412,800	\$28,950	\$915,000	\$217,100	\$44,000	\$3,758,050	
Total Permits Issued		7	3	8	10	14	8	17	8	11	9	6	101	
Total Construction Value		\$844,500	\$61,000	\$903,500	\$172,000	\$1,128,700	\$102,500	\$886,800	\$591,950	\$945,000	\$307,100	\$207,000	\$5,950,050	
Commercial							Institutional							
Quality Inn	Interior/Exterior Renovation				\$450,000.00		Kneeshill County					\$330,000.00		
Drumheller Co-op	Interior Renovation				\$450,000.00			Upgrade to Booster Station						

Building Permit Statistics ending December 31, 2012

Category	Values	Date												Grand Total
		Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	
COMMERCIAL	Permits Issued	2		1	5		1	3	5	3	1	2	1	24
	Construction Value	\$117,000		\$100,000	\$991,400		\$10,000	\$410,000	\$82,000	\$2,179,000	\$80,000	\$175,000	\$3,750	\$4,148,150
INDUSTRIAL	Permits Issued					1				1	1			3
	Construction Value					\$145,000				\$8,000	\$25,000			\$179,000
INSTITUTIONAL	Permits Issued			1					1					4
	Construction Value			\$32,000		\$30,000			\$300,000			\$1,741,377		\$2,103,377
RESIDENTIAL	Permits Issued	2	1	3	10	11	12	6	11	6	7	3	1	73
	Construction Value	\$32,000	\$200,000	\$23,500	\$1726,400	\$984,100	\$635,639	\$598,400	\$576,050	\$333,500	\$373,700	\$331,500	\$5,000	\$4,789,389
Total Permits Issued		4	1	5	15	13	13	9	17	10	9	6	2	104
Total Construction Value		\$149,000	\$200,000	\$155,500	\$1,717,400	\$1,040,100	\$645,639	\$998,400	\$1,058,050	\$2,520,500	\$478,700	\$2,247,877	\$8,750	\$11,219,916
Commercial							Institutional							
McDonald's Restaurant	Interior/Exterior Renovation				\$1,200,000		Town of Drumheller					\$1,741,377		
Encana	Natural Gas Filling Station				\$975,000			Interior Renovation Town Hall						



TOWN OF DRUMHELLER
BUILDING PERMIT STATISTICS 1993 - 2013

Commercial

1993 - 1998

Year	New Starts	No. Of Permits	Renovations Additions	No. Of Permits	Accessory Buildings	No. Of Permits	Total Permit Values	Total Permits Issued
1993	\$182,000	3	\$493,800	20	-	0	\$655,800	23
1994	\$295,000	3	\$383,000	13	-	0	\$678,000	16
1995	\$2,679,000	6	\$655,300	14	-	0	\$3,334,300	20
1996	\$3,577,600	7	\$722,500	21	-	0	\$4,300,100	28
1997	\$575,000	2	\$334,000	6	-	0	\$909,000	8
1998	\$440,000	5	\$712,500	10	-	0	\$1,152,500	15

1999 - 2013

Year	New Construction	Foundations/ Relocated Structures	Accessory Buildings	Renovations/ Additions	Demolitions	Fireplaces/ Woodburning Stoves / Misc.	Total Permit Values	Total Permits Issued
1999	3	2	0	10	0	0	\$3,137,200	15
2000	5	0	0	6	0	0	\$762,734	11
2001	1	0	2	6	0	2	\$467,900	11
2002	2	4	1	11	1	0	\$745,613	19
2003	2	2	0	11	3	0	\$9,458,601	18
2004	2	1	0	8	2	0	\$4,250,475	13
2005	3	1	0	4	0	0	\$7,833,349	8
2006	3	1	0	4	1	0	\$4,444,300	9
2007	2	2	2	9	1	1	\$3,093,289	17
2008	2	0	0	11	2	0	\$2,624,700	15
2009	1	2	0	8	1	0	\$1,555,630	12
2010	4	1	1	7	3	1	\$2,486,000	17
2011	3	0	1	11	0	2	\$5,387,845	17
2012	3	2	0	17	1	1	\$4,148,150	24
2013	2	0	3	18	2	0	\$1,601,000	25

TOWN OF DRUMHELLER
BUILDING PERMIT STATISTICS 1993 - 2013

Industrial

1993 - 1998

Year	New Starts	No. Of Permits	Renovations Additions	No. Of Permits	Accessory Buildings	No. Of Permits	Total Permit Values	Total Permits Issued
1993	\$140,000	1	\$51,500	1	-	0	\$191,500	2
1994	\$500,000	1	\$350,000	0	-	0	\$850,000	1
1995	\$200,000	1	\$3,500	1	-	0	\$203,500	2
1996	\$365,000	3	\$399,000	2	-	0	\$764,000	5
1997	\$150,000	1	\$35,000	3	-	0	\$185,000	4
1998	\$0	0	\$110,300	1	\$7,000	3	\$117,300	4

1999 - 2013

Year	New Construction	Foundations/ Relocated Structures	Accessory Buildings	Renovations/ Additions	Demolitions	Fireplaces/ Cdburning Stove Misc.	Total Permit Values	Total Permits Issued
1999	1	2	0	2	1	0	\$343,778	6
2000	3	0	0	0	0	0	\$704,000	3
2001	3	0	1	5	1	0	\$1,236,844	10
2002	0	2	1	1	0	1	\$185,000	5
2003	0	2	1	1	0	1	\$1,305,000	5
2004	4	1	0	6	0	0	\$1,618,105	11
2005	13	0	1	1	0	11	\$5,747,100	26
2006	10	1	0	2	0	0	\$8,155,170	13
2007	2	0	0	4	0	0	\$1,670,200	6
2008	1	0	1	1	0	0	\$840,000	3
2009	5	0	0	1	0	0	\$3,692,584	6
2010	0	0	0	1	0	0	\$560,000	1
2011	0	0	0	1	0	0	\$305,000	1
2012	0	1	1	0	1	0	\$179,000	3
2013	0	0	0	1	0	0	\$150,000	1

Agenda Item # 9.4

TOWN OF DRUMHELLER BUILDING PERMIT STATISTICS 1993 - 2013

Institutional

1993 - 1998

Year	New Starts	No Of Permits	Renovations Additions	No Of Permits	Accessory Buildings	No Of Permits	Total Permit Values	Total Permits Issued
1993	-	0	\$558,000	1	-	0	\$558,000	1
1994	-	0	-	0	-	0	-	0
1995	\$330,000	1	\$80,000	1	-	0	\$390,000	2
1996	-	0	-	0	-	0	-	0
1997	-	0	-	0	-	0	-	0
1998	\$5,000	1	\$1,153,000	3	-	0	\$1,158,000	4

1999 - 2013

Year	New Construction	Foundations/Relocated Structures	Accessory Buildings	Renovations/ Additions	Demolitions	Fireplaces/ Booburng Stov. Misc.	Total Permit Values	Total Permits Issued
1999	1	0	2	4	0	0	\$28,585,584	7
2000	1	0	0	1	0	0	\$1,008,500	2
2001	0	0	0	1	0	0	\$20,000	1
2002	1	1	0	0	0	0	\$2,351,000	2
2003	0	1	0	2	0	0	\$2,880,000	3
2004	0	1	1	3	1	0	\$1,510,819	6
2005	0	0	0	1	0	0	\$1,000	1
2006	0	0	0	1	0	0	\$1,700,000	1
2007	2	0	0	1	0	0	\$8,428,464	3
2008	2	0	1	4	0	0	\$13,954,425	7
2009	0	0	0	5	1	0	\$15,400,538	6
2010	3	0	0	1	0	0	\$16,155,200	4
2011	1	0	0	1	0	0	\$530,000	2
2012	0	0	0	4	0	0	\$2,103,377	4
2013	0	0	0	3	0	0	\$440,000	3

Note: Institutional figures are comprised from development on properties such as schools, hospitals, the penitentiary, museum and churches.
These properties are basically either tax exempt or grants-in-aid.

1999	New Hospital	\$28,000,000
	Renovations St. Anthony's School	\$340,000
	Church Addition	\$170,000
	Golden Hill School Division-Keladonope	\$300,000
2000	Canadian Bredende Passion Play - Jerusalem Wall	\$1,000,000
	Church Renovation	\$6,500
2001	Keladonope C. Ethels	
2002	Learning Centre	\$2,305,000
	Senior Villa	\$46,000
2003	Catholic School	\$60,000
	Greenlee School	\$300,000
2004	Drumheller & District Seniors Foundation	\$2,500,000
	Golden Hill School Dvr	\$886,800
	Hospital Renovations	\$473,869
	Catholic School	\$150,000

2005	St. Anthony's Parish	\$1,000
2006	Church of Latter Day Saints	\$1,700,000
2007	Drum & District Seniors Foundation	\$7,868,464
	Tyrrell Museum Westroom Facility	\$850,000
2008	Catholic School	\$13,389,425
2009	Golden Hill School Dvr (DCHS)	\$14,696,538
2010	Titans Football Club	\$70,000
	Town of Drumheller	\$15,735,200
	Drum & District Seniors Foundation	\$200,000
	Royal Tyrrell Museum	\$200,000
2011	St. Anthony's Parish Renovation	\$160,000
	Tyrrell Museum Hoodo Preservation	\$370,000
2012	AS Infrastructure Share Aving	\$62,000
	St. Anthony's Parish Renovation	\$300,000
	Town of Drumheller Renovation	\$1,741,377
2013	Campus Alberta Central / Ochs College	\$50,000
	7th Day Adventist Church	\$60,000
	Knevel County - Upgrade Booster Station	\$330,000

**TOWN OF DRUMHELLER
BUILDING PERMIT STATISTICS 1999 - 2013**

Recreational

1999 - 2013

Year	New Construction	Foundations/ Relocated Structures	Accessory Buildings	Renovations/ Additions	Demolitions	Fireplaces/ Sodburning Stc Misc	Total Permit Values	Total Permits Issued
1999	1	0	0	1	0	0	\$909,000	2
2000	0	0	0	1	0	0	\$513,000	1
2001	1	0	0	2	0	0	\$355,000	3
2002	0	0	0	1	0	0	\$397,000	1
2003	0	0	1	1	0	0	\$16,500	2
2004	0	0	0	0	0	0	\$0	0
2005	0	0	0	0	0	0	\$0	0
2006	1	0	1	1	1	0	\$62,000	4
2007	0	0	2	0	0	0	\$184,000	2
2008	0	0	0	0	0	0	\$0	0
2009	0	0	1	0	1	0	\$106,000	2
2010	0	0	0	0	0	0	\$0	0
2011	0	0	0	0	0	0	\$0	0
2012	0	0	0	0	0	0	\$0	0
2013	0	0	0	0	0	0	\$0	0

1999	Chamber - Dinosaur	\$900,000	2003	Dinosaur Trail Golf & Country Club (Concessi Dinosaur Trail Golf & Country Club (Bridge)	\$12,500 \$4,000
2000	Town of Drumheller - Phase 1 Arena Upgr	\$513,000	2006	Rosedale Skating Shack Washroom Facility - Yavis Campground Wayne Community Hall - Deck Addition	\$15,000 \$42,000 \$5,000
2001	Canadian Badlands Passion Play - Jeruse Town of Drumheller - Phase II Arena Upgr	\$200,000 \$140,000	2007	Hoo Doo RV Campground & Resort Dinosaur Campground	\$64,000 \$120,000
2002	Town of Drumheller - Aquaplex Renovatlo	\$397,000	2008	Dinosaur Trail Golf & Country Club New Storage Building	\$106,000

**TOWN OF DRUMHELLER
BUILDING PERMIT STATISTICS 1993 - 2013**

Residential

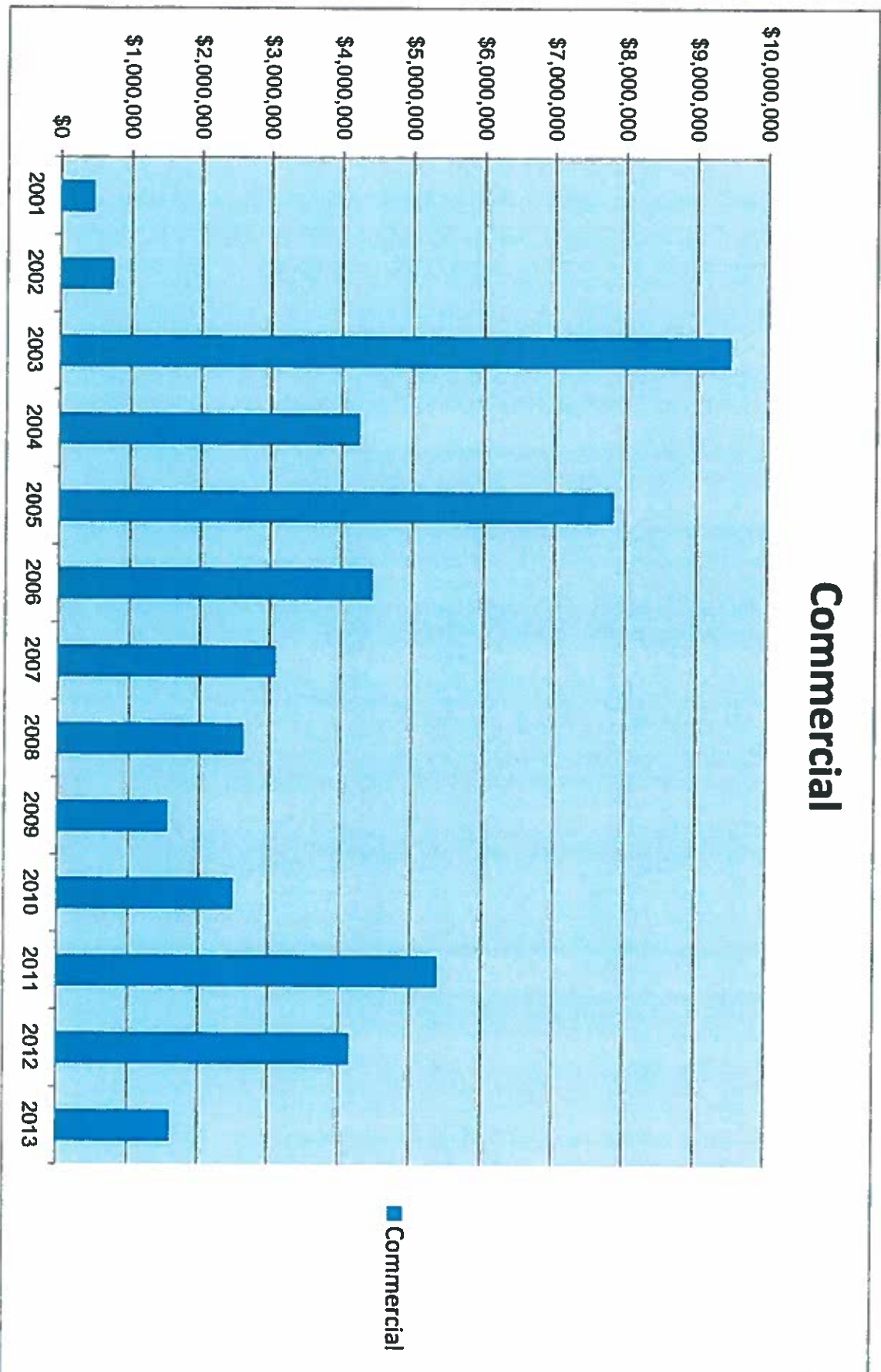
1993 - 1998

Year	New Starts	No. Of Permits	Renovations/ Additions	No. Of Permits	Accessory Buildings	No. Of Permits	Total Permit Values	Total Issued
1993	\$1,289,290	13	\$324,538	88	\$137,368	17	\$1,751,194	118
1994	\$1,572,100	16	\$237,200	48	\$124,800	20	\$1,934,100	84
1995	\$2,651,000	23	\$307,140	36	\$163,000	20	\$3,121,140	79
1996	\$1,707,000	17	\$217,000	15	\$145,000	17	\$2,069,000	49
1997	\$2,142,800	26	\$147,200	17	\$120,000	17	\$2,410,000	60
1998	\$988,000	10	\$208,565	20	\$80,200	19	\$1,276,765	49

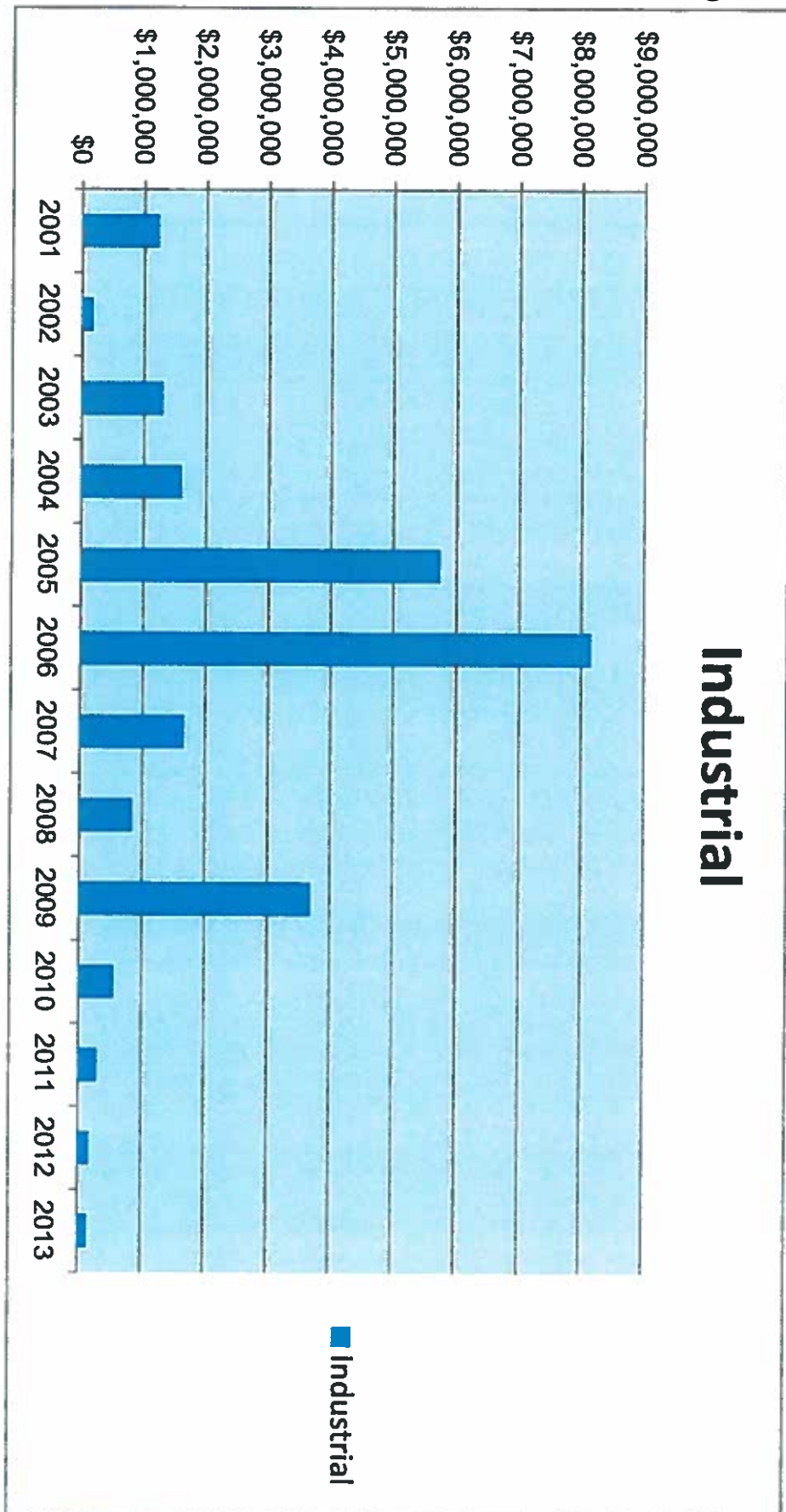
1999 - 2013

Year	Single Family Dwellings	Multi-Housing Units	Mobile Home Placements	Relocated/ Modular Manufactured	Accessory Buildings	Renovations/ Additions	Demolitions	Fireplaces/ Woodburning Stoves/ Misc.	Total Permit Values	Total Permits Issued
1999	22	1		6	18	27	11	1	\$4,578,000	86
2000	20	0		14	16	24	1	3	\$2,724,749	78
2001	15	0		9	16	36	4	7	\$2,555,821	87
2002	14	0		7	16	16	4	2	\$1,839,108	59
2003	18	2 (6 units)	1	3	18	18	11	5	\$3,524,633	76
2004	12	1	3	1	16	14	10	13	\$2,227,000	70
2005	27	3	12	4	23	24	6	6	\$4,747,189	105
2006	40	2	19	9	26	27	9	3	\$8,107,598	135
2007	21	1	19	8	13	22	11	2	\$5,817,650	97
2008	17	1 (20 units)	7	1	29	42	10	3	\$7,097,711	110
2009	10	2 (23 units)	10	1	14	31	8	2	\$4,529,558	78
2010	23	0	7	3	17	31	4	1	\$6,963,341	86
2011	7	3 (7 units)	7	5	20	18	10	4	\$4,394,235	75
2012	15	2 (6 units)	2	3	11	35	6	1	\$4,789,389	73
2013	8	1 unit	2	3	7	42	9	0	\$3,759,050	72

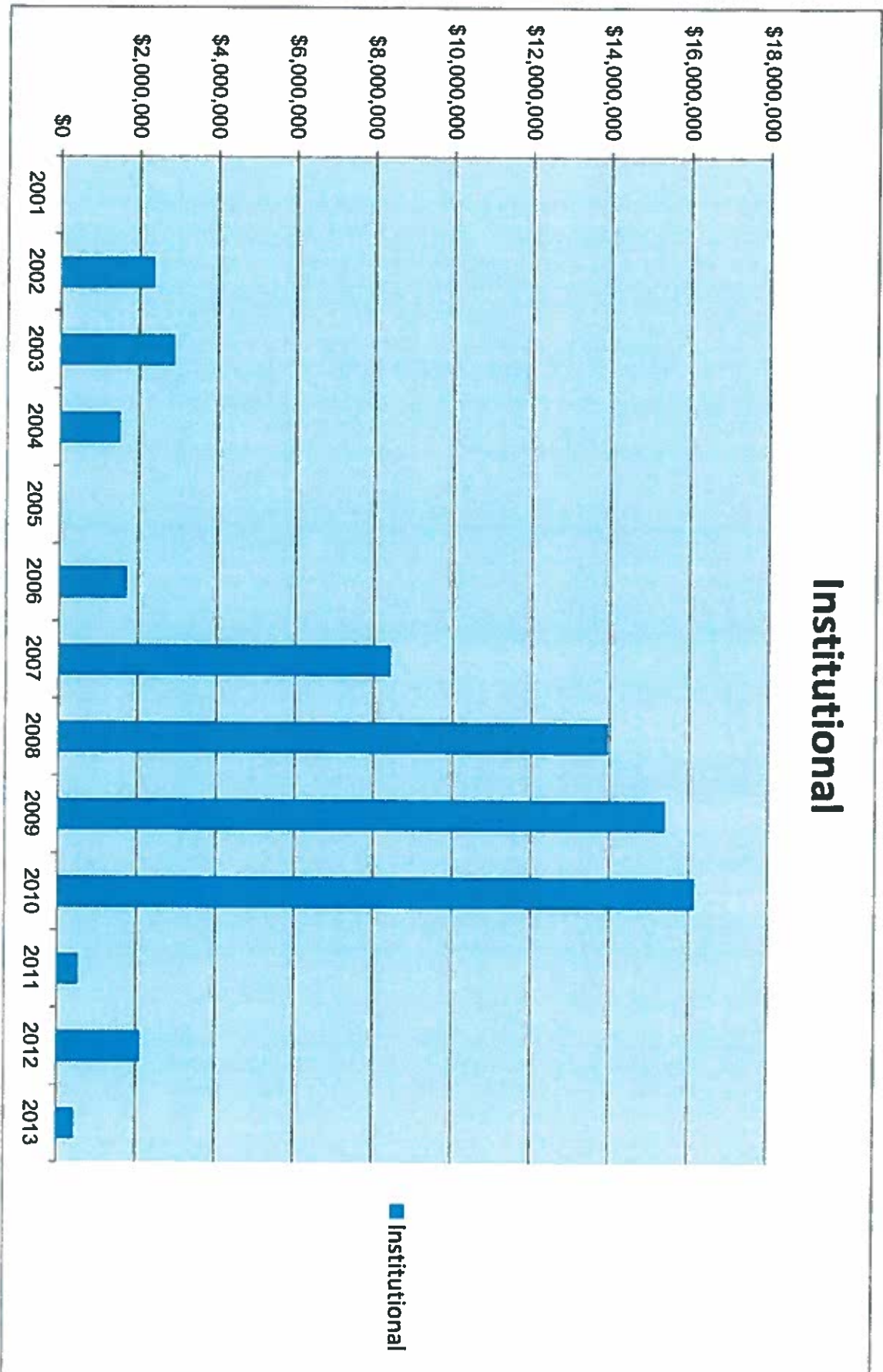
**TOWN OF DRUMHELLER
BUILDING PERMIT STATISTICS 2001 - 2013**



**TOWN OF DRUMHELLER
BUILDING PERMIT STATISTICS 2001 - 2013**



**TOWN OF DRUMHELLER
BUILDING PERMIT STATISTICS 2001 - 2013**



**TOWN OF DRUMHELLER
BUILDING PERMIT STATISTICS 2001 - 2013**

