AGENDA
Special Council Meeting
4:30 PM - Monday, March 15, 2021
Virtual Remote Meeting & Live Stream Drumheller Valley YouTube Channel

DRUMHELLER VALLEY

REQUEST FOR DECISION

TITLE:	**2021-2024 Operating Budget – Tax Supported**
DATE:	March 12, 2021
PRESENTED BY:	Elin Gwinner, Manager of Finance
ATTACHMENT:	**2021 - 2024 Budget Summary and Amendments**

SUMMARY:
Administration is seeking adoption of the 2021 Tax Supported Operating Budget and the 2022-2024 draft tax supported operating financial plans as presented.

Section 242 (1) of the MGA states that "Each council must adopt an operating budget for each calendar year".

RECOMMENDATION:
Administration recommends adoption of the 2021 Tax Supported Operating Budget and the 2022-2024 draft financial plan as presented.

DISCUSSION:
The 2021 tax supported operating budget outlines the estimated operating revenues and expenditures of the municipality that have been identified.

The budget as presented results in a ***0.00% (zero) increase*** to the municipal property tax requisition in 2021 and includes funding for the strategic priorities that have been identified and adopted by Council, while maintaining the current service levels.

Some of the most notable changes in the budget include;

- enhanced provision(s) to fund a full time Events Coordinator, programs and events
- completion of various information technology projects started in 2020.
- Decreases in amortization to match past allocations.
- Salary adjustments to reflect vacancies in the organization
- Salary allocation based on 'home' departments to minimize the amount of yearly variation in departments
- Start of a pilot project in support of poverty reduction
- Several third-party grants for FCSS to support Covid-19 that were received in 2020 for use in 2020 and 2021

With the Covid-19 Pandemic effectively changing our organization and operation for much of 2020 and so far into 2021, comparisons of the 2021 draft budget with 2020 approved budget or actuals cannot be done in isolation. One example of this is Recreation, where the BCF and library, Arena and/or Aquaplex was closed to the public for several months in 2020 and only recently reopened to the public in March of 2021. In these areas, both revenue and expense has been greatly impacted in both 2020 and 2021.

There has also been significant work on the internal auditing process of the proposed budget to reflect realistic expense and revenue in the respective departments.

FINANCIAL IMPACT:
The tax supported operating budget reflects a municipal requisition of $9,008,330.

STRATEGIC POLICY ALIGNMENT:
Once adopted, the 2021 tax supported operating budget will ensure fiscal accountability and provides administration with the legal authority to carry out the day to day transactions needed to operate municipal business efficiently and effectively.

COMMUNICATION STRATEGY:
Once adopted, a media release will be issued and the budget will be uploaded onto our website at www.drumheller.ca

MOTION:
Moves to adopt the 2021 Tax Supported Operating Budget having a municipal requisition of $9,008,330, along with the draft 2022-2024 Tax Supported Operating financial plan as presented and attached.

SECONDED:

Prepared By: Elin Gwinner
Manager of Finance

Approved By: Darryl Drohomerski
Chief Administrative Officer

Budget by Global Presentation to Council 15Mar2021 p1

	A	B	C	D	E	F	G	H	I	J
1										
2		2017	2018	2019	2020	2020	2021	2022	2023	2024
3		Actual	Actual	Actual	Actual	Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
4										
5	**2-111 Salaries**									
6	1101 Legislative	2,756		49,745	27,915	33,650	39,250	40,230	40,835	41,650
7	1201 General Administration	489,288	502,636	461,184	464,576	569,375	563,830	577,930	586,600	598,330
8	1202 Town Hall	16,326	16,583	19,796	23,188	19,825	13,375	13,710	13,915	14,195
9	1204 Communications/Public Relations			71,668	60,373	70,755	71,900	73,700	74,800	76,300
10	2101 Police Services	278,508	261,678	281,173	257,625	291,400	277,095	284,025	288,285	294,050
11	2301 Fire Protection	186,948	206,726	188,757	184,624	198,985	201,120	206,150	209,240	213,425
12	2401 Disaster Services - Risk Management	25,143	65,580	27,488	860,698	27,895	5,840	5,985	6,075	6,195
13	2601 Safety Codes - Drumheller	24,217	18,344	24,815	14,449	20,000	20,845	21,365	21,685	22,120
14	2602 Safety Codes - Palliser	60,281	56,586	63,903	59,999	56,410	56,915	58,340	59,215	60,395
15	2603 Development Permits	63,718	39,496	50,333	16,651	18,000	39,030	40,005	40,605	41,415
16	2611 Weed Control	2,543	471	1,418	1,200	1,630	1,000	1,025	1,040	1,060
17	2612 Mosquito Control	9,475	3,727	3,343	8,769	2,450				
18	3101 Engineering Administration	262,997	240,183	284,670	268,372	373,895	286,410	293,570	297,975	303,935
19	3102 Workshop and Yards	119,580	148,542	112,826	111,834	94,705	284,240	291,345	295,715	301,630
20	3202 Roads and Streets	313,591	306,632	286,858	289,531	262,385	327,805	337,250	343,060	350,920
21	3203 Street Lighting	10,838	4,557	6,863	10,231	575				
22	3204 Traffic Services	27,233	18,054	16,126	23,860	16,185	8,920	9,140	9,280	9,460
23	3301 Airport	7,054	8,458	9,102	5,892	9,580				
24	4301 Garbage Collection	23,043	24,434	21,583	20,846	24,730				
25	5101 FCSS Administration	92,519	101,608	112,445	124,135	118,000	142,430	135,230	137,255	140,000
26	5103 Seniors Services	57,514	65,385	49,157	50,720	50,820	61,725	53,020	53,815	54,890
27	5105 Seasonal FCSS Programs	6,890	11,960		1,169					
28	5106 Youth Services	60,689	29,299		16,901	46,000	47,500	48,685	49,415	50,400
29	5302 Non-FCSS Programs - CBI	42,746	35,381	39,615	25,970	10,310				
30	5303 Non-FCSS Programs - Community Social S				13,507	23,500	24,500	1,185	1,915	2,900
31	5601 Cemetery	42,613	25,848	33,511	23,835	38,800	15,330	15,710	15,950	16,265
32	6201 Economic Development	49,986	56,971	84,388	65,260	103,095	86,535	89,330	91,050	93,375
33	6202 Valley Bus Society		3,321	4,663	797	4,640				
34	6204 Tourism	25,743	26,890	12,907	44,555	14,485	92,270	94,575	95,995	97,915

Budget by Global Presentation to Council 15Mar2021 p2

	A	B	C	D	E	F	G	H	I	J
1										
2		2017	2018	2019	2020	2020	2021	2022	2023	2024
3		Actual	Actual	Actual	Actual	Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
4										
35	6701 Public Housing	1,131								
36	6902 Tourist Info / DRCDT	543	32	1,085	63	75				
37	6905 RCMP Building	3,789	2,543	5,994	7,267	6,555				
38	7201 Recreation Administration	68,768	37,062	10,691	5,997	11,310	10,845	142,470	144,605	147,500
39	7202 Aquaplex	447,559	575,589	558,159	275,675	611,090	467,555	587,435	596,245	608,170
40	7203 Arena	248,875	247,655	273,348	272,876	283,060	324,955	333,080	338,075	344,835
41	7204 Parks and Playgrounds	273,392	235,744	227,992	223,365	254,605	198,780	203,250	206,000	209,720
42	7205 Seasonal Recreation Programs	24,839	24,444	26,200		27,170	28,450	29,160	29,600	30,190
43	7206 Curling Club	53		170						
44	7404 Community Facility	596,237	644,649	655,100	400,689	674,435	559,045	742,180	753,310	768,375
45	7411 Community Events	29,739	26,355	72,181	25,912	136,395	58,581	59,596	60,216	61,056
46	**Total 2-111 Salaries**	**3,997,164**	**4,073,423**	**4,149,257**	**4,289,326**	**4,506,775**	**4,316,076**	**4,788,676**	**4,861,771**	**4,960,671**
47	**Total Salaries**	**3,997,164**	**4,073,423**	**4,149,257**	**4,289,326**	**4,506,775**	**4,316,076**	**4,788,676**	**4,861,771**	**4,960,671**

AGENDA ITEM #4.1.

Budget by Global Presentation to Council 15Mar2021 p3

	A	B	C	D	E	F	G	H	I	J
1										
2		2017	2018	2019	2020	2020	2021	2022	2023	2024
3		Actual	Actual	Actual	Actual	Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
4	**2-151 Payroll Benefits**									
5	1101 Legislative	36,348	36,979	47,073	39,781	42,700	45,625	46,535	47,235	47,940
6	1201 General Administration	102,491	111,718	106,260	85,622	106,785	119,925	122,325	124,155	126,020
7	1202 Town Hall	4,086	3,951	4,230	4,056	3,610	3,020	3,080	3,125	3,170
8	1204 Communications/Public Relations			23,163	12,514	17,750	17,215	17,560	17,825	18,090
9	2101 Police Services	62,931	64,197	61,066	48,356	65,550	66,520	67,850	68,865	69,900
10	2301 Fire Protection	22,267	20,623	17,737	17,810	22,860	11,140	11,365	11,535	11,705
11	2401 Disaster Services - Risk Management	5,535	9,487	4,761	125,645	5,070	1,240	1,265	1,285	1,300
12	2601 Safety Codes - Drumheller	7,471	4,070	3,816	2,666	4,000	5,025	5,125	5,200	5,280
13	2602 Safety Codes - Palliser	15,527	12,303	11,314	10,388	11,350	13,085	13,350	13,550	13,750
14	2603 Development Permits	20,032	9,182	6,525	3,384	4,100	9,670	9,860	10,010	10,160
15	2611 Weed Control	379	74	133	243	300				
16	2612 Mosquito Control	1,754	710	413	1,817	450				
17	3101 Engineering Administration	56,832	55,985	57,191	54,926	73,325	62,685	63,940	64,900	65,870
18	3102 Workshop and Yards	27,018	30,731	25,649	21,429	17,230	66,360	67,685	68,700	69,735
19	3202 Roads and Streets	69,505	69,426	52,347	54,064	48,500	68,770	70,145	71,200	72,265
20	3203 Street Lighting	2,428	1,003	925	1,775	100				
21	3204 Traffic Services	6,247	4,170	3,288	4,545	2,940	2,010	2,050	2,085	2,115
22	3301 Airport	1,263	1,443	1,459	1,080	1,740				
23	4301 Garbage Collection	5,566	5,246	4,439	3,562	4,500				
24	5101 FCSS Administration	21,314	21,481	27,388	21,845	25,985	33,595	34,265	34,780	35,300
25	5103 Seniors Services	14,737	15,600	12,167	11,460	11,220	12,560	11,790	11,970	12,150
26	5105 Seasonal FCSS Programs	1,652	2,664		145					
27	5106 Youth Services	8,935	4,971		1,407	5,627	9,900	10,100	10,250	10,405
28	5302 Non-FCSS Programs - CBI	7,142	5,694	8,479	6,625	3,000				
29	5303 Non-FCSS Programs - Community Social S				1,122	3,500	5,180	5,380	5,530	5,685
30	5601 Cemetery	6,860	4,484	5,480	3,289	7,060	1,355	1,380	1,400	1,420
31	6201 Economic Development	11,526	13,443	11,701	11,777	21,750	19,365	19,865	20,245	20,630
32	6202 Valley Bus Society		617	1,020	368	840				
33	6204 Tourism	5,970	7,105	1,226	6,447	2,630	19,000	19,380	19,670	19,965
34	6701 Public Housing	219								

AGENDA ITEM #4.1.

Budget by Global Presentation to Council 15Mar2021 p4

	A	B	C	D	E	F	G	H	I	J
1										
2		2017	2018	2019	2020	2020	2021	2022	2023	2024
3		Actual	Actual	Actual	Actual	Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
35	6902 Tourist Info / DRCDT	129	8	152	46					
36	6905 RCMP Building	1,086	463	1,253	1,475	1,190				
37	7201 Recreation Administration	16,641	11,763	2,729	1,117	15,095	2,800	2,855	2,900	2,940
38	7202 Aquaplex	78,953	86,646	81,899	48,211	108,555	76,120	94,525	95,945	97,380
39	7203 Arena	50,254	47,053	53,260	45,524	51,480	66,170	67,490	68,505	69,530
40	7204 Parks and Playgrounds	44,250	32,741	30,740	34,889	49,950	23,125	23,585	23,940	24,300
41	7205 Seasonal Recreation Programs	1,901	2,080	2,164		5,490	2,450	2,500	2,540	2,580
42	7206 Curling Club	16		21						
43	7404 Community Facility	121,330	122,096	119,307	78,656	123,425	91,810	120,165	121,970	123,800
44	7411 Community Events	5,782	3,073	9,782	857	21,435	10,325	10,500	10,635	10,775
45	**Total 2-151 Payroll Benefits**	**846,377**	**823,280**	**800,557**	**768,923**	**891,092**	**866,045**	**925,915**	**939,950**	**954,160**
46	**Total Payroll Benefits**	**846,377**	**823,280**	**800,557**	**768,923**	**891,092**	**866,045**	**925,915**	**939,950**	**954,160**

AGENDA ITEM #4.1.

Budget by Global Presentation to Council 15Mar2021 p5

	A	B	C	D	E	F	G	H	I	J	K
1											
2		2017	2018	2019	2020	2020	2021	2022	2023	2024	
3		Actual	Actual	Actual	Actual	Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget	
4											
5	2-216 Telephone										
6	**Total 2-216 Telephone**	**76,303**	**69,215**	**64,435**	**51,338**	**65,355**	**49,565**	**60,590**	**56,440**	**51,490**	
7											
8	2-272 Insurance and Bond Premiums										
9	**Total 2-272 Insurance and Bond Premiums**	**197,663**	**197,444**	**173,999**	**173,249**	**202,220**	**184,485**	**194,070**	**204,120**	**214,710**	
10											
11	2-521 Fuel Oil Grease										
12	**Total 2-521 Fuel Oil Grease**	**104,520**	**104,992**	**80,987**	**81,399**	**103,700**	**87,550**	**91,550**	**95,210**	**99,030**	

AGENDA ITEM #4.1.

Budget by Global Presentation to Council 15Mar2021 p6

	A	B	C	D	E	F	G	H	I	J	K
1											
2		2017	2018	2019	2020	2020	2021	2022	2023	2024	
3		Actual	Actual	Actual	Actual	Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget	
4											
5	**2-541 Utilities: Electricity**										
6	1202 Town Hall	27,169	32,670	29,059	23,987	34,960	25,940	26,360	26,780	27,200	
7	2301 Fire Protection	14,971	17,089	16,020	15,476	13,970	16,265	16,600	16,935	17,265	
8	3102 Workshop and Yards	25,431	43,212	43,760	44,881	51,190	43,110	43,875	44,640	45,400	
9	3203 Street Lighting	402,805	415,908	436,260	317,478	452,995	450,640	462,690	474,740	486,790	
10	3301 Airport	5,883	6,247	6,149	5,158	5,745	5,875	6,020	6,165	6,310	
11	6904 Old Cells	2,049	2,369	2,360	2,032	1,905	2,370	2,420	2,475	2,525	
12	6905 RCMP Building	17,459	18,467	18,955	16,156	15,290	17,330	17,605	17,880	18,160	
13	7202 Aquaplex	39,317	54,002	51,031	38,649	54,480	52,130	53,210	54,310	55,430	
14	7203 Arena	65,924	66,933	70,360	81,915	69,265	73,645	66,765	68,365	70,065	
15	7204 Parks and Playgrounds	18,025	15,832	14,683	13,108	10,255	17,835	18,270	18,705	19,140	
16	7206 Curling Club	15,832	15,263	15,646		18,380	10,000	18,380	18,380	18,380	
17	7404 Community Facility	109,928	115,520	115,349	86,470	120,865	116,865	119,330	121,830	124,330	
18	7411 Community Events				669						
19	**Total 2-541 Utilities: Electricity**	**744,793**	**803,512**	**819,632**	**645,979**	**849,300**	**832,005**	**851,525**	**871,205**	**890,995**	
20	**Total Utilities: Electricity**	**744,793**	**803,512**	**819,632**	**645,979**	**849,300**	**832,005**	**851,525**	**871,205**	**890,995**	

AGENDA ITEM #4.1.

Budget by Global Presentation to Council 15Mar2021 p7

	A	B	C	D	E	F	G	H	I	J	K
1											
2		2017	2018	2019	2020	2020	2021	2022	2023	2024	
3		Actual	Actual	Actual	Actual	Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget	
4											
5	**2-542 Utilities: Gas**										
6	1202 Town Hall	13,561	22,049	16,609	19,165	21,340	18,790	20,470	21,795	23,120	
7	2301 Fire Protection	9,970	12,956	12,347	12,193	12,545	12,205	13,120	13,880	14,645	
8	3102 Workshop and Yards	15,246	23,860	32,580	34,335	33,935	26,920	25,585	27,315	29,045	
9	3301 Airport	1,198	1,393	1,011	1,271	1,200	1,200	1,200	1,200	1,200	
10	6904 Old Cells	1,476	1,465	1,462	1,697	1,490	1,690	1,805	1,905	2,000	
11	6905 RCMP Building	9,550	9,498	10,746	11,987	9,715	11,945	13,030	13,915	14,800	
12	7202 Aquaplex	55,083	44,086	45,189	36,101	47,590	50,400	54,550	57,765	60,980	
13	7203 Arena	35,871	38,884	39,068	41,438	38,790	42,655	46,575	49,645	52,715	
14	7204 Parks and Playgrounds	633	661	659	740	645	720	745	765	790	
15	7404 Community Facility	28,677	36,644	33,212	23,958	37,465	38,000	40,000	42,000	44,000	
16	**Total 2-542 Utilities: Gas**	**171,265**	**191,496**	**192,883**	**182,885**	**204,715**	**204,525**	**217,080**	**230,185**	**243,295**	
17	**Total Utilities: Gas**	**171,265**	**191,496**	**192,883**	**182,885**	**204,715**	**204,525**	**217,080**	**230,185**	**243,295**	

AGENDA ITEM #4.1.

Budget by Global Presentation to Council 15Mar2021 p8

	2017 Actual	2018 Actual	2019 Actual	2020 Actual	2020 Budget	2021 Draft Budget	2022 Draft Budget	2023 Draft Budget	2024 Draft Budget
2-543 Utilities: Water and Sewer									
1202 Town Hall	1,409	2,014	1,651	2,095	2,000	2,040	2,080	2,120	2,120
2301 Fire Protection	448	457	466	475	600	610	620	630	630
3102 Workshop and Yards	2,835	4,518	6,077	6,339	5,600	5,710	5,825	5,945	5,945
3301 Airport	206	190	203		250	255	260	265	265
6902 Tourist Info / DRCDT			2,701	2,977	3,000	3,060	3,125	3,195	3,195
6905 RCMP Building	1,524	3,081	1,549	2,016	2,000	2,040	2,080	2,120	2,120
7202 Aquaplex	33,024	36,860	37,529	20,239	42,000	42,840	43,700	44,570	44,570
7203 Arena	26,522	27,354	30,575	27,947	31,500	32,130	32,770	33,420	33,420
7204 Parks and Playgrounds	102,175	57,897	37,925	10,296	77,100	80,750	82,330	83,925	83,925
7206 Curling Club			153		500	510	520	530	530
7404 Community Facility	4,727	5,109	5,250	2,553	5,500	5,610	5,725	5,840	5,840
Total 2-543 Utilities: Water and Sewer	**172,870**	**137,480**	**124,079**	**74,937**	**170,050**	**175,555**	**179,035**	**182,560**	**182,560**
Total Utilities: Water and Sewer	**172,870**	**137,480**	**124,079**	**74,937**	**170,050**	**175,555**	**179,035**	**182,560**	**182,560**

Budget by Global Presentation to Council 15Mar2021 p9

	A	B	C	D	E	F	G	H	I	J	K
1											
2		2017	2018	2019	2020	2020	2021	2022	2023	2024	
3		Actual	Actual	Actual	Actual	Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget	
4											
5	**2-930 Amortization Expense**										
6	1201 General Administration	162,719	140,071	123,303		168,000	128,000	128,000	128,000	128,000	
7	2101 Police Services	34,578	32,373	34,013		35,000	34,000	34,000	34,000	34,000	
8	2301 Fire Protection	70,837	57,553	48,198		98,000	48,000	48,000	48,000	48,000	
9	2401 Disaster Services - Risk Management		536	1,071							
10	2601 Safety Codes - Drumheller	1,047	1,035	1,047		1,100	1,100	1,100	1,100	1,100	
11	3101 Engineering Administration	191,881	175,568	232,355		205,000	232,355	232,355	232,355	232,355	
12	3202 Roads and Streets	1,069,260	1,036,532	1,116,312	2,325	428,745	541,778	500,078	500,078	500,078	
13	3301 Airport	66,433	64,283	68,020		66,600	68,000	68,000	68,000	68,000	
14	5601 Cemetery	1,888	2,111	2,099		2,150	2,100	2,100	2,100	2,100	
15	6601 Subdivisions and Developments	12,688	12,688	12,688		12,700	12,700	12,700	12,700	12,700	
16	6701 Public Housing	91,212	90,828	91,212		90,400	91,225	91,225	91,225	91,225	
17	7201 Recreation Administration	309,753	291,655	359,972		710,000	740,000	740,000	740,000	740,000	
18	7404 Community Facility	359,799	272,178	364,184							
19	**Total 2-930 Amortization Expense**	**2,372,095**	**2,177,411**	**2,454,474**	**2,325**	**1,817,695**	**1,899,258**	**1,857,558**	**1,857,558**	**1,857,558**	
20	**Total Amortization Expense**	**2,372,095**	**2,177,411**	**2,454,474**	**2,325**	**1,817,695**	**1,899,258**	**1,857,558**	**1,857,558**	**1,857,558**	

AGENDA ITEM #4.1.

2021 Operating Budget

		2017	2018	2019	2020	2020	2021	2022	2023	2024
		YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
0001 General Municipal Revenues										
1-111 Residential		-5,257,202	-5,422,033	-5,541,010	-5,497,433	-5,688,195	-5,688,195	-5,773,520	-5,860,125	-5,948,025
1-112 Commercial		-2,315,838	-2,362,006	-2,407,381	-2,459,790	-2,465,940	-2,465,940	-2,502,930	-2,540,475	-2,578,585
1-113 Industrial		-32,069	-34,935	-30,653	-33,144	-31,250	-31,250	-31,720	-32,195	-32,675
1-114 Linear	31,795 Shallow gas assessment reduction	-415,389	-431,270	-439,806	-428,831	-440,455	-408,660	-464,790	-471,760	-478,835
1-116 Farmland		-10,718	-11,100	-11,385	-11,651	-11,570	-11,570	-11,745	-11,920	-12,095
1-117 Grants: Property Tax Residential		-60,624	-65,283	-68,813	-69,833	-70,150	-70,150	-71,200	-72,270	-73,355
1-118 Grants: Property Tax Non-Residential	25% GILT policy reduction	-364,604	-370,156	-388,278	-378,686	-354,565	-329,565	-334,510	-339,530	-344,620
1-119 DI Properties Requisition			-1,274	-2,864	-2,671	-3,000	-3,000	-3,060	-3,120	-3,185
1-511 Penalties		-164,601	-145,708	-149,619	-119,020	-145,000	-145,000	-145,000	-145,000	-145,000
1-521 License (specify)		-140,389	-129,475	-130,989	-118,381	-128,500	-129,500	-130,000	-130,200	-130,200
1-541 Franchise Tax: Electrical/Gas		-1,616,724	-1,731,291	-1,784,107	-1,806,996	-1,719,500	-1,863,545	-1,898,225	-1,933,405	-1,969,550
1-551 Interest on Investments		-318,771	-488,670	-469,960	-108,208	-440,000	-415,000	-390,000	-380,000	-380,000
1-961 Transfer from (specify department)		-170,000	-288,750	-288,720	-288,750	-288,750	-288,750	-288,750	-288,750	-288,750
1-962 Transfer from (specify department)		-70,000	-123,750	-123,750	-123,750	-123,750	-123,750	-123,750	-123,750	-123,750
1-991 Other Income		-2,520	-2,323	-2,730	-1,190	-1,700	-1,700	-1,700	-1,700	-1,700
1-992 Contributions: Community Organizations	Wheatland County Operating Grant	-17,078	-16,859	-16,832	-15,901	-16,800		-16,800	-16,800	-16,800
Total 0001 General Municipal Revenues		-10,956,527	-11,624,883	-11,856,897	-11,464,235	-11,929,125	-11,975,575	-12,187,700	-12,351,000	-12,527,125
1101 Legislative										
1-991 Other Income		-10,882	-15		-144					
2-111 Salaries		2,756		49,745	27,915	33,650	39,250	40,230	40,835	41,650
2-151 Payroll Benefits		36,348	36,979	47,073	39,781	42,700	45,625	46,535	47,235	47,940
2-152 Wellness Program					87					
2-171 Council Wages		179,626	174,085	193,643	185,756	201,105	210,840	209,975	212,800	216,330
2-214 Conventions/Registrations	(4,775) Reduction due to Covid	11,740	7,426	8,296	1,027	9,775	5,000	10,125	10,300	10,300
2-217 Travel and Subsistence	(8,150) Reduction due to Covid	17,596	15,991	18,975	2,203	17,150	9,000	17,500	17,850	17,850
2-221 Advertising and Promotion	3,500 Election costs (800) Dinosaur lapel pins removed			6,285	4,735	6,750	9,450	6,550	6,700	6,700
2-272 Insurance and Bond Premiums		525	525	525	525	600	540	570	600	630
2-291 Other General Services	25,000 Election costs	18,164	382		52	55	25,055	55	55	55
2-295 Project: (specify)		12,892	19,751	3,452	862	2,600	2,650	2,700	2,700	2,700
2-296 Project: (specify)				4,343		5,000	5,000	5,000	5,000	5,000
2-515 Stationery, Office Supplies		640	750	1,569	702	1,250	1,250	1,350	1,400	1,400
2-771 Grant: (specify) individuals, community		20,500	21,000		500					
Total 1101 Legislative		289,905	276,874	333,906	264,001	320,635	353,660	340,590	345,475	350,555
1201 General Administration										
1-431 Sale of Service		-20,225	-25,266	-24,870	-22,744	-20,000	-20,000	-20,000	-20,000	-20,000
1-446 Developers Agreements			-13,003	-10,632	-5,490					
1-843 Conditional Programs	MSI Operating Grant reduction	-225,236	-68,459	-258,647	-75,655	-200,000	-63,430	-63,430	-63,430	-63,430
1-961 Transfer from (specify department)				-1,200	-1,200	-1,200	-1,200	-1,200	-1,200	-1,200
1-991 Other Income		-59,479	-26,907	-17,679	-12,203	-7,450	-7,000	-7,000	-7,000	-7,000
1-992 Contributions: Community Organizations		-5,000	-230							
2-111 Salaries	Includes Corporate Services OA	489,288	502,636	461,184	464,576	569,375	563,830	577,930	586,600	598,330
2-151 Payroll Benefits	Includes Corporate Services OA	102,491	111,718	106,260	85,622	106,785	119,925	122,325	124,155	126,020
2-152 Wellness Program		1,213	1,657	1,078	867	1,500	1,500	1,500	1,500	1,500
2-214 Conventions/Registrations	Reduction due to Covid	5,021	1,922	681	697	6,000	5,070	6,175	6,210	6,210
2-215 Postage		8,864	8,711	10,940	9,228	9,250	9,250	9,500	9,500	9,500
2-216 Telephone	Removal of Telus Service agreement	15,900	20,473	20,674	11,790	20,200	13,620	13,860	13,120	14,120

2021 Operating Budget

		2017	2018	2019	2020	2020	2021	2022	2023	2024
		YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
2-217 Travel and Subsistence	Reduction due to Covid	7,818	2,237	5,888	799	7,600	5,800	7,800	7,950	7,950
2-218 Meeting Expense		5,155	5,474	3,283	3,358	3,900	3,880	3,930	3,930	3,930
2-221 Advertising and Promotion		28,579	25,344	1,112	2,739	1,500	1,500	1,500	1,500	1,500
2-222 Municipal Membership Fees		20,230	16,249	15,735	16,293	20,250	15,980	15,980	15,980	15,980
2-223 Printing and Binding		1,131	6,462	5,721	7,852	8,000	8,000	8,150	8,150	8,150
2-231 Accounting and Audit		27,000	26,400	26,400	26,676	29,000	29,000	29,000	29,000	29,000
2-232 Assessors		107,029	110,457	112,540	97,988	120,000	94,750	95,925	97,110	98,290
2-234 Education	3,550 Diversity/Leadership Training	3,050	2,552	2,797	4,504	3,500	7,075	3,550	3,550	3,550
2-237 Legal and Collection		16,757	17,099	36,008	33,702	71,000	30,000	22,500	22,500	22,500
2-238 Medical		4,272	5,040	5,242	5,242	5,200	5,200	5,200	5,200	5,200
2-239 Other Professional		40,606	16,115	56,506	57,680	17,900	23,700	25,400	27,900	22,900
2-252 Repairs: Equipment		833	1,814	2,970		3,400	3,500	3,500	3,550	3,550
2-262 Rental/Lease: Equipment/Furnishings		4,914	4,290	3,905	7,646	4,325	6,355	6,355	6,355	6,355
2-272 Insurance and Bond Premiums		3,968	2,273	1,350	1,465	1,590	1,350	1,420	1,500	1,580
2-291 Other General Services		34,468	4,352	9,749	2,888	11,750	11,750	11,750	11,750	11,750
2-295 Project: (specify)	Removal of Raw Water ponds lease expropriation	80		6,000	75,563	92,500	7,500	7,500	7,500	7,500
2-515 Stationery, Office Supplies		22,002	16,418	17,492	15,822	18,500	19,250	19,250	19,750	19,750
2-519 Other General Supplies		2,206	1,184	2,312	4,416	2,500	2,500	2,500	2,500	2,500
2-761 Contributed to Capital Reserves		73,845	77,503	75,132						
2-812 Penalties, Interest, Overdraft		10,826	15,518	12,718	5,217	15,000	15,500	16,000	16,500	16,500
2-813 POS - Over/Short		75	-130	-78						
2-911 Rebates		9,384	10,156	28,589	23,193	15,100	15,350	15,675	15,925	15,925
2-912 Discounts		5,110	3,257	3,239						
2-926 Uncollectable Accounts		13,897	80,051	26,619	21,249					
2-930 Amortization Expense		162,719	140,071	123,303		168,000	128,000	128,000	128,000	128,000
2-961 Transfer to (specify department)		5,000	5,000	4,980	5,000	5,000	5,000	5,000	5,000	5,000
2-969 Transfer to BCF				1,665						
Total 1201 General Administration		923,791	1,108,438	878,966	874,780	1,109,975	1,062,505	1,075,545	1,090,555	1,101,410
1202 Town Hall										
1-991 Other Income		-120	-46		-57					
2-111 Salaries		16,326	16,583	19,796	23,188	19,825	13,375	13,710	13,915	14,195
2-151 Payroll Benefits		4,086	3,951	4,230	4,056	3,610	3,020	3,080	3,125	3,170
2-152 Wellness Program		75	75	53		75	75	75	75	75
2-216 Telephone		2,189	2,199	1,893	1,739	1,750	1,780	1,810	1,840	1,840
2-241 Janitorial Services		28,781	29,381	29,751	20,695	37,460	33,750	33,750	33,750	33,750
2-251 Repairs: Buildings	5,000 Roof maintenance 8,000 Door security upgrade	3,579	4,195	3,026	37,503	9,150	16,650	5,650	5,650	5,650
2-252 Repairs: Equipment		230	4,796	2,118	433	1,650	1,600	2,900	1,400	1,400
2-253 Repairs: Other		5,609	801	4,638	11,251	5,150	5,150	5,150	5,150	5,150
2-272 Insurance and Bond Premiums		5,506	4,852	6,089	6,999	7,000	7,190	7,580	7,980	8,400
2-291 Other General Services		12,360	10,442	10,021	11,160	10,500	10,625	14,125	10,685	10,685
2-511 Safety Materials, Clothing & Shoes		380	1,054	768	444	800	825	850	875	875
2-518 Janitorial Supplies		11	89	13	56	200	200	225	225	225
2-519 Other General Supplies	Bedding plants	1,040	1,309	2,334	2,528	1,000	2,000	2,000	2,000	2,000
2-521 Fuel Oil Grease		726	1,199	1,079	997	1,000	1,000	1,050	1,100	1,160
2-531 Chemicals and Salts		625		31	671	750	750	750	750	750
2-541 Utilities: Electricity		27,169	32,670	29,059	23,987	34,960	25,940	26,360	26,780	27,200
2-542 Utilities: Gas		13,561	22,049	16,609	19,165	21,340	18,790	20,470	21,795	23,120

AGENDA ITEM #4.1.

2021 Operating Budget

		2017 YTD Actuals	2018 YTD Actuals	2019 YTD Actuals	2020 YTD Actuals	2020 Draft Budget	2021 Draft Budget	2022 Draft Budget	2023 Draft Budget	2024 Draft Budget
2-543 Utilities: Water and Sewer		1,409	2,014	1,651	2,095	2,000	2,040	2,080	2,120	2,120
Total 1202 Town Hall		123,542	137,613	133,159	166,910	158,220	144,760	141,615	139,215	141,765
1203 Computer Services										
1-451 Custom Work		-704	-300	-1,395	-435					
1-961 Transfer from (specify department)		-1,200	-1,200	-1,200	-1,200	-1,200	-1,200	-1,200	-1,200	-1,200
1-963 Transfer from (specify department)		-8,000	-8,000	-8,000	-8,000	-8,000	-8,000	-8,000	-8,000	-8,000
1-964 Transfer from (specify department)		-8,000	-8,000	-8,000	-8,000	-8,000	-8,000	-8,000	-8,000	-8,000
1-991 Other Income			-15	-352	-197					
2-226 Internet		26,396	26,130	21,482	27,912	25,280	23,780	23,780	24,200	24,200
2-227 Software and Upgrades	SeeClickFix	74,137	70,020	70,210	69,858	78,910	87,530	89,115	89,540	89,540
2-234 Education			1,230		9,836	6,500	6,000	6,000	6,000	6,000
2-252 Repairs: Equipment		6,138	13,131	11,231	11,511	11,700	11,700	11,700	11,700	11,700
2-275 Software Support/Upgrades		87,082	96,238	96,786	142,732	107,110	111,710	111,710	111,710	111,710
2-515 Stationery, Office Supplies		1,816		1,449	375	2,000	2,000	2,000	2,000	2,000
2-519 Other General Supplies	Council tablets	8,708	20,912	27,827	16,564	19,000	26,500	21,500	20,000	20,000
Total 1203 Computer Services		186,373	210,146	210,038	260,956	233,300	252,020	248,605	247,950	247,950
1204 Communications/Public Relations										
1-991 Other Income				-521	-2,228					
2-111 Salaries				71,668	60,373	70,755	71,900	73,700	74,800	76,300
2-151 Payroll Benefits				23,163	12,514	17,750	17,215	17,560	17,825	18,090
2-152 Wellness Program					259	500	500	500	500	500
2-214 Conventions/Registrations						1,600	1,600	1,600	1,600	1,600
2-216 Telephone				432	527	1,550	565	580	1,595	595
2-217 Travel and Subsistence				1,385		1,200	1,200	1,300	1,300	1,300
2-218 Meeting Expense				93		300	300	300	300	300
2-221 Advertising and Promotion				29,867	33,362	29,145	32,000	32,500	33,000	33,000
2-222 Municipal Membership Fees				73						
2-234 Education				1,659	50	1,000	1,050	1,100	1,100	1,100
2-239 Other Professional				8,950	1,500					
2-275 Software Support/Upgrades				2,402	16,793	15,650	15,840	15,840	15,840	15,840
2-291 Other General Services					4,475					
2-295 Project: (specify)				203	8,809	6,000	6,000	6,000	6,000	6,000
2-515 Stationery, Office Supplies				597	147	500	500	500	500	500
2-519 Other General Supplies					172					
2-969 Transfer to BCF				1,575						
Total 1204 Communications/Public Relations				141,546	136,753	145,950	148,670	151,480	154,360	155,125
2101 Police Services										
1-432 Sale of Information		-13,953	-10,944	-19,238	-11,654	-11,300	-12,300	-12,500	-12,800	-12,800
1-531 Fines: Own		-167,984	-138,958	-159,174	-116,271	-140,000	-141,500	-142,000	-142,500	-142,500
1-843 Conditional Programs		-364,232	-363,950	-363,856	-363,856	-364,232	-364,232	-364,232	-364,232	-364,232
1-961 Transfer from (specify department)		-5,025	-5,000	-5,000	-5,000	-5,000	-5,000	-5,000	-5,000	-5,000
1-962 Transfer from (specify department)		-6,000	-6,000	-6,000	-6,000	-6,000	-6,000	-6,000	-6,000	-6,000
1-963 Transfer from (specify department)		-17,000	-17,000	-16,980	-17,000	-17,000	-17,000	-17,000	-17,000	-17,000
1-964 Transfer from (specify department)		-1,200	-1,200	-1,200	-1,200	-1,200	-1,200	-1,200	-1,200	-1,200
1-965 Transfer from (specify department)		-800	-800	-800	-800	-800	-800	-800	-800	-800
1-966 Transfer from (specify department)		-4,000	-4,000	-4,000	-4,000	-4,000	-4,000	-4,000	-4,000	-4,000
1-991 Other Income		-2,189	-805	-188	-814					

AGENDA ITEM #4.1.

2021 Operating Budget

		2017	2018	2019	2020	2020	2021	2022	2023	2024
		YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
2-111 Salaries		278,508	261,678	281,173	257,625	291,400	277,095	284,025	288,285	294,050
2-151 Payroll Benefits		62,931	64,197	61,066	48,356	65,550	66,520	67,850	68,865	69,900
2-152 Wellness Program		1,059	1,050	1,722	1,665	1,500	1,500	1,500	1,500	1,500
2-212 Communication System		293	1,053	1,424	2,338	3,400	3,400	3,400	3,400	3,400
2-214 Conventions/Registrations		250	202			250	250	250	250	250
2-215 Postage		54	150	141	205	100	100	100	100	100
2-216 Telephone		3,978	3,011	4,191	3,675	2,150	2,190	4,230	2,270	3,270
2-217 Travel and Subsistence		2,909	2,162	2,533	457	1,500	1,500	3,100	3,125	3,125
2-222 Municipal Membership Fees		100		100	100	125	125	125	125	125
2-227 Software and Upgrades		2,279								
2-234 Education		2,471	1,692	5,284	1,267	750	1,000	1,000	1,000	1,000
2-239 Other Professional		5,196	298							
2-252 Repairs: Equipment		2,265	1,083	2,716	7,003	2,600	3,800	3,800	3,800	3,800
2-272 Insurance and Bond Premiums		6,012	4,290	4,311	4,864	4,960	5,000	5,270	5,550	5,850
2-275 Software Support/Upgrades			2,158	2,048	3,409	2,800	2,825	2,825	2,875	2,875
2-291 Other General Services		298	814	915	1,399					
2-333 Police Services		1,435,724	936,883	1,335,000	1,011,641	1,340,745	1,355,685	1,359,560	1,364,000	1,444,000
2-511 Safety Materials, Clothing & Shoes		2,841	1,513	2,815	2,829	3,250	3,250	3,250	3,250	3,250
2-515 Stationery, Office Supplies		2,018	950	3,673	1,530	1,800	1,800	1,800	1,800	1,800
2-519 Other General Supplies	8,000 Laptops/mounts for Enforcement trucks	1,085	1,367	6,501	1,262	750	8,750	750	750	750
2-521 Fuel Oil Grease		7,848	6,448	6,065	3,972	8,000	7,000	7,400	7,820	8,260
2-771 Grant: (specify) individuals, community		1,214	5,132	1,346	839	1,200	1,000	800	800	800
2-926 Uncollectable Accounts				-1,479						
2-930 Amortization Expense		34,578	32,373	34,013		35,000	34,000	34,000	34,000	34,000
2-969 Transfer to BCF				340						
Total 2101 Police Services		1,271,528	779,847	1,179,462	827,841	1,218,298	1,224,758	1,232,303	1,240,033	1,328,573
2301 Fire Protection										
1-351 (specify) [fire, road, utility, etc]		-9,325	-12,681	-9,016	-14,915	-1,500	-1,500	-1,500	-1,500	-1,500
1-431 Sale of Service		-33,621	-35,603	-29,151	-19,433	-28,000	-28,000	-29,000	-29,000	-29,000
1-461 Fire		-300	-800	-2,400	-1,000	-2,500	-500	-500	-500	-500
1-591 Gifts/General Donations			-113							
1-991 Other Income		-3,727	-723	-9,732	-1,999					
1-993 Gain (Loss) on Disposal of Asset					-11,500					
2-111 Salaries		186,948	206,726	188,757	184,624	198,985	201,120	206,150	209,240	213,425
2-151 Payroll Benefits		22,267	20,623	17,737	17,810	22,860	11,140	11,365	11,535	11,705
2-152 Wellness Program				217	213					
2-212 Communication System		11,979	8,682	7,403	11,039	11,225	11,225	11,225	11,225	11,225
2-215 Postage			213	61	15	250	50	50	50	50
2-216 Telephone		7,342	5,448	4,491	4,830	7,000	3,530	4,560	5,590	4,590
2-217 Travel and Subsistence		1,151	484	1,214	477	1,800	1,500	1,800	1,800	1,800
2-222 Municipal Membership Fees		3,269	3,810	4,046	4,132	4,000	4,020	4,050	4,100	4,100
2-234 Education		4,048	5,176	4,634	2,500	5,500	5,500	5,500	5,500	5,500
2-241 Janitorial Services		3,600	3,600	3,600	3,600	3,600	3,600	3,600	3,600	3,600
2-249 Contracted Service (Specify)		18,868	19,597	20,076	18,585	20,275	20,915	21,552	22,190	22,190
2-251 Repairs: Buildings		4,499	10,150	13,254	3,426	12,900	5,000	5,000	5,000	5,000
2-252 Repairs: Equipment		4,046	6,652	12,953	19,621	12,000	10,250	10,500	10,500	10,500
2-253 Repairs: Other	9,000 HVAC ventilation	7,140	385	562	92	2,250	11,250	2,250	2,250	2,250

2021 Operating Budget

		2017	2018	2019	2020	2020	2021	2022	2023	2024
		YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
2-254 Repairs: Structures					266					
2-272 Insurance and Bond Premiums		20,359	27,872	23,162	21,425	26,750	22,015	23,190	24,430	25,730
2-291 Other General Services		10,277	3,003	5,658	8,422	11,080	8,630	10,415	8,630	10,415
2-511 Safety Materials, Clothing & Shoes		14,689	12,249	17,467	12,609	10,000	12,000	12,000	12,000	12,000
2-519 Other General Supplies		7,804	5,130	8,442	9,953	7,150	10,650	7,300	7,300	7,300
2-521 Fuel Oil Grease		7,355	8,038	4,784	7,471	6,000	6,000	6,300	6,620	6,950
2-524 Consumable, Small Tools		214	929	176	568	1,000	750	750	750	750
2-541 Utilities: Electricity		14,971	17,089	16,020	15,476	13,970	16,265	16,600	16,935	17,265
2-542 Utilities: Gas		9,970	12,956	12,347	12,193	12,545	12,205	13,120	13,880	14,645
2-543 Utilities: Water and Sewer		448	457	466	475	600	610	620	630	630
2-926 Uncollectable Accounts			2,598							
2-930 Amortization Expense		70,837	57,553	48,198		98,000	48,000	48,000	48,000	48,000
2-969 Transfer to BCF				1,200						
Total 2301 Fire Protection		385,108	389,500	366,626	310,975	457,740	396,225	394,897	400,755	408,620
2401 Disaster Services - Risk Management										
1-843 Conditional Programs		-52,700	-144,930	-48,799	-827,669					
1-991 Other Income		-1,086	-70	-47	-9,849					
2-111 Salaries		25,143	65,580	27,488	860,698	27,895	5,840	5,985	6,075	6,195
2-151 Payroll Benefits		5,535	9,487	4,761	125,645	5,070	1,240	1,265	1,285	1,300
2-152 Wellness Program			18	24	24					
2-214 Conventions/Registrations					700					
2-216 Telephone						180	180	180	180	180
2-217 Travel and Subsistence		2,205	755	456	1,483	1,500	1,500	1,500	1,500	1,500
2-221 Advertising and Promotion					1,005					
2-222 Municipal Membership Fees		75		48	267					
2-226 Internet						720	740	760	780	780
2-234 Education		7,795	4,635	13,202	3,418	7,700	7,700	7,700	7,700	7,700
2-239 Other Professional	Presentations for staff development	56,241	1,251	6,512			3,000	3,100	3,100	3,100
2-252 Repairs: Equipment				84						
2-291 Other General Services			25	805	172	250	250	250	250	250
2-295 Project: (specify)			111,330	22,538	1,408,360					
2-519 Other General Supplies		756	4,399	8,314	362,778	4,200	4,200	4,250	4,250	4,250
2-831 Interest						14,600	14,000	39,900	39,075	39,075
2-930 Amortization Expense			536	1,071						
2-969 Transfer to BCF				1,680						
Total 2401 Disaster Services - Risk Management		43,964	53,016	38,137	1,927,032	62,115	38,650	64,890	64,195	64,330
2601 Safety Codes - Drumheller										
1-431 Sale of Service		-100	-600	-60	-10					
1-521 License (specify)		-6,184	-5,014	-6,272	-3,543	-6,150	-6,150	-6,150	-6,150	-6,150
1-522 Permits (specify)		-24,078	-35,761	-32,058	-21,594	-25,000	-25,500	-26,000	-27,000	-27,000
1-525 Permits (specify)		-91,668	-41,393	-45,654	-23,918	-47,000	-48,000	-49,000	-50,000	-50,000
1-526 Permits (specify)		-4,662	-3,590	-4,307	-2,505	-4,500	-4,500	-4,500	-4,500	-4,500
1-991 Other Income		-512	-2,074	-13	-72					
1-993 Gain (Loss) on Disposal of Asset			-1,000							
2-111 Salaries		24,217	18,344	24,815	14,449	20,000	20,845	21,365	21,685	22,120
2-151 Payroll Benefits		7,471	4,070	3,816	2,666	4,000	5,025	5,125	5,200	5,280
2-152 Wellness Program		194	25		223	200	200	200	200	200

2021 Operating Budget

		2017	2018	2019	2020	2020	2021	2022	2023	2024
		YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
2-215 Postage		153	100	8	2	150	150	150	150	150
2-216 Telephone		518	442	369	362	500	510	520	530	530
2-217 Travel and Subsistence						300				
2-222 Municipal Membership Fees		19								
2-223 Printing and Binding		200	786	819	1,343	800	800	800	800	800
2-234 Education				405	425	500	500	500	500	500
2-239 Other Professional		52,066	44,831	66,220		58,500	58,900	59,950	61,350	61,350
2-291 Other General Services			147		750	200	200	200	200	200
2-295 Project: (specify)		3,900	3,311	3,446	2,107	3,800	3,838	3,876	3,915	3,915
2-515 Stationery, Office Supplies			91	85	251	500	250	250	250	250
2-930 Amortization Expense		1,047	1,035	1,047		1,100	1,100	1,100	1,100	1,100
Total 2601 Safety Codes - Drumheller		-37,419	-16,250	12,666	-29,064	7,900	8,168	8,386	8,230	8,745
2602 Safety Codes - Palliser										
1-431 Sale of Service		-67,637	-68,990	-70,438	-70,438	-70,950	-72,350	-73,800	-75,275	-75,275
1-521 License (specify)		-31,048	-28,079	-116,826	-87,315					
1-522 Permits (specify)		-129,327	-138,661	-147,103	-112,031					
1-525 Permits (specify)		-178,327	-145,763	-218,764	-218,636					
1-526 Permits (specify)		-14,852	-12,581	-11,651	-16,518					
1-527 Permits		-6,240	-2,891	-3,183	-3,640					
1-599 Government Rebates		359,794	327,975	497,527	438,036					
1-991 Other Income		-424	-169	-41	-185					
2-111 Salaries		60,281	56,586	63,903	59,999	56,410	56,915	58,340	59,215	60,395
2-151 Payroll Benefits		15,527	12,303	11,314	10,388	11,350	13,085	13,350	13,550	13,750
2-152 Wellness Program		471	90		743	500	500	500	500	500
2-214 Conventions/Registrations						450		450	450	450
2-215 Postage		338	84	36	34	510	100	100	100	100
2-216 Telephone		1,565	1,295	1,199	631	1,300	1,320	1,340	1,360	1,360
2-217 Travel and Subsistence		85		343		500	500	500	500	500
2-223 Printing and Binding		500	1,179	1,228	2,014	1,400	1,450	1,500	1,550	1,550
2-234 Education				715	325	275	275	275	275	275
2-291 Other General Services			95			500				
2-515 Stationery, Office Supplies		496	91			500	500	500	500	500
2-961 Transfer to (specify department)		1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200
Total 2602 Safety Codes - Palliser		12,402	3,764	9,459	4,607	3,945	3,495	4,255	3,925	5,305
2603 Development Permits										
1-521 License (specify)			-2,230	-1,800	-700					
1-523 Permits (specify)		-24,284	-19,791	-13,569	-10,870	-13,000	-13,250	-13,500	-13,750	-13,750
1-524 Permits (specify)		-3,696	-3,080	-3,972	-3,545	-3,500	-3,550	-3,600	-3,675	-3,675
1-991 Other Income		-457	-178	-162	-146					
2-111 Salaries		63,718	39,496	50,333	16,651	18,000	39,030	40,005	40,605	41,415
2-151 Payroll Benefits		20,032	9,182	6,525	3,384	4,100	9,670	9,860	10,010	10,160
2-152 Wellness Program		444	8		359	500	500	500	500	500
2-214 Conventions/Registrations		450				725	725	725	725	725
2-215 Postage		506	455	367	200	500	500	500	500	500
2-216 Telephone		637	556	1,419	446	525	400	400	400	400
2-217 Travel and Subsistence	Reduction due to Covid	629	2,157	-6		1,000		1,000	1,000	1,000
2-218 Meeting Expense		1,997	1,688	2,247	634	2,050	1,200	2,100	2,100	2,100

2021 Operating Budget

		2017	2018	2019	2020	2020	2021	2022	2023	2024
		YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
2-221 Advertising and Promotion		9,962	10,786	10,144	11,499	10,500	10,750	10,750	10,750	10,750
2-222 Municipal Membership Fees		295				425		425	425	425
2-223 Printing and Binding		700	1,571	1,637	2,685	1,700	1,700	1,700	1,700	1,700
2-234 Education		645	795	869		1,000	3,000	1,000	1,000	1,000
2-239 Other Professional					250					
2-291 Other General Services		375	734	250	6,550					
2-515 Stationery, Office Supplies		620	275	752	42	500	500	500	500	500
2-519 Other General Supplies				105						
Total 2603 Development Permits		72,573	42,424	55,139	27,439	25,025	51,175	52,365	52,790	53,750
2610 Animal Control										
1-521 License (specify)		-10,329	-8,688	-10,536	-8,757	-10,500	-10,650	-10,900	-11,150	-11,150
2-215 Postage		450	248	245	304	500	300	300	300	300
2-239 Other Professional		1,454	425	3,500	600	5,000	3,500	3,500	3,500	3,500
2-291 Other General Services		1,183	1,043	1,720	463	2,800	2,000	2,000	2,000	2,000
2-519 Other General Supplies		2,044	938	631	1,350	1,000	1,000	1,000	1,000	1,000
2-961 Transfer to (specify department)	Transfer to Police revenue 1.1.2101.963	17,000	17,000	16,980	17,000	17,000	17,000	17,000	17,000	17,000
Total 2610 Animal Control		11,802	10,966	12,540	10,960	15,800	13,150	12,900	12,650	12,650
2611 Weed Control										
1-451 Custom Work		-11,154	-7,774	-6,887	-1,081	-10,000	-7,000	-10,000	-10,000	-10,000
1-991 Other Income		-19	-7		-4					
2-111 Salaries		2,543	471	1,418	1,200	1,630	1,000	1,025	1,040	1,060
2-151 Payroll Benefits		379	74	133	243	300				
2-215 Postage		722	499		3	500	500	500	500	500
2-234 Education		398		1,285		1,000	1,000	1,000	1,000	1,000
2-252 Repairs: Equipment		206			892	500	500	500	500	500
2-272 Insurance and Bond Premiums		1,679	1,123	736	869	850	890	940	990	1,050
2-291 Other General Services	(5,100) Contract cutting (Bylaw) 1,500 Chemical shed reloacation	19,177	18,867	11,437	9,669	20,100	16,500	25,600	25,600	25,600
2-511 Safety Materials, Clothing & Shoes				168		200	200	200	200	200
2-519 Other General Supplies		27	538	714	268	1,350	1,350	1,375	1,375	1,375
2-521 Fuel Oil Grease		511	746	399	505	700	500	500	500	500
2-531 Chemicals and Salts				139						
2-961 Transfer to (specify department)		6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000
Total 2611 Weed Control		20,469	20,537	15,542	18,564	23,130	21,440	27,640	27,705	27,785
2612 Mosquito Control										
1-991 Other Income		-69	-27		-10					
2-111 Salaries		9,475	3,727	3,343	8,769	2,450				
2-151 Payroll Benefits		1,754	710	413	1,817	450				
2-215 Postage					107					
2-234 Education		1,347	858	612		1,000	1,000	1,050	1,075	1,075
2-242 Contract: (specify)	(5,000) Helicopter spraying reduction				16,875	25,000	20,000	20,000	20,000	20,000
2-252 Repairs: Equipment			372	1,266	29	650	650	650	650	650
2-291 Other General Services				547	1,148	300	300	300	300	300
2-511 Safety Materials, Clothing & Shoes		164		64	5	250	250	250	250	250
2-519 Other General Supplies		78		122	15	350	350	350	350	350
2-521 Fuel Oil Grease			36							
2-531 Chemicals and Salts		2,550		-3,245	30,486	25,000	25,000	25,000	25,000	25,000
Total 2612 Mosquito Control		15,299	5,676	3,122	59,241	55,450	47,550	47,600	47,625	47,625

2021 Operating Budget

		2017	2018	2019	2020	2020	2021	2022	2023	2024
		YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
3101 Engineering Administration										
1-331 Sale to Provincincial Government		-8,520	-8,500	-8,500	-8,500	-8,500	-8,500	-8,500	-8,500	-8,500
1-991 Other Income		-4,894	-4,132	-183	-824					
1-993 Gain (Loss) on Disposal of Asset				-478						
2-111 Salaries		262,997	240,183	284,670	268,372	373,895	286,410	293,570	297,975	303,935
2-151 Payroll Benefits		56,832	55,985	57,191	54,926	73,325	62,685	63,940	64,900	65,870
2-152 Wellness Program		661	539	763	569	1,000	1,000	1,000	1,000	1,000
2-212 Communication System	(4,750) Annual inspections (2,500) Answering Service	12,158	10,809	3,707	6,170	12,750	5,500	7,900	7,900	7,900
2-214 Conventions/Registrations	Reduction due to Covid	1,400	20	300		1,000		1,000	1,000	1,000
2-215 Postage		676	122	854	102	750	750	775	775	775
2-216 Telephone		11,354	9,610	6,926	6,755	8,500	4,500	5,570	6,640	3,690
2-217 Travel and Subsistence		873	2,148	700		1,500	1,500	1,500	1,500	1,500
2-222 Municipal Membership Fees		438	1,151	872	1,007	1,225	1,225	1,225	1,225	1,225
2-223 Printing and Binding		521	527	410	245	900	900	900	900	900
2-234 Education				108		1,000	1,800	1,800	1,800	1,800
2-239 Other Professional		18,472	17,917	4,874	11,662	10,000	10,000	10,000	10,000	10,000
2-252 Repairs: Equipment			43							
2-291 Other General Services		4,215	128	65	603	2,000	1,000	2,000	2,000	2,000
2-515 Stationery, Office Supplies		2,564	3,599	813	364	2,400	1,000	1,000	1,000	1,000
2-519 Other General Supplies			476	125	2,165	150	150	150	150	150
2-930 Amortization Expense		191,881	175,568	232,355		205,000	232,355	232,355	232,355	232,355
2-969 Transfer to BCF				105						
Total 3101 Engineering Administration		551,628	506,193	585,677	343,616	686,895	602,275	616,185	622,620	626,600
3102 Workshop and Yards										
1-422 Programs (Taxable)			-300	-1,200	-950	-1,200	-1,200	-1,200	-1,200	-1,200
1-451 Custom Work		-2,464		-391	-1,438	-500	-500	-500	-500	-500
1-991 Other Income		-961	-335	-107	-2,916					
2-111 Salaries		119,580	148,542	112,826	111,834	94,705	284,240	291,345	295,715	301,630
2-151 Payroll Benefits		27,018	30,731	25,649	21,429	17,230	66,360	67,685	68,700	69,735
2-152 Wellness Program		2	1,000	500		500	500	500	500	500
2-212 Communication System			769							
2-216 Telephone		501	1,076	1,303	2,300	1,400	1,425	1,450	1,475	1,475
2-223 Printing and Binding		921	874	532	912					
2-234 Education		2,739	370	1,163		1,500	1,500	1,500	1,500	1,500
2-241 Janitorial Services		4,680	5,949	9,519	6,049	5,150	7,000	7,000	7,000	7,000
2-251 Repairs: Buildings		3,132	6,910	18,339	71,493	8,050	8,050	8,050	8,050	8,050
2-252 Repairs: Equipment		10,620	12,030	13,748	24,789	12,000	12,000	12,000	12,000	12,000
2-253 Repairs: Other		5,201	4,201	8,951	10,064	5,000	10,000	10,000	10,000	10,000
2-254 Repairs: Structures	8,000 Two used ship containers	333	216	173	2,341	700	9,200	1,200	1,200	1,200
2-272 Insurance and Bond Premiums		13,966	15,537	17,897	19,414	20,580	19,940	21,010	22,130	23,310
2-291 Other General Services		9,469	6,196	18,802	17,011	20,700	20,700	20,700	20,700	20,700
2-511 Safety Materials, Clothing & Shoes		7,050	4,133	5,106	10,114	7,000	7,000	7,000	7,000	7,000
2-515 Stationery, Office Supplies					4,969		1,200	1,200	1,200	1,200
2-518 Janitorial Supplies		1,550	1,398	844	1,011	1,500	1,500	1,500	1,500	1,500
2-519 Other General Supplies	4,800 Radios	10,459	6,026	12,892	7,581	4,400	10,350	5,550	5,550	5,550
2-521 Fuel Oil Grease		21,618	23,848	22,592	26,897	35,000	25,000	25,500	26,000	26,500
2-524 Consumable, Small Tools		8,932	4,442	7,439	1,593	6,000	6,000	6,000	6,000	6,000

AGENDA ITEM #4.1.

2021 Operating Budget

		2017	2018	2019	2020	2020	2021	2022	2023	2024
		YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
2-541 Utilities: Electricity		25,431	43,212	43,760	44,881	51,190	43,110	43,875	44,640	45,400
2-542 Utilities: Gas		15,246	23,860	32,580	34,335	33,935	26,920	25,585	27,315	29,045
2-543 Utilities: Water and Sewer		2,835	4,518	6,077	6,339	5,600	5,710	5,825	5,945	5,945
2-961 Transfer to (specify department)		4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
Total 3102 Workshop and Yards		291,858	349,203	362,994	424,052	334,440	570,005	566,775	576,420	587,540
3202 Roads and Streets										
1-451 Custom Work		-8,277	-9,568	-3,889	-5,502	-7,500	-7,500	-7,500	-7,500	-7,500
1-991 Other Income		-4,609	-5,972	-2,432	-1,525					
1-993 Gain (Loss) on Disposal of Asset		-34,672	-30,805	-11,617	-8,789					
2-111 Salaries		313,591	306,632	286,858	289,531	262,385	327,805	337,250	343,060	350,920
2-151 Payroll Benefits		69,505	69,426	52,347	54,064	48,500	68,770	70,145	71,200	72,265
2-152 Wellness Program		631	269	275	764	500	500	500	500	500
2-215 Postage				4	3					
2-216 Telephone		494	442	322	497	500	510	520	530	530
2-242 Contract: (specify)	15,000 Crackfill contract	33,396	31,329	54,441	55,314	41,500	56,500	41,500	41,500	41,500
2-252 Repairs: Equipment		62,516	97,144	73,480	87,998	77,500	77,500	77,500	77,500	77,500
2-254 Repairs: Structures	(13,000) Bridge inspections	19,167	38,429	46,882	23,565	99,200	86,600	99,200	99,600	90,500
2-255 Repairs: Capital Reinvestment Program		262,939								
2-272 Insurance and Bond Premiums		23,828	22,391	13,263	15,213	15,250	15,200	16,010	16,860	17,760
2-291 Other General Services		3,517	2,753	13,618	35,648	4,700	4,400	4,400	4,400	4,400
2-511 Safety Materials, Clothing & Shoes		1,158	1,278	853	267	1,600	1,500	1,500	1,500	1,500
2-519 Other General Supplies		9,019	5,530	1,684	2,804	6,700	2,450	2,450	2,450	2,450
2-521 Fuel Oil Grease		48,803	54,214	38,483	33,803	40,000	40,000	42,000	44,100	46,310
2-531 Chemicals and Salts		13,688	2,635	7,522	15,254	15,000	15,900	15,900	15,900	15,900
2-535 Sand and Gravel		50,560	55,519	53,853	22,930	63,000	56,000	56,000	56,000	56,000
2-926 Uncollectable Accounts				600						
2-930 Amortization Expense		1,069,260	1,036,532	1,116,312	2,325	428,745	541,778	500,078	500,078	500,078
2-993 Loss on Disposal of Asset			-380							
Total 3202 Roads and Streets		1,934,514	1,677,798	1,742,859	624,164	1,097,580	1,287,913	1,257,453	1,267,678	1,270,613
3203 Street Lighting										
1-991 Other Income		-71,491	-3,485	-1,740	-483	-10,000	-10,000	-10,000	-10,000	-10,000
2-111 Salaries		10,838	4,557	6,863	10,231	575				
2-151 Payroll Benefits		2,428	1,003	925	1,775	100				
2-254 Repairs: Structures	2,500 Xmas decorations	6,077	10,963	5,863	11,356	12,700	15,200	15,200	15,200	15,200
2-291 Other General Services		7,964		3,672	5,430	1,600	1,600	1,600	1,600	1,600
2-519 Other General Supplies		17	240	2,298	916	300	300	300	300	300
2-541 Utilities: Electricity		402,805	415,908	436,260	317,478	452,995	450,640	462,690	474,740	486,790
Total 3203 Street Lighting		358,638	429,186	454,141	346,703	458,270	457,740	469,790	481,840	493,890
3204 Traffic Services										
1-991 Other Income		-199	-76	-636	-47					
2-111 Salaries		27,233	18,054	16,126	23,860	16,185	8,920	9,140	9,280	9,460
2-151 Payroll Benefits		6,247	4,170	3,288	4,545	2,940	2,010	2,050	2,085	2,115
2-152 Wellness Program		50	50	35		50	50	50	50	50
2-222 Municipal Membership Fees					2,030					
2-252 Repairs: Equipment		248	150			450	450	450	450	450
2-254 Repairs: Structures		5,698	4,993	11,146	10,521	6,900	6,900	6,900	6,900	6,900
2-272 Insurance and Bond Premiums		141	137	30	31	30	30	30	30	30

AGENDA ITEM #4.1.

2021 Operating Budget

		2017	2018	2019	2020	2020	2021	2022	2023	2024
		YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
2-291 Other General Services		15,131	15,193	16,498	19,500	19,500	20,000	20,300	20,500	20,500
2-519 Other General Supplies		440	89	468	149	600	600	600	600	600
Total 3204 Traffic Services		54,989	42,760	46,955	60,589	46,655	38,960	39,520	39,895	40,105
3211 Primary/Secondary Highways										
1-331 Sale to Provincincial Government		-539,329	-609,305		-202,894					
1-451 Custom Work					-6,750					
2-242 Contract: (specify)		539,329	609,305		209,644					
Total 3211 Primary/Secondary Highways										
3301 Airport										
1-441 Sale of Utility		-20,705	-29,151	-21,936	-28,973	-27,000	-27,000	-27,500	-27,500	-27,500
1-569 Rental: Other		-2,100	-3,025	-3,000	-3,300	-3,025	-3,025	-3,025	-3,025	-3,025
1-991 Other Income		-52	-20		-26					
2-111 Salaries		7,054	8,458	9,102	5,892	9,580				
2-151 Payroll Benefits		1,263	1,443	1,459	1,080	1,740				
2-212 Communication System		164	164	164	168	200	200	200	200	200
2-216 Telephone		1,982	1,285							
2-222 Municipal Membership Fees		190	200	200	200	250	250	250	250	250
2-226 Internet				495	660	660	665	670	675	675
2-242 Contract: (specify)			8,724		6,620					
2-251 Repairs: Buildings		967	1,088	2,105	394	2,155	2,155	2,155	2,155	2,155
2-253 Repairs: Other		4,746	92	138	176	1,500	1,500	1,500	1,500	1,500
2-254 Repairs: Structures	(6,000) Runway lighting	14,571	11,305	1,682	754	15,200	9,200	11,200	11,200	11,200
2-272 Insurance and Bond Premiums		9,233	9,045	6,467	5,820	7,440	6,920	7,290	7,680	8,090
2-291 Other General Services	1,990 Navigation maintenance	17,927	8,930	6,905	13,445	14,510	16,500	14,510	14,510	14,510
2-512 Goods for Re-Sale		19,238	25,012	19,563	13,781	26,000	22,000	22,675	22,675	22,675
2-518 Janitorial Supplies		650	311	178	66	500	500	500	500	500
2-519 Other General Supplies				798	616					
2-521 Fuel Oil Grease				5						
2-541 Utilities: Electricity		5,883	6,247	6,149	5,158	5,745	5,875	6,020	6,165	6,310
2-542 Utilities: Gas		1,198	1,393	1,011	1,271	1,200	1,200	1,200	1,200	1,200
2-543 Utilities: Water and Sewer		206	190	203		250	255	260	265	265
2-812 Penalties, Interest, Overdraft			1,045	1,260	1,600	1,500	1,525	1,550	1,575	1,575
2-926 Uncollectable Accounts			-50							
2-930 Amortization Expense		66,433	64,283	68,020		66,600	68,000	68,000	68,000	68,000
Total 3301 Airport		128,848	116,969	100,968	25,402	125,005	106,720	107,455	108,025	108,580
4301 Garbage Collection										
1-441 Sale of Utility		-89,993	-90,250	-112,393	-123,926	-125,700	-125,700	-125,700	-125,700	-125,700
1-991 Other Income		-169	-65	-18	-62					
2-111 Salaries		23,043	24,434	21,583	20,846	24,730				
2-151 Payroll Benefits		5,566	5,246	4,439	3,562	4,500				
2-214 Conventions/Registrations			667	575		750	750	775	775	775
2-222 Municipal Membership Fees		162,587	166,343	167,783	141,520	154,800	157,310	160,450	163,650	166,900
2-239 Other Professional		205,504	217,804	214,798	212,841	213,900	213,900	213,900	213,900	213,900
2-252 Repairs: Equipment			3,876			3,000	3,000	3,000	3,000	3,000
Total 4301 Garbage Collection		306,538	328,055	296,767	254,781	275,980	249,260	252,425	255,625	258,875
5101 FCSS Administration										
1-751 Other Local Governments					-17,880					

2021 Operating Budget

		2017 YTD Actuals	2018 YTD Actuals	2019 YTD Actuals	2020 YTD Actuals	2020 Draft Budget	2021 Draft Budget	2022 Draft Budget	2023 Draft Budget	2024 Draft Budget
1-841 Wage Subsidies					-4,751					
1-843 Conditional Programs		-234,050	-235,101	-234,050		-234,050	-234,050	-234,050	-234,050	-234,050
1-991 Other Income	Starland County/AVIVA Grant	-3,328	-657	-10,621	-325		-12,592			
2-111 Salaries		92,519	101,608	112,445	124,135	118,000	142,430	135,230	137,255	140,000
2-151 Payroll Benefits		21,314	21,481	27,388	21,845	25,985	33,595	34,265	34,780	35,300
2-152 Wellness Program		251	135	684	110	1,000	1,100	1,100	1,100	1,100
2-214 Conventions/Registrations			1,351	1,391		1,325	1,125	1,335	1,347	1,347
2-215 Postage		94	157	77	330	150	100	101	102	102
2-216 Telephone		1,368	2,025	1,427	2,120	1,850	1,600	2,630	2,660	2,660
2-217 Travel and Subsistence		3,276	2,835	1,664	33	2,000	2,000	3,000	3,030	3,030
2-221 Advertising and Promotion		650	254	161	1,750	1,850	2,860	2,890	2,920	2,920
2-222 Municipal Membership Fees		1,109	1,098	808	1,522	855	910	918	928	928
2-223 Printing and Binding		633	527	380	288	400	400	404	408	408
2-231 Accounting and Audit		2,075	2,250	2,250		1,250	1,250	1,262	1,275	1,275
2-234 Education		90	1,000	368	1,067	1,200	1,100	1,111	1,122	1,122
2-272 Insurance and Bond Premiums		4,615	2,250	115	63	1,500				
2-291 Other General Services		1,931	1,030	4,212	113	1,580	80	81	82	82
2-295 Project: (specify)	Let's Connect: Block Buddy program						9,885	9,905	2,040	2,040
2-514 Program Materials					3,769		800	810	820	820
2-515 Stationery, Office Supplies		915	954	270	21,256	375	375	385	390	390
2-519 Other General Supplies		1,017	724	313	657	820	800	820	840	840
2-926 Uncollectable Accounts				-1,716						
2-961 Transfer to (specify department)				1,200	1,200	1,200	1,200	1,215	2,445	2,445
2-969 Transfer to BCF				5,314						
Total 5101 FCSS Administration		-105,521	-96,079	-85,920	157,302	-72,710	-45,032	-36,588	-40,506	-37,241
5103 Seniors Services										
1-991 Other Income	Starland County/ECSF Grant/MHA Grant	-414	-186	-47	-142		-53,155	-11,206	-11,206	-11,206
2-111 Salaries	10,000 Casual support	57,514	65,385	49,157	50,720	50,820	61,725	53,020	53,815	54,890
2-151 Payroll Benefits	1,000 Casual support	14,737	15,600	12,167	11,460	11,220	12,560	11,790	11,970	12,150
2-152 Wellness Program		9	534	144	500	500	500	500	500	500
2-214 Conventions/Registrations			379			300	300	303	306	306
2-215 Postage		10	66	57		75	75	76	77	77
2-216 Telephone		514	453	322	1,395	1,700	800	1,810	820	820
2-217 Travel and Subsistence		212	401			500	650	912	929	929
2-221 Advertising and Promotion		637	543	275	189	550	1,750	976	1,017	1,017
2-222 Municipal Membership Fees							55	56	57	57
2-234 Education				56		600	400	605	615	615
2-291 Other General Services		2,513			112	80	80	80	80	80
2-295 Project: (specify)		4,379	5,427	4,235	1,943	3,300	3,800	3,845	3,885	3,885
2-296 Project: (specify)	55+ Hot Meals/Home Support program	1,843	1,535	1,286	1,115	2,000	10,106	2,020	2,040	2,040
2-297 Project: (specify)							500			
2-298 Project (specify)	55+ Hot Meals/Home Support program						28,601			
2-514 Program Materials			3,602	3,701	5,223	3,050	4,100	4,145	4,190	4,190
2-515 Stationery, Office Supplies		403	448	702	769	500	500	855	510	510
2-519 Other General Supplies		670	93	108	73	200	200	205	210	215
Total 5103 Seniors Services		83,027	94,280	72,163	73,357	75,395	73,547	69,992	69,815	71,075
5105 Seasonal FCSS Programs										

AGENDA ITEM #4.1.

2021 Operating Budget

		2017	2018	2019	2020	2020	2021	2022	2023	2024
		YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
1-421 Programs (Taxable)				-11,410						
1-433 Advertising	Activity Guide (one publication)	-6,895	-7,251	-10,816	75	-6,500	-3,250	-6,565	-6,630	-6,630
1-595 Grants: Individuals/Service Organization		-8,035	-2,400	-3,400	-1,000	-330	-1,000	-1,330	-1,330	-1,330
1-991 Other Income		-50	-594							
2-111 Salaries		6,890	11,960		1,169					
2-151 Payroll Benefits		1,652	2,664		145					
2-152 Wellness Program		8	50							
2-215 Postage			46							
2-217 Travel and Subsistence			120	243		500	500	505	510	510
2-221 Advertising and Promotion		153	357	359	95	100	200	200	200	200
2-222 Municipal Membership Fees						100				
2-223 Printing and Binding	Activity Guide (one publication)	10,488	9,758	11,691	397	7,910	1,315	7,990	8,070	8,070
2-234 Education		324		4,255	8			4,040	4,080	4,080
2-272 Insurance and Bond Premiums		1,000								
2-291 Other General Services			30	37	600			40	40	40
2-295 Project: (specify)		13,210	8,798	21,435	6,563	8,550	7,700	9,330	9,405	9,405
2-514 Program Materials		5	117	1,603		800				
2-519 Other General Supplies		521	84	257	3					
2-812 Penalties, Interest, Overdraft				27						
2-969 Transfer to BCF				1,136						
Total 5105 Seasonal FCSS Programs		19,271	23,739	15,417	8,055	11,130	5,465	14,210	14,345	14,345
5106 Youth Services										
1-431 Sale of Service		-45,672	-27,413	-12	-7,220					
1-595 Grants: Individuals/Service Organization					-630					
1-991 Other Income	Starland County funding/Donations	-398	-170		-299	-31,405	-93,563	-12,781	-6,281	-8,781
2-111 Salaries		60,689	29,299		16,901	46,000	47,500	48,685	49,415	50,400
2-151 Payroll Benefits		8,935	4,971		1,407	5,627	9,900	10,100	10,250	10,405
2-152 Wellness Program		91	29				500	500	500	500
2-214 Conventions/Registrations								200	200	200
2-215 Postage							75	76	77	77
2-216 Telephone		379	179		329	150	800	1,800	800	800
2-217 Travel and Subsistence		299	337		319	70	500	750	760	760
2-221 Advertising and Promotion							2,000	750	760	760
2-234 Education		210	280		175		1,100	600	605	605
2-291 Other General Services		770	761			80	2,800	800	805	805
2-295 Project: (specify)							5,200	1,657	1,657	1,657
2-514 Program Materials		956	557		458	16,250	10,511	1,000	1,010	1,020
2-515 Stationery, Office Supplies							500	250	255	255
2-519 Other General Supplies		2,103	1,176		24,709		500	500	500	500
2-763 VADIM CONVERTED	Donations to Reserve						34,155	3,000	3,000	3,000
2-812 Penalties, Interest, Overdraft					3					
2-912 Discounts					630			2,000	2,000	2,000
2-926 Uncollectable Accounts			1,031		276					
Total 5106 Youth Services		28,362	11,037	-12	37,058	36,772	22,478	59,887	66,313	64,963
5121 Indirect Programs										
1-991 Other Income				-240						
2-223 Printing and Binding		9,738	1,317							

2021 Operating Budget

		2017	2018	2019	2020	2020	2021	2022	2023	2024
		YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
2-295 Project: (specify)			20,146	27,258						
2-771 Grant: (specify) individuals, community		24,000	24,000	24,000	24,000	24,000	30,000	30,000	30,000	30,000
2-776 Grant: (specify) individuals, community				32,868						
Total 5121 Indirect Programs		33,738	45,463	83,886	24,000	24,000	30,000	30,000	30,000	30,000
5301 Seniors Foundation										
1-111 Residential		-520,180	-539,293	-536,866	-530,375	-530,620	-554,230	-554,230	-554,230	-554,230
2-781 Requisition: (specify)		520,505	540,273	536,727	486,401	530,620	554,230	554,230	554,230	554,230
Total 5301 Seniors Foundation		325	980	-139	-43,974					
5302 Non-FCSS Programs - CBI										
1-841 Wage Subsidies		-44,625	-42,129	-46,867	-11,202	-10,671				
1-991 Other Income		-232	-120	-25	-115					
2-111 Salaries		42,746	35,381	39,615	25,970	10,310				
2-151 Payroll Benefits		7,142	5,694	8,479	6,625	3,000				
2-152 Wellness Program		301	117	400		100				
2-216 Telephone		1,387	1,103	1,480	500	150				
2-217 Travel and Subsistence		2,679	263	2,534	58	75				
2-221 Advertising and Promotion			1,007	385	359	75				
2-234 Education		509	20	478	755					
2-291 Other General Services		18		44	357					
2-515 Stationery, Office Supplies				345	147					
2-519 Other General Supplies			2,129	1,461	4,849					
Total 5302 Non-FCSS Programs - CBI		9,925	3,465	8,329	28,303	3,039				
5303 Non-FCSS Programs - Community Social Services										
1-841 Wage Subsidies		-12,750			-5,000					
1-991 Other Income					-2,810					
2-111 Salaries	Poverty Reduction				13,507	23,500	24,500	1,185	1,915	2,900
2-151 Payroll Benefits					1,122	3,500	5,180	5,380	5,530	5,685
2-216 Telephone							800			
2-217 Travel and Subsistence					1,227		250			
2-221 Advertising and Promotion					500					
2-222 Municipal Membership Fees							1,500	1,508	1,516	1,516
2-239 Other Professional	Subsidized Counselling Services				25,000	25,000	25,000	25,000	25,000	25,000
2-291 Other General Services		12,750			15,819	2,500				
2-295 Project: (specify)	Poverty Reduction Strategy				84,577		10,000	10,000	10,000	10,000
2-514 Program Materials					2,447					
2-519 Other General Supplies					4,326	3,000				
2-812 Penalties, Interest, Overdraft					43					
Total 5303 Non-FCSS Programs - Community Social Services					140,758	57,500	67,230	43,073	43,961	45,101
5601 Cemetery										
1-443 Sale of Land		-38,785	-29,678	-30,150	-32,119	-33,500	-35,000	-35,800	-37,800	-37,800
1-841 Wage Subsidies					-4,200					
1-991 Other Income		-311	-119	-69	-97					
2-111 Salaries		42,613	25,848	33,511	23,835	38,800	15,330	15,710	15,950	16,265
2-151 Payroll Benefits		6,860	4,484	5,480	3,289	7,060	1,355	1,380	1,400	1,420
2-239 Other Professional				3,000		3,000	3,000	3,000	3,000	3,000
2-252 Repairs: Equipment		183		739		500	500	500	500	500
2-254 Repairs: Structures		1,940	202	2,288	788	2,600	2,600	2,600	2,600	2,600

2021 Operating Budget

		2017	2018	2019	2020	2020	2021	2022	2023	2024
		YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
2-272 Insurance and Bond Premiums		944	856	785	921	900	950	1,000	1,050	1,110
2-291 Other General Services		3,843	9,857	5,302	6,634	6,850	6,905	6,930	7,000	7,000
2-519 Other General Supplies		7,627	3,853	234	75	5,000	3,000	3,000	3,000	3,000
2-521 Fuel Oil Grease		4,534	3,854	1,508	1,575	3,000	1,500	1,650	1,810	1,980
2-930 Amortization Expense		1,888	2,111	2,099		2,150	2,100	2,100	2,100	2,100
Total 5601 Cemetery		31,336	21,268	24,727	701	36,360	2,240	2,070	610	1,175
6101 Municipal Planning										
2-771 Grant: (specify) individuals, community		107,384	109,532	111,723	102,412	111,725	114,125	116,425	118,775	118,775
2-969 Transfer to BCF				75						
Total 6101 Municipal Planning		107,384	109,532	111,798	102,412	111,725	114,125	116,425	118,775	118,775
6201 Economic Development										
1-444 Sale of Materials					-558					
1-843 Conditional Programs		-17,442	-2,250	-40,000						
1-991 Other Income		-334	-3,966	-9,541	-244					
2-111 Salaries		49,986	56,971	84,388	65,260	103,095	86,535	89,330	91,050	93,375
2-151 Payroll Benefits		11,526	13,443	11,701	11,777	21,750	19,365	19,865	20,245	20,630
2-152 Wellness Program		62	350	84	500	500	500	500	500	500
2-214 Conventions/Registrations		2,089	703	1,297		6,330	6,380	6,430	6,500	6,500
2-215 Postage						750				
2-216 Telephone		874	627	1,711	823	900	920	1,940	960	960
2-217 Travel and Subsistence		2,604	1,111	15,294	4,524	12,000	12,100	12,300	12,300	12,300
2-221 Advertising and Promotion		1,640	5,358	1,506	7,934	20,400	20,400	20,400	20,400	20,400
2-222 Municipal Membership Fees		6,126	9,470	8,870	7,167	6,700	6,530	6,600	6,670	6,670
2-234 Education			242	565	920	1,500	1,500	1,500	1,500	1,500
2-239 Other Professional			8,975	4,575	7,000					
2-291 Other General Services		11,868			43					
2-295 Project: (specify)		40,571	22,794	47,608	15,081	16,500	16,500	16,500	16,500	16,500
2-515 Stationery, Office Supplies				710	110	1,000				
2-519 Other General Supplies						1,000	1,000	1,000	1,000	1,000
2-771 Grant: (specify) individuals, community		9,235	12,906	7,559	11,519	10,000	10,000	10,000	10,000	10,000
2-911 Rebates		5,462	10,000			5,700	4,000	4,000	4,000	4,000
2-969 Transfer to BCF				550						
Total 6201 Economic Development		124,267	136,734	136,877	131,856	208,125	185,730	190,365	191,625	194,335
6202 Valley Bus Society										
1-451 Custom Work		-3,856	-9,696	-10,074	-2,972	-7,675	-7,405	-7,405	-7,405	-7,405
1-991 Other Income				-2	-14					
2-111 Salaries			3,321	4,663	797	4,640				
2-151 Payroll Benefits			617	1,020	368	840				
2-212 Communication System		270	1,931	270	276	270				
2-216 Telephone			1,920		271					
2-252 Repairs: Equipment			1,989	1,301	932	1,500	2,000	2,000	2,000	2,000
2-771 Grant: (specify) individuals, community		75,930	77,450	79,000	80,580	80,580	80,580	80,580	80,580	80,580
Total 6202 Valley Bus Society		72,344	77,532	76,178	80,238	80,155	75,175	75,175	75,175	75,175
6204 Tourism										
1-841 Wage Subsidies	Travel Drumheller (secondment)				-9,885		-75,700			
1-843 Conditional Programs	TIBRE Downtwon Revitilization			-46,128	-216,245	-225,000	-44,758			
1-991 Other Income		-180	-4,102	-41,721	-56,466	-40,000	-40,000	-40,000	-40,000	-40,000

2021 Operating Budget

		2017 YTD Actuals	2018 YTD Actuals	2019 YTD Actuals	2020 YTD Actuals	2020 Draft Budget	2021 Draft Budget	2022 Draft Budget	2023 Draft Budget	2024 Draft Budget
1-993 Gain (Loss) on Disposal of Asset			-2,500	2,500						
2-111 Salaries		25,743	26,890	12,907	44,555	14,485	92,270	94,575	95,995	97,915
2-151 Payroll Benefits		5,970	7,105	1,226	6,447	2,630	19,000	19,380	19,670	19,965
2-152 Wellness Program			200							
2-212 Communication System		956	710	477	148	1,000				
2-214 Conventions/Registrations			835			600	600	600	600	600
2-216 Telephone		461	551	567	571	630	640	650	660	660
2-217 Travel and Subsistence			795			1,000	1,000	1,000	1,000	1,000
2-221 Advertising and Promotion		2,012	7,292		5,133	3,850	3,850	3,850	3,850	3,850
2-222 Municipal Membership Fees		4,215	4,296	4,390	4,098	4,250	4,470	4,470	4,470	4,470
2-239 Other Professional	TIBRE Downtwon Revitilization			13,998	136,245	170,000	44,758			
2-242 Contract: (specify)	Chamber of Commerce agreement	46,157	46,896	57,500	57,500	57,500	57,500	48,980	48,980	48,980
2-275 Software Support/Upgrades			142	331						
2-291 Other General Services				5,995	9,450	6,500	6,680	6,800	6,980	6,980
2-519 Other General Supplies				6,276	4,092	2,800	600	600	600	600
2-761 Contributed to Capital Reserves						12,750	13,000	13,825	13,825	13,825
2-771 Grant: (specify) individuals, community	Travel Drumheller	30,000	20,000	40,000	90,000	60,000				
2-812 Penalties, Interest, Overdraft				44	94	200	215	225	235	235
Total 6204 Tourism		115,334	109,110	58,362	75,737	73,195	84,125	154,955	156,865	159,080
6601 Subdivisions and Developments										
1-443 Sale of Land	Reduced to actual		-126,265	-49,400	-67,680	-350,000	-65,000	-130,000	-130,000	-65,000
1-551 Interest on Investments				-28,547						
1-991 Other Income			-750	-750						
2-237 Legal and Collection			957	536	942	4,500	4,500	4,500	4,500	4,500
2-239 Other Professional		1,300	3,194	2,140	20,729					
2-539 Adjustments to Land Inventory	Reduced to actual		43,191	39,617		305,000	56,650	113,300	113,300	56,650
2-761 Contributed to Capital Reserves	Reduced to actual		78,749	9,247		40,500	3,850	7,700	7,700	3,850
2-831 Interest		4,545	3,952							
2-930 Amortization Expense		12,688	12,688	12,688		12,700	12,700	12,700	12,700	12,700
Total 6601 Subdivisions and Developments		18,533	15,716	-14,469	-46,009	12,700	12,700	8,200	8,200	12,700
6602 Land Rentals										
1-561 Rental: Residential Land		-900	-900	-900	-900	-900	-900	-900	-900	-900
1-562 Rental: Commercial Land		-3,025	-3,325	-4,975	-4,625	-14,200	-14,200	-25,600	-25,600	-25,600
Total 6602 Land Rentals		-3,925	-4,225	-5,875	-5,525	-15,100	-15,100	-26,500	-26,500	-26,500
6701 Public Housing										
1-843 Conditional Programs	CMHC Mortgage	-22,346	-22,346	-22,346	-22,346	-22,346				
1-991 Other Income		-103,862		-30,000	-44,685					
2-111 Salaries		1,131								
2-151 Payroll Benefits		219								
2-242 Contract: (specify)		2,332	12,119	6,511		11,000	12,000	12,000	15,000	15,000
2-251 Repairs: Buildings		18,807			19,685					
2-272 Insurance and Bond Premiums		8,812	8,411	10,964	11,336	12,610	11,640	12,260	12,910	13,600
2-763 VADIM CONVERTED		85,000		30,000	25,000					
2-831 Interest		5,930	4,615	3,194	1,659	3,195	1,660			
2-930 Amortization Expense		91,212	90,828	91,212		90,400	91,225	91,225	91,225	91,225
Total 6701 Public Housing		87,235	93,627	89,535	-9,351	94,859	116,525	115,485	119,135	119,825
6902 Tourist Info / DRCDT										

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2021 Operating Budget

		2017	2018	2019	2020	2020	2021	2022	2023	2024
		YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
1-991 Other Income		-4			-3					
2-111 Salaries		543	32	1,085	63	75				
2-151 Payroll Benefits		129	8	152	46					
2-251 Repairs: Buildings		316	10,971	100	-8					
2-272 Insurance and Bond Premiums		1,558	1,485	2,079	2,150	2,390	2,210	2,330	2,450	2,580
2-543 Utilities: Water and Sewer				2,701	2,977	3,000	3,060	3,125	3,195	3,195
Total 6902 Tourist Info / DRCDT		2,542	12,496	6,117	5,225	5,465	5,270	5,455	5,645	5,775
6904 Old Cells										
2-251 Repairs: Buildings		389	2,120			450	450	450	450	450
2-253 Repairs: Other			512			250	250	250	250	250
2-541 Utilities: Electricity		2,049	2,369	2,360	2,032	1,905	2,370	2,420	2,475	2,525
2-542 Utilities: Gas		1,476	1,465	1,462	1,697	1,490	1,690	1,805	1,905	2,000
Total 6904 Old Cells		3,914	6,466	3,822	3,729	4,095	4,760	4,925	5,080	5,225
6905 RCMP Building										
1-451 Custom Work				-2,137						
1-564 Rental: Buildings		-42,552	-42,552	-42,552	-42,552	-42,550	-42,550	-42,550	-42,550	-42,550
1-991 Other Income		-34	-11		-17					
2-111 Salaries		3,789	2,543	5,994	7,267	6,555				
2-151 Payroll Benefits		1,086	463	1,253	1,475	1,190				
2-241 Janitorial Services		21,480	21,845	21,845	11,698	23,700	23,700	23,700	23,700	23,700
2-251 Repairs: Buildings	(8,000) Sidwalk repairs (4,000) Painting	6,851	7,242	13,593	9,774	20,500	8,500	8,500	8,500	8,500
2-253 Repairs: Other		33	1,810	7,764	4,288	3,000	3,000	3,000	3,000	3,000
2-272 Insurance and Bond Premiums		3,941	3,757	5,260	5,438	6,050	5,580	5,880	6,190	6,520
2-291 Other General Services		11,278	10,581	11,057	12,374	13,065	13,065	13,065	13,065	13,065
2-511 Safety Materials, Clothing & Shoes		327	879	796	708	300	300	300	300	300
2-519 Other General Supplies		669	504	213	1,581	650	650	650	650	650
2-531 Chemicals and Salts		100		244	100	100	100	100	100	100
2-541 Utilities: Electricity		17,459	18,467	18,955	16,156	15,290	17,330	17,605	17,880	18,160
2-542 Utilities: Gas		9,550	9,498	10,746	11,987	9,715	11,945	13,030	13,915	14,800
2-543 Utilities: Water and Sewer		1,524	3,081	1,549	2,016	2,000	2,040	2,080	2,120	2,120
Total 6905 RCMP Building		35,501	38,107	54,580	42,293	59,565	43,660	45,360	46,870	48,365
7201 Recreation Administration										
1-421 Programs (Taxable)		-2,643	-690	-667	-619					
1-991 Other Income		-494	-193	-27	-31					
1-993 Gain (Loss) on Disposal of Asset			-2,571	-2,000	-18,640					
2-111 Salaries		68,768	37,062	10,691	5,997	11,310	10,845	142,470	144,605	147,500
2-151 Payroll Benefits		16,641	11,763	2,729	1,117	15,095	2,800	2,855	2,900	2,940
2-152 Wellness Program		272	50	84		300	300	300	300	300
2-214 Conventions/Registrations		845	1,047	1,000		700				
2-216 Telephone		1,115	601	329	1,108	410	420	430	440	440
2-217 Travel and Subsistence		1,403				500				
2-222 Municipal Membership Fees		823	318			850	850	850	850	850
2-223 Printing and Binding		388	652	410	243		2,000	2,000	2,000	2,000
2-234 Education			242	510		500	500	500	500	500
2-252 Repairs: Equipment		124	159		727		350	350	350	350
2-272 Insurance and Bond Premiums		728	758	683	705	790	720	760	800	840
2-515 Stationery, Office Supplies				17	25	750				

2021 Operating Budget

		2017	2018	2019	2020	2020	2021	2022	2023	2024
		YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
2-519 Other General Supplies		225		130						
2-521 Fuel Oil Grease		370	165	416	308					
2-926 Uncollectable Accounts		2,881								
2-930 Amortization Expense		309,753	291,655	359,972		710,000	740,000	740,000	740,000	740,000
Total 7201 Recreation Administration		401,199	341,018	374,277	-9,060	741,205	758,785	890,515	892,745	895,720
7202 Aquaplex										
1-411 Admissions (taxable)	Reduction due to Covid	-54,036	-101,506	-80,889	-17,664	-90,000	-67,500	-91,880	-94,180	-94,180
1-421 Programs (Taxable)	Reduction due to Covid	-4,164	-6,947	-6,461	-3,659	-5,400	-4,050	-5,500	-5,600	-5,600
1-423 Programs (Taxable)	Reduction due to Covid	-57,780	-66,260	-64,743	-36,474	-60,000	-45,000	-61,000	-62,150	-62,150
1-425 Programs (specify) (non-taxable)	Reduction due to Covid	-38,633	-54,655	-46,689	-13,008	-53,900	-40,425	-55,000	-56,200	-56,200
1-442 Concession Sales	Reduction due to Covid	-5,857	-9,477	-7,643	-1,738	-9,000	-4,500	-9,000	-9,000	-9,000
1-444 Sale of Materials	Reduction due to Covid	-4,023	-5,867	-4,169	-861	-5,000	-2,500	-5,000	-5,000	-5,000
1-564 Rental: Buildings	Reduction due to Covid	-19,073	-22,540	-29,457	-8,378	-25,000	-18,750	-25,000	-25,000	-25,000
1-841 Wage Subsidies		-2,196	-1,614							
1-991 Other Income	Western Financial donation (furniture)	-8,091	-1,253	-1,034	-1,616	-5,000				
2-111 Salaries		447,559	575,589	558,159	275,675	611,090	467,555	587,435	596,245	608,170
2-151 Payroll Benefits		78,953	86,646	81,899	48,211	108,555	76,120	94,525	95,945	97,380
2-152 Wellness Program		723	735	1,703	900	2,000	2,000	2,000	2,000	2,000
2-214 Conventions/Registrations		80	538	1,100		1,400	1,450	1,450	1,450	1,450
2-215 Postage		68	56	8	55	100	100	100	100	100
2-216 Telephone		1,510	1,988	2,016	805	1,150	1,175	2,200	1,225	1,225
2-217 Travel and Subsistence		1,718	984	1,299	-91	1,250		1,250	1,250	1,250
2-221 Advertising and Promotion		790	295	712		1,300	1,000	1,000	1,000	1,000
2-222 Municipal Membership Fees		1,196	1,043	838	1,045	1,570	1,720	1,720	1,720	1,720
2-223 Printing and Binding						500	500	500	500	500
2-227 Software and Upgrades		3,082	4,647	4,005	1,703	5,100	5,175	5,175	5,175	5,175
2-234 Education		6,098	5,531	3,171	1,272	4,000	5,275	4,150	5,425	4,225
2-241 Janitorial Services		1,636	1,555	1,791	1,616	2,500	2,500	2,500	2,500	2,500
2-242 Contract: (specify)			3,254							
2-251 Repairs: Buildings		11,876	11,931	14,335	30,464	20,550	20,550	20,550	20,550	20,550
2-252 Repairs: Equipment	Reduction due to repairs completed	11,955	2,761	265,213	9,734	10,500	2,500	11,000	11,000	11,000
2-253 Repairs: Other	10,000 Pump pedastal 3,700 VFD	27,266	53,855	31,948	18,782	17,850	31,750	18,050	18,050	18,050
2-255 Repairs: Capital Reinvestment Program				890	354,384					
2-272 Insurance and Bond Premiums		7,451	7,121	8,340	8,732	9,590	8,970	9,450	9,950	10,480
2-291 Other General Services	waterslide inspection not required in 2021	10,469	2,424	6,340	5,365	7,225	3,950	7,155	7,155	7,155
2-511 Safety Materials, Clothing & Shoes		4,222	4,247	1,753	1,320	4,250	4,300	4,400	4,500	4,500
2-512 Goods for Re-Sale	Reduction due to Covid	606	3,912	3,155	164	6,500	3,250	6,500	6,500	6,500
2-513 Goods for Re-Sale: Concession	Reduction due to Covid	3,688	6,441	4,349	1,677	6,000	3,000	6,000	6,000	6,000
2-514 Program Materials		5,514	5,975	7,164	1,025	7,600	7,750	7,905	8,065	8,065
2-515 Stationery, Office Supplies		745	1,698	786	1,445	950	1,000	1,000	1,000	1,000
2-518 Janitorial Supplies		3,106	8,146	5,736	428	7,000	7,000	7,000	7,000	7,000
2-519 Other General Supplies	Western Financial donation (furniture)	6,517	6,384	4,697	2,868	12,000	7,000	7,000	7,000	7,000
2-531 Chemicals and Salts		19,990	26,834	30,630	11,856	31,220	34,580	35,380	36,130	36,130
2-541 Utilities: Electricity		39,317	54,002	51,031	38,649	54,480	52,130	53,210	54,310	55,430
2-542 Utilities: Gas		55,083	44,086	45,189	36,101	47,590	50,400	54,550	57,765	60,980
2-543 Utilities: Water and Sewer		33,024	36,860	37,529	20,239	42,000	42,840	43,700	44,570	44,570
2-812 Penalties, Interest, Overdraft		1,039	1,967	2,632	2,001	2,350	2,375	2,400	2,450	2,450

AGENDA ITEM #4.1.

2021 Operating Budget

		2017	2018	2019	2020	2020	2021	2022	2023	2024
		YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
2-813 POS - Over/Short		-399	111	-359	-27	175	175	175	175	175
2-926 Uncollectable Accounts		242	6,841	-3,266		500	500	500	500	500
2-969 Transfer to BCF				1,100						
Total 7202 Aquaplex		591,271	698,338	934,808	793,000	775,545	665,865	747,550	760,075	777,100
7203 Arena										
1-411 Admissions (taxable)		-6,000	-6,000	-6,000		-6,000	-6,000	-6,000	-6,000	-6,000
1-564 Rental: Buildings	Reduction due to Covid	-139,703	-160,563	-150,898	-130,273	-145,000	-71,250	-127,300	-136,250	-142,850
1-991 Other Income		-2,452	-5,587	-2,678	-3,292					
2-111 Salaries		248,875	247,655	273,348	272,876	283,060	324,955	333,080	338,075	344,835
2-151 Payroll Benefits		50,254	47,053	53,260	45,524	51,480	66,170	67,490	68,505	69,530
2-152 Wellness Program		1,128	575	603	50	1,000	1,000	1,000	1,000	1,000
2-214 Conventions/Registrations				700		600	600	600	600	600
2-216 Telephone		6,362	6,086	7,017	4,015	5,750	4,845	4,945	5,050	4,050
2-217 Travel and Subsistence		2,378	1,319	2,315	424	1,500	1,000	1,025	1,025	1,025
2-222 Municipal Membership Fees		360	495	623	623	700	700	700	700	700
2-234 Education		2,815	262	2,545	985	2,800	3,700	300	400	400
2-241 Janitorial Services		2,465	2,210	3,337	2,005	3,200	2,000	3,200	3,200	3,200
2-251 Repairs: Buildings	(15,000) Containment Wall complete (6,000) Railings complete	30,105	67,836	28,616	40,366	85,700	64,500	24,000	27,500	27,500
2-252 Repairs: Equipment		3,894	4,186	2,813	2,270	5,500	6,850	6,850	6,850	6,850
2-253 Repairs: Other	(7,000) Ammonia module complete	27,213	13,965	21,292	32,097	27,800	20,800	20,800	20,800	20,800
2-255 Repairs: Capital Reinvestment Program			190,720	17,720						
2-272 Insurance and Bond Premiums		27,823	26,726	14,259	15,171	16,400	15,580	16,410	17,290	18,210
2-291 Other General Services		24,662	25,640	23,160	24,430	28,000	25,130	25,130	25,130	25,130
2-511 Safety Materials, Clothing & Shoes		3,873	4,388	3,205	5,102	5,000	3,750	3,750	3,750	3,750
2-518 Janitorial Supplies		7,539	6,926	5,128	10,358	6,700	6,700	6,700	6,700	6,700
2-519 Other General Supplies		10,578	5,007	7,858	6,064	3,260	3,400	3,450	3,550	3,550
2-521 Fuel Oil Grease		3,175	1,461	999	918	2,000	1,000	1,600	1,710	1,820
2-524 Consumable, Small Tools		386	273	101	342	750	800	800	825	825
2-531 Chemicals and Salts		6,067	5,674	4,024	7,166	6,700	6,950	6,950	6,950	6,950
2-541 Utilities: Electricity		65,924	66,933	70,360	81,915	69,265	73,645	66,765	68,365	70,065
2-542 Utilities: Gas		35,871	38,884	39,068	41,438	38,790	42,655	46,575	49,645	52,715
2-543 Utilities: Water and Sewer		26,522	27,354	30,575	27,947	31,500	32,130	32,770	33,420	33,420
2-926 Uncollectable Accounts		5,855	4,190	723		500	500	500	500	500
Total 7203 Arena		445,969	623,668	454,073	488,521	526,955	632,110	542,090	549,290	555,275
7204 Parks and Playgrounds										
1-451 Custom Work		-320		-710						
1-564 Rental: Buildings		-8,536	-8,991	-10,671	-5,663	-9,500	-9,700	-9,900	-10,100	-10,100
1-565 Rental: Equipment		-800								
1-841 Wage Subsidies		-23,196	-21,000	-20,914	-29,400					
1-991 Other Income		-20,481	-12,041	-6,979	-3,247	-8,500	-9,000	-9,000	-9,000	-9,000
1-992 Contributions: Community Organizations				-10,000						
2-111 Salaries		273,392	235,744	227,992	223,365	254,605	198,780	203,250	206,000	209,720
2-151 Payroll Benefits		44,250	32,741	30,740	34,889	49,950	23,125	23,585	23,940	24,300
2-217 Travel and Subsistence		685	74		14					
2-234 Education		785	405			850	850	850	850	850
2-252 Repairs: Equipment		11,594	11,631	15,948	12,060	13,000	13,000	13,000	13,000	13,000
2-253 Repairs: Other		48	376		906	1,400	1,400	1,400	1,400	1,400

AGENDA ITEM #4.1.

2021 Operating Budget

		2017	2018	2019	2020	2020	2021	2022	2023	2024
		YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
2-254 Repairs: Structures	(7,000) Spray Park controls 1,500 New flag poles	33,356	30,316	44,676	6,206	50,800	45,300	45,300	45,300	45,300
2-262 Rental/Lease: Equipment/Furnishings		185				750	750	750	750	750
2-272 Insurance and Bond Premiums		8,943	13,023	9,866	7,540	11,940	8,560	9,020	9,500	10,010
2-291 Other General Services	10,000 Portable toile rental 10,000 Tree pruning contract	17,470	44,514	37,658	50,877	36,475	56,475	56,475	56,475	56,475
2-292 Contracted Service (Specify)		6,451		6,600	6,720	6,600	6,600	6,600	6,600	6,600
2-511 Safety Materials, Clothing & Shoes		1,666	1,784	1,873	1,759	3,000	3,000	3,000	3,000	3,000
2-518 Janitorial Supplies		5,093	9,186	6,451	8,519	6,800	6,800	6,800	6,800	6,800
2-519 Other General Supplies	10,000 Bedding plants	19,855	25,406	27,398	18,990	18,600	28,600	28,600	28,600	28,600
2-521 Fuel Oil Grease		9,580	4,983	4,657	4,953	8,000	5,000	5,000	5,000	5,000
2-524 Consumable, Small Tools		1,047	1,126	1,140	1,041	2,000	2,000	2,000	2,000	2,000
2-531 Chemicals and Salts		14,446	2,123	907	426	15,400	10,400	15,400	15,400	15,400
2-535 Sand and Gravel				1,850		1,000	1,000	1,000	1,000	1,000
2-541 Utilities: Electricity		18,025	15,832	14,683	13,108	10,255	17,835	18,270	18,705	19,140
2-542 Utilities: Gas		633	661	659	740	645	720	745	765	790
2-543 Utilities: Water and Sewer		102,175	57,897	37,925	10,296	77,100	80,750	82,330	83,925	83,925
2-926 Uncollectable Accounts			-684	-950						
Total 7204 Parks and Playgrounds		516,346	445,106	420,799	364,099	551,170	492,245	504,475	509,910	514,960
7205 Seasonal Recreation Programs										
1-425 Programs (specify) (non-taxable)		-18,821	-24,040	-27,804	861	-33,000	-33,000	-33,500	-34,500	-35,000
1-841 Wage Subsidies		-2,196	-3,228							
1-991 Other Income		-342	-150	-18	-76					
2-111 Salaries		24,839	24,444	26,200		27,170	28,450	29,160	29,600	30,190
2-151 Payroll Benefits		1,901	2,080	2,164		5,490	2,450	2,500	2,540	2,580
2-216 Telephone		5,407	210	26	17	200	205	210	215	215
2-217 Travel and Subsistence		1,945	2,076	2,844		2,500	2,700	2,900	3,200	3,500
2-221 Advertising and Promotion		583	1,067	15	107	900	900	900	900	1,000
2-234 Education						500	500	500	500	500
2-291 Other General Services		273	450	490		750	750	750	950	950
2-295 Project: (specify)			630							
2-514 Program Materials		2,689	3,055	4,941		4,400	4,400	4,600	5,300	5,600
2-519 Other General Supplies		507	400			500	500	500	500	500
2-926 Uncollectable Accounts			723	-16						
Total 7205 Seasonal Recreation Programs		16,785	7,717	8,842	909	9,410	7,855	8,520	9,205	10,035
7206 Curling Club										
1-441 Sale of Utility	Reduction due to Covid	-23,178	-15,263	-15,646		-18,380	-10,000	-18,380	-18,380	-18,380
2-111 Salaries		53		170						
2-151 Payroll Benefits		16		21						
2-251 Repairs: Buildings		3,510	332	3,616	23	2,500	2,500	2,500	2,500	2,500
2-272 Insurance and Bond Premiums		12,051	11,621	5,965	6,168	6,860	6,330	6,670	7,030	7,400
2-291 Other General Services		971	1,082	917	1,188	1,000	1,000	1,000	1,000	1,000
2-541 Utilities: Electricity	Reduction due to Covid	15,832	15,263	15,646		18,380	10,000	18,380	18,380	18,380
2-543 Utilities: Water and Sewer				153		500	510	520	530	530
Total 7206 Curling Club		9,255	13,035	10,842	7,379	10,860	10,340	10,690	11,060	11,430
7402 Library										
1-991 Other Income		-2,373	-1,960	-1,196	-795	-1,600	-1,630	-1,660	-1,690	-1,690
2-216 Telephone		2,374	1,960	1,366	888	1,600	1,630	1,660	1,690	1,690

2021 Operating Budget

		2017 YTD Actuals	2018 YTD Actuals	2019 YTD Actuals	2020 YTD Actuals	2020 Draft Budget	2021 Draft Budget	2022 Draft Budget	2023 Draft Budget	2024 Draft Budget
2-261 Rental/Lease: Buildings		75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000
2-771 Grant: (specify) individuals, community	Library requisition reduced due to Covid	197,897	227,446	246,089	209,657	256,810	205,560	257,310	260,835	260,835
Total 7402 Library		272,898	302,446	321,259	284,750	331,810	280,560	332,310	335,835	335,835
7404 Community Facility										
1-411 Admissions (taxable)		-38,217	-42,497	-39,637	-13,472	-38,500	-28,680	-39,280	-40,080	-41,080
1-421 Programs (Taxable)	Reduction due to Covid	-16,149	-18,090	-29,041	-13,145	-23,000	-17,125	-23,500	-24,000	-24,500
1-422 Programs (Taxable)	Reduction due to Covid	-78,800	-78,700	-78,600	-75,900	-78,000	-75,000	-75,000	-75,000	-75,000
1-423 Programs (Taxable)	Reduction due to Covid	-283,878	-300,238	-273,981	-166,948	-290,000	-216,100	-295,700	-301,525	-303,525
1-425 Programs (specify) (non-taxable)	Reduction due to Covid	-13,787	-6,592	-4,606	-252	-5,000	-3,750	-5,000	-5,000	-5,000
1-433 Advertising		-238	-1,598	-95		-250				
1-442 Concession Sales	Reduction due to Covid	-3,637	-3,330	-2,701	-1,108	-3,500	-1,750	-3,500	-3,500	-3,500
1-444 Sale of Materials		-89	-62	-19						
1-445 Sale of Conservation Items		-2,200	-200							
1-564 Rental: Buildings	Reduction due to Covid	-104,800	-113,442	-166,097	-2,966	-118,000	-88,000	-120,000	-122,000	-125,000
1-569 Rental: Other		-8,322	-15,809	-27,782	-95,516	-20,000	-20,000	-20,000	-22,000	-23,000
1-969 Transfer from (specify department)				-14,770						
1-991 Other Income		-16,907	-6,855	-6,231	-7,296					
2-111 Salaries		596,237	644,649	655,100	400,689	674,435	559,045	742,180	753,310	768,375
2-151 Payroll Benefits		121,330	122,096	119,307	78,656	123,425	91,810	120,165	121,970	123,800
2-152 Wellness Program		2,648	2,324	2,278	811	2,500	2,500	2,500	2,500	2,500
2-212 Communication System		123	332		126					
2-214 Conventions/Registrations	Reduction due to Covid	1,697	1,338			1,700		1,400	1,400	1,400
2-215 Postage		203	10	5	1					
2-216 Telephone		8,092	5,675	4,955	4,944	5,310	4,400	5,495	5,590	4,590
2-217 Travel and Subsistence		3,522	3,366	1,959	621	3,500	1,650	3,550	3,600	3,700
2-218 Meeting Expense		55	36	54	81	200	200	200	200	200
2-221 Advertising and Promotion		23,263	26,160	22,952	16,366	23,300	26,800	28,300	27,300	27,500
2-222 Municipal Membership Fees		1,045	1,011	1,054	794	1,960	1,960	1,960	1,960	2,210
2-223 Printing and Binding		2,651	2,352	2,861	2,669	3,000	3,000	3,000	3,000	3,200
2-227 Software and Upgrades		21,745	28,734	23,598	19,805	21,460	23,460	23,460	23,810	24,060
2-234 Education		1,405	2,102	3,329	370	5,000	6,500	8,100	8,100	8,100
2-241 Janitorial Services		97,894	93,714	100,338	72,231	113,280	154,900	154,900	154,900	154,900
2-251 Repairs: Buildings	12,000 Field House floor repair 8,000 Door Security upgrade 1,950 Interior repairs (10,000) Library door installation (4,800) Kiosk sink	40,263	33,147	34,763	37,393	46,000	53,150	36,650	33,150	33,150
2-252 Repairs: Equipment		16,079	17,629	21,670	6,349	28,500	30,000	30,000	30,500	30,500
2-253 Repairs: Other	24,000 Heat Exchanger for Boiler #1	33,257	22,347	5,495	23,882	22,500	47,600	23,600	23,600	23,600
2-254 Repairs: Structures		1,719	150	2,800	490	5,000	5,000	5,000	5,000	5,000
2-255 Repairs: Capital Reinvestment Program			4,500							
2-272 Insurance and Bond Premiums		32,580	31,141	37,123	38,384	42,690	39,420	41,530	43,750	46,080
2-291 Other General Services		55,800	62,482	65,232	44,517	55,000	55,395	55,125	55,625	55,725
2-295 Project: (specify)		14,894	7,892	17,379	6,505	14,000	14,000	14,000	14,000	15,000
2-511 Safety Materials, Clothing & Shoes		5,505	1,718	23	887	4,750	5,850	6,050	6,050	6,300
2-512 Goods for Re-Sale		458	468	601		300				
2-513 Goods for Re-Sale: Concession		2,011	2,389	1,907	358	2,500	1,350	2,700	2,700	2,700
2-514 Program Materials		4,232	4,240	5,276	4,886	6,000	6,000	6,000	6,000	6,000

2021 Operating Budget

		2017	2018	2019	2020	2020	2021	2022	2023	2024
		YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
2-515 Stationery, Office Supplies		6,087	3,500	3,220	5,302	5,500	6,000	6,100	6,200	6,700
2-518 Janitorial Supplies		10,611	12,383	9,933	7,306	12,000	12,000	12,000	12,000	12,000
2-519 Other General Supplies		23,246	32,074	31,348	14,733	31,250	33,750	34,750	35,550	36,500
2-524 Consumable, Small Tools		837	222	312	210	1,300	1,300	1,300	1,300	1,300
2-531 Chemicals and Salts			628	1,553	1,215	2,000	2,000	2,000	2,000	2,000
2-541 Utilities: Electricity		109,928	115,520	115,349	86,470	120,865	116,865	119,330	121,830	124,330
2-542 Utilities: Gas		28,677	36,644	33,212	23,958	37,465	38,000	40,000	42,000	44,000
2-543 Utilities: Water and Sewer		4,727	5,109	5,250	2,553	5,500	5,610	5,725	5,840	5,840
2-765 VADIM CONVERTED		10,000								
2-771 Grant: (specify) individuals, community		8,322	14,628			16,000	20,000	20,000	20,000	20,000
2-812 Penalties, Interest, Overdraft		10,553	10,710	9,311	6,032	11,300	8,500	11,300	11,300	11,300
2-813 POS - Over/Short		-407	-126	-4	51	250	250	250	250	250
2-831 Interest		191,141	180,084	168,555	150,050	157,070	144,550	131,495	117,875	117,875
2-926 Uncollectable Accounts		24,497	-9,680	4,460		750	1,750	750	750	1,000
2-930 Amortization Expense		359,799	272,178	364,184						
Total 7404 Community Facility		1,309,702	1,208,463	1,233,182	683,092	1,031,310	1,074,160	1,118,885	1,111,805	1,131,080
7411 Community Events										
1-442 Concession Sales				-920						
1-445 Sale of Conservation Items				-150						
1-833 Conditional Programs		-4,900	-5,000	-5,860		-5,000	-5,000	-5,000	-5,000	-5,000
1-991 Other Income		-13,220	-2,521	-2,840	-684		-39,150	-53,300	-53,300	-53,300
2-111 Salaries		29,739	26,355	72,181	25,912	136,395	58,581	59,596	60,216	61,056
2-151 Payroll Benefits		5,782	3,073	9,782	857	21,435	10,325	10,500	10,635	10,775
2-152 Wellness Program							500	500	500	500
2-215 Postage							150	150	150	150
2-216 Telephone							800	1,800	800	800
2-217 Travel and Subsistence							250	250	250	250
2-221 Advertising and Promotion							1,000	1,000	1,000	1,000
2-234 Education							752	252	252	252
2-252 Repairs: Equipment							600	600	600	600
2-272 Insurance and Bond Premiums		2,000	2,250	4,730	16	5,450	5,450	5,450	5,450	5,450
2-291 Other General Services							1,820	1,820	1,820	1,820
2-295 Project: (specify)	Canada Day	67,815	49,373	55,653	21,369	92,000	43,000	43,000	45,000	45,000
2-296 Project: (specify)	Arts & Culture			5,781		7,000	7,000	8,000	8,000	8,000
2-297 Project: (specify)	30,000 Community Assistance (In-kind) 20,000 Community Assistance (Cash)			8,085			50,000	50,000	50,000	50,000
2-298 Project (specify)	Community Events			19,708	14,106	25,000	53,000	67,000	67,500	67,500
2-511 Safety Materials, Clothing & Shoes							300			
2-515 Stationery, Office Supplies							300	100	100	100
2-519 Other General Supplies							1,430			
2-521 Fuel Oil Grease							550	550	550	550
2-541 Utilities: Electricity					669					
Total 7411 Community Events		87,216	73,530	166,150	62,245	282,280	191,658	192,268	194,523	195,503
9702 EDUCATION REQUISITION										
1-111 Residential		-1,749,412	-1,801,982	-1,794,208	-1,795,323	-1,850,000	-1,850,000	-1,850,000	-1,850,000	-1,850,000
1-112 Commercial		-947,510	-930,000	-884,274	-880,239	-950,000	-950,000	-950,000	-950,000	-950,000
2-781 Requisition: (specify)		2,699,640	2,740,985	2,719,521	2,677,551	2,800,000	2,800,000	2,800,000	2,800,000	2,800,000
Total 9702 EDUCATION REQUISITION		2,718	9,003	41,039	1,989					

2021 Operating Budget

		2017	2018	2019	2020	2020	2021	2022	2023	2024
		YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
Total Tax Supported		306,774	-730,596	-275,581	-1,040,844	-2		144,766	96,422	142,377

AGENDA ITEM #4.1.

Budget by Organization - Revenue-Expense Presentation to Council 15Mar2021 p1

Expenses	2021	2022	2023	2024
	Draft Budget	Draft Budget	Draft Budget	Draft Budget
0001 General Municipal Revenues				
1101 Legislative	353,660	340,590	345,475	353,660
1201 General Administration	1,154,135	1,167,175	1,182,185	1,154,135
1202 Town Hall	144,760	141,615	139,215	144,760
1203 Computer Services	269,220	265,805	265,150	269,220
1204 Communications/Public Relations	148,670	151,480	154,360	148,670
2101 Police Services	1,776,790	1,785,035	1,793,565	1,776,790
2301 Fire Protection	426,225	425,897	431,755	426,225
2401 Disaster Services - Risk Management	38,650	64,890	64,195	38,650
2501 Ambulance				
2601 Safety Codes - Drumheller	92,318	94,036	95,880	92,318
2602 Safety Codes - Palliser	75,845	78,055	79,200	75,845
2603 Development Permits	67,975	69,465	70,215	67,975
2610 Animal Control	23,800	23,800	23,800	23,800
2611 Weed Control	28,440	37,640	37,705	28,440
2612 Mosquito Control	47,550	47,600	47,625	47,550
3101 Engineering Administration	610,775	624,685	631,120	610,775
3102 Workshop and Yards	571,705	568,475	578,120	571,705
3202 Roads and Streets	1,295,413	1,264,953	1,275,178	1,295,413
3203 Street Lighting	467,740	479,790	491,840	467,740
3204 Traffic Services	38,960	39,520	39,895	38,960
3211 Primary/Secondary Highways				
3301 Airport	136,745	137,980	138,550	136,745
4301 Garbage Collection	374,960	378,125	381,325	374,960
5101 FCSS Administration	201,610	197,462	193,544	201,610
5102 Handiman Services				
5103 Seniors Services	126,702	81,198	81,021	126,702
5105 Seasonal FCSS Programs	9,715	22,105	22,305	9,715
5106 Youth Services	116,041	72,668	72,594	116,041
5121 Indirect Programs	30,000	30,000	30,000	30,000
5301 Seniors Foundation	554,230	554,230	554,230	554,230
5302 Non-FCSS Programs - CBI				
5303 Non-FCSS Programs - Community Social Services	67,230	43,073	43,961	67,230
5601 Cemetery	37,240	37,870	38,410	37,240
6101 Municipal Planning	114,125	116,425	118,775	114,125
6201 Economic Development	185,730	190,365	191,625	185,730
6202 Valley Bus Society	82,580	82,580	82,580	82,580
6204 Tourism	244,583	194,955	196,865	244,583
6601 Subdivisions and Developments	77,700	138,200	138,200	77,700
6602 Land Rentals				
6701 Public Housing	116,525	115,485	119,135	116,525
6902 Tourist Info / DRCDT	5,270	5,455	5,645	5,270

Budget by Organization - Revenue-Expense Presentation to Council 15Mar2021 p2

Expenses	2021 Draft Budget	2022 Draft Budget	2023 Draft Budget	2024 Draft Budget
6904 Old Cells	4,760	4,925	5,080	4,760
6905 RCMP Building	86,210	87,910	89,420	86,210
7201 Recreation Administration	758,785	890,515	892,745	758,785
7202 Aquaplex	848,590	999,930	1,017,205	848,590
7203 Arena	709,360	675,390	691,540	709,360
7204 Parks and Playgrounds	510,945	523,375	529,010	510,945
7205 Seasonal Recreation Programs	40,855	42,020	43,705	40,855
7206 Curling Club	20,340	29,070	29,440	20,340
7401 Convention Centre				
7402 Library	282,190	333,970	337,525	282,190
7404 Community Facility	1,524,565	1,700,865	1,704,910	1,524,565
7411 Community Events	235,808	250,568	252,823	235,808
9701 Operating Contingencies				
9702 EDUCATION REQUISITION	2,800,000	2,800,000	2,800,000	2,800,000
Total Tax Supported	17,936,025	18,407,220	18,548,646	17,936,025

Budget by Organization - Revenue-Expense Presentation to Council 15Mar2021 p3

Revenues	2021	2022	2023	2024
	Draft Budget	Draft Budget	Draft Budget	Draft Budget
0001 General Municipal Revenues	-11,975,575	-12,187,700	-12,351,000	-11,975,575
1201 General Administration	-91,630	-91,630	-91,630	-91,630
1203 Computer Services	-17,200	-17,200	-17,200	-17,200
2101 Police Services	-552,032	-552,732	-553,532	-552,032
2301 Fire Protection	-30,000	-31,000	-31,000	-30,000
2601 Safety Codes - Drumheller	-84,150	-85,650	-87,650	-84,150
2602 Safety Codes - Palliser	-72,350	-73,800	-75,275	-72,350
2603 Development Permits	-16,800	-17,100	-17,425	-16,800
2610 Animal Control	-10,650	-10,900	-11,150	-10,650
2611 Weed Control	-7,000	-10,000	-10,000	-7,000
3101 Engineering Administration	-8,500	-8,500	-8,500	-8,500
3102 Workshop and Yards	-1,700	-1,700	-1,700	-1,700
3202 Roads and Streets	-7,500	-7,500	-7,500	-7,500
3203 Street Lighting	-10,000	-10,000	-10,000	-10,000
3301 Airport	-30,025	-30,525	-30,525	-30,025
4301 Garbage Collection	-125,700	-125,700	-125,700	-125,700
5101 FCSS Administration	-246,642	-234,050	-234,050	-246,642
5103 Seniors Services	-53,155	-11,206	-11,206	-53,155
5105 Seasonal FCSS Programs	-4,250	-7,895	-7,960	-4,250
5106 Youth Services	-93,563	-12,781	-6,281	-93,563
5301 Seniors Foundation	-554,230	-554,230	-554,230	-554,230
5601 Cemetery	-35,000	-35,800	-37,800	-35,000
6202 Valley Bus Society	-7,405	-7,405	-7,405	-7,405
6204 Tourism	-160,458	-40,000	-40,000	-160,458
6601 Subdivisions and Developments	-65,000	-130,000	-130,000	-65,000
6602 Land Rentals	-15,100	-26,500	-26,500	-15,100
6905 RCMP Building	-42,550	-42,550	-42,550	-42,550
7202 Aquaplex	-182,725	-252,380	-257,130	-182,725
7203 Arena	-77,250	-133,300	-142,250	-77,250
7204 Parks and Playgrounds	-18,700	-18,900	-19,100	-18,700
7205 Seasonal Recreation Programs	-33,000	-33,500	-34,500	-33,000
7206 Curling Club	-10,000	-18,380	-18,380	-10,000
7402 Library	-1,630	-1,660	-1,690	-1,630
7404 Community Facility	-450,405	-581,980	-593,105	-450,405
7411 Community Events	-44,150	-58,300	-58,300	-44,150
9702 EDUCATION REQUISITION	-2,800,000	-2,800,000	-2,800,000	-2,800,000
Total Tax Supported	-17,936,025	-18,262,454	-18,452,224	-17,936,025